

AGENDA

RETIREMENT BOARD MEETING

SECOND MONTHLY MEETING August 27, 2015 9:00 a.m. Retirement Board Conference Room The Willows Office Park 1355 Willow Way, Suite 221 Concord, California

THE RETIREMENT BOARD MAY DISCUSS AND TAKE ACTION ON THE FOLLOWING:

- 1. Pledge of Allegiance.
- 2. Accept comments from the public.
- 3. Approve minutes from the May 28, 2015 meeting.

CLOSED SESSION

4. CONFERENCE WITH LABOR NEGOTIATORS (Government Code Section 54957.6)

Agency designated representatives: Gail Strohl, Retirement Chief Executive Officer Christina Dunn, Retirement Admin/HR Manager Joe Wiley/Masa Shiohira, CCCERA's Chief Negotiator

Employee Organization: AFSCME Local 2700

Unrepresented Employees: All CCCERA unrepresented positions

OPEN SESSION

- 5. Presentation from staff and Pathway regarding proposed Pathway 8 commitment.
- 6. Consider and take possible action regarding potential commitment to the Pathway Private Equity Fund Investors 8.
- 7. Review of total portfolio performance for period ending June 30, 2015.
- 8. Consider and take possible action to add or remove managers from the Watch List.
- 9. Report from staff on semi-annual rebalancing.

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

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- 10. Consider and take possible action to approve a five percent increase to the CCCERA CEO base pay effective September 1, 2015.
 - a. Approve first amendment to the CEO employment contract setting forth a monthly base salary of \$15,925.00 effective September 1, 2015 and authorize Board Chairperson to execute the amendment
 - b. Amend Resolution 2015-1 providing for salary and benefits for unrepresented employees of CCCERA to reflect the new CEO monthly base salary effective September 1, 2015
 - c. Consider and take possible action to adopt the pay schedules for all CCCERA classifications effective September 1, 2015.
- 11. Presentation from staff on updated CCCERA website.
- 12. Consider authorizing the attendance of Board and/or staff:
 - a. Trustees' Roundtable, CALAPRS, San Jose, CA, September 18, 2015.
 - b. Annual Bancfund Partners Retreat, Carpenter Community Bancfund, Newport Beach, CA, October 1-2, 2015.
 - c. Torchlight Investment Summit 2015, New York, NY, October 7-8, 2015.
 - d. Public Safety Employees Pension and Benefits Conference, NCPERS, Rancho Mirage, CA, October 25-28, 2015.
 - e. INVESCO Real Estate US Client Conference, La Jolla, CA, November 3-5, 2015.
- 13. Miscellaneous
 - a. Staff Report
 - b. Outside Professionals' Report
 - c. Trustees' comments

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Meeting Date
08/27/15
Agenda Item
#3



MINUTES

RETIREMENT BOARD MEETING MINUTES

SECOND MONTHLY MEETING 9:00 a.m.

May 28, 2015

Retirement Board Conference Room
The Willows Office Park
1355 Willow Way, Suite 221
Concord, California

Present:

Debora Allen, Candace Andersen, Scott Gordon, Jerry Holcombe, John Phillips, William

Pigeon, Gabe Rodrigues, Todd Smithey, Jerry Telles and Russell Watts

Absent:

Brian Hast and Louie Kroll

Staff:

Gail Strohl, Retirement Chief Executive Officer, Kurt Schneider, Deputy Retirement Chief Executive Officer; Timothy Price, Retirement Chief Investment Officer; Karen Levy, Retirement General Counsel; Vickie Kaplan, Retirement Accounting Manager; and

Christina Dunn, Retirement Administrative/Human Resources Manager

Outside Professional Support:

Representing:

Edward Hoffman

Verus Consulting Group

Scott Whalen

Verus Consulting Group

1. Pledge of Allegiance

Phillips led all in the Pledge of Allegiance.

2. Accept comments from the public

No members of the public offered comment.

CLOSED SESSION

The Board moved into closed session pursuant to Govt. Code Section 54956.81.

The Board moved into open session.

- 3. There was no reportable action related to Govt. Code Section 54956.81.
- 4. Review of total portfolio performance Scott Whalen, Edward Hoffman

Prior to their presentation, Verus waived the confidentially disclaimer on the presentation materials, noting this is a public meeting and any information discussed will be available to the public.

Hoffman reviewed the CCCERA's total fund performance noting the Total Fund returned 3.6% for the second quarter which was above the policy benchmark of 2.6%. Over the trailing 10 year period, the total fund returned 8.1%, well above the CPI +400 benchmark of 6.1%

5. Review of Managers on Watch List

a. Consider and take possible action to add or remove managers from the Watch List

Price reviewed the managers on the Watch List. After a discussion, it was the consensus of the Board and staff to 1) keep Nogales on the Watch List until the fund is completely wound down; 2) keep PIMCO on the Watch List due to personnel changes; and, 3) keep DBL on the Watch List for personnel changes and review again after their annual meeting.

6. Update from Verus regarding the Strategy Development Workplan

Whalen reviewed the integrated consulting process noting they are currently focusing on assessment and design. He reviewed their planned timeline including an Investment Strategy Development (ISD) workshop in September which will include targeted education, governance, best practices and an asset/liability study. They might also conduct an asset allocation workshop in October.

7. Consider and take possible action on revised Board meeting schedule for 2015

It was M/S/C to adopt the revised Board meeting schedule for 2015 as presented. (Yes: Allen, Andersen, Gordon, Phillips, Pigeon, Rodrigues, Smithey, Telles and Watts)

8. Consider and take possible action to adopt BOR Resolution 2015-6 granting a \$250 lump sum payment for all employees formerly represented by IFPTE Local 21

It was M/S/C to adopt BOR Resolution 2015-6 granting a \$250 lump sum payment for all employees formerly represented by IFPTE Local 21. (Yes: Allen, Andersen, Gordon, Phillips, Pigeon, Rodrigues, Smithey, Telles and Watts).

Watts was no longer present for subsequent discussion and voting.

9. Consider authorizing the attendance of Board and/or staff:

- a. It was M/S/C to authorize the attendance of 4 Board members and 3 staff members at the DBL Annual Meeting, San Francisco, CA, June 11, 2015. (Yes: Allen, Andersen, Gordon, Phillips, Pigeon, Rodrigues, Smithey and Telles).
- b. It was M/S/C to authorize the attendance of 3 Board members and 3 staff members at the Equilibrium Capital 4th Annual Forum, Sausalito, CA, June 22-23, 2015. (Yes: Allen, Andersen, Gordon, Phillips, Pigeon, Rodrigues, Smithey and Telles).
- c. It was M/S/C to authorize the attendance of 1 Board member and 2 staff members at the Institutional Investor: Roundtable for Consultants and Institutional Investors, Chicago, IL, October 7-9, 2015. (Yes: Allen, Andersen, Gordon, Phillips, Pigeon, Rodrigues, Smithey and Telles).

10. Miscellaneous

(a) Staff Report -

<u>Price</u> reported Claudia Moeller, CCCERA's compliance service contact at Wellington, is leaving the firm. He doesn't anticipate any changes; Board members can get a copy of the RVK report from him; CCCERA is the top performing SACRS county for the past decade; Staff is reviewing a credit opportunities fund and a private real assets fund; and, CCCERA is exploring the idea of selling Willows Office Park.

<u>Schneider</u> reported the Accounting Department has completed the CAFR. It is with the auditor for final sign off and will be presented to the Board in June; the valuation will be presented in late June/early July.

<u>Dunn</u> reported an RFP for Payroll/HRIS and timekeeping system has been issued; a 2-day intermediate excel training has been planned for staff.

<u>Strohl</u> reported trustee photos are being taken for the new website; the 2015 Lawbook is available in hard copy and online; CPAS will be on site the week of June 8, 2015 to meet with IT and Accounting; and, she has collected the RSVP's for the June 6th picnic.

(b)	Outside Professionals'	Report -

None

(c) Trustees' comments –

Rodrigues asked if anyone had any ideas for the SACRS program in November.

<u>Allen</u> attended the Siguler Guff conference, the NCPERS conference, and SACRS and felt they were all very interesting.

It was M/S/C to adjourn the meeting. (Yes: Allen, Andersen, Gordon, Holcombe, Phillips, Rodrigues, Smithey and Telles)

Brian Hast, Chairman	Jerry Telles, Secretary

Meeting Date
08/27/15
Agenda Item
#6



MEMORANDUM

Date:

August 17, 2015

To:

CCCERA Board of Retirement

From:

Timothy Price, Retirement CIO

Jeff Youngman, Investment Analyst

Subject:

Commitment to Pathway Private Equity Fund Investors 8

Recommendation

We recommend the Board commit \$50 million to Pathway Private Equity Fund Investors 8 (PPEF 8), subject to successful due diligence and legal review. Pathway has been an anchor to CCCERA's private equity program, with the relationship beginning in 1998. With the growth of total fund assets, an increase of our commitment to Pathway will help CCCERA maintain a vintage year diversified private equity program at its intended target.

On December 5, 2012 the Board approved a three year investment road map to bring CCCERA's alternative investments closer to target. The road map anticipated allocations of up to \$200 million each in 2013 and 2014, and up to \$120 million in 2015. CCCERA's allocation to private equity has been below target for some time, due in part to concerns over valuations in this space. Staff remains concerned about current valuations in the private equity markets, but is recommending this investment to maintain the allocation policy adopted by the Board.

Overview

Pathway is currently raising capital for Pathway Private Equity Fund Investors 8, a multi-investor private equity fund of funds. The target size of PPEF 8 will be between \$375 and \$450 million, with an expected final close in November. Current commitments to PPEF 8 total approximately \$270 million.

From 1998 to 2007, CCCERA had committed a combined total of \$125 million to Pathway Private Equity Fund I (PPEF I), in which CCCERA is the sole limited partner. In 2009, the Board elected to commit \$30 million to PPEF 2008, a \$321 million multi-investors fund of funds. In 2011, CCCERA committed \$40 million to Pathway's PPEF 6, and CCCERA's last investment with Pathway was a \$70 million commitment to PPEF 7 in 2013.

In order to maintain consistent vintage year exposure with the combined Pathway portfolio, CCCERA periodically evaluates new commitments to Pathway. This has been the process since Pathway was first hired by CCCERA. Our new commitments give Pathway the capacity to invest in attractive General Partners of future vintage years.

This memo provides a review of CCCERA's investments with Pathway, an analysis reviewing the available amount for CCCERA to commit to alternative investments, and a summary of the key terms of PPEF 8.

CCCERA - Pathway Relationship Overview

The table below outlines all of CCCERA's investments with Pathway since the inception of the relationship in 1998:

CCCERA Program Overview

At June 30, 2015

	PPEF I	PPEF 2008	PPEF I-6	PPEF I-7	Total
Commitment Size	\$125m	\$30m	\$40m	\$70m	\$265m
Inception Year	1998	2008	2011	2013	1998
No. of Fund Commitments	42	34	31	39	146
% Committed ^a	100%	104%	104%	103%	101%
% Contributed ^b	98%	76%	50%	26%	70%
Commitments by Region					
U.S.	89%	71%	80%	87%	85%
Europe	11%	29%	20%	13%	15%
Commitments by Strategy					
Buyout	54%	56%	50%	44%	51%
Venture Capital	21%	19%	21%	20%	21%
Special Situations	25%	25%	29%	36%	28%

^aFor partnership investments denominated in currencies other than USD, the commitment in USD is calculated using the June 30, 2015, exchange rate.

Pathway has provided CCCERA with a private equity program that has historically been US centric and diversified across buyout, venture, and special situation funds. Pathway's value to the CCCERA private equity program is as an efficient means to achieve diversified exposure to the broad private equity asset class. Pathway intends for PPEF-8 to be a diversified vehicle, similar to its previous funds with allocations to buyouts making up 45%-70% of commitments, special situations being 10%-40%, and venture capital being 10%-25% of commitments. PPEF-8 will continue to have a US bias, but will allow up to 30% of commitments to be in funds that focus on investments in developed international regions.

Pathway Fund Performance

The table below shows CCCERA's dollars contributed and distributed from the funds since the inception of each individual fund.

Pathway Fund	Vintage Year	Commitment	nmitment Market Value Capital Called		Capital	Remaining	
- activay ratio	viiitage real	Commitment			Commitment Warket Valu		Capital Called
Pathway 1	1998	\$ 125,000,000	\$	73,423,633	\$ 107,326,061	\$ 104,534,974	\$ 18,249,089
Pathway 2008	2008	\$ 30,000,000	\$	24,793,933	\$ 22,971,296	\$ 5,078,606	\$ 7,910,606
Pathway 6	2011	\$ 40,000,000	\$	20,921,050	\$ 18,496,663	\$ 1,046,020	\$ 21,683,337
Pathway 7	2013	\$ 70,000,000	\$	17,570,306	\$ 17,828,204	\$ 624,894	\$ 52,329,296
Total		\$ 265,000,000	\$	136,708,922	\$ 166,622,224	\$ 111,284,494	\$ 100,172,328

Due to CCCERA's most recent allocation to Pathway 7 in 2013, there is still currently a significant amount of capital for Pathway's underlying funds to deploy into the market. A new allocation of \$50 million to Pathway 8 will add to this "dry powder" reserve and allow for further future vintage year diversification.

^bAs a percentage of total fund size.

Performance for CCCERA's investments with Pathway is shown in the table below:

	as of June 30, 2015		as of March 31, 2015
Pathway Fund	DPI	TVPI	S/I Net IRR
Pathway 1	0.97	1.66	8.6%
Pathway 2008	0.22	1.30	9.9%
Pathway 6	0.06	1.19	7.4%
Pathway 7	0.04	1.02	Not Meaningful

CCCERA's investments with Pathway are retaining a significant amount of value on unrealized investments. This is shown by reviewing the DPI (distributions over paid in capital) and TVPI (total value over paid-in capital, or the ratio of market value + distributions to called capital). TVPI is above 1 for each fund investment, where DPI, which shows the cash-out/cash-in basis, is low for all but Pathway 1. The low values indicate that realizations are more muted for the recent funds. Realizing this value will depend on Pathway's ability to actually exit the investment profitably (this is the difference between what the market says something is worth, and what someone will actually pay for it). This makes sense for these later investments, and is contrasted with CCCERA's first Pathway investment, where investment realizations have accounted for roughly 97% of returned capital.

CCCERA benchmarks private equity managers against the S&P 500 + 4%. The chart below shows the performance of CCCERA's Pathway investments compared to this benchmark (please note that PPEF-7 does not yet have enough performance history for this comparison) as well as the Burgiss Private Equity Benchmark¹:

Pathway Funds vs. SP 500+4% & Burgiss Benchmarks as of March 31, 2015



	1-Year IRR	3-Year IRR	5-Year IRR	10-Year IRR
PPEF-1	6.8%	11.7%	11.3%	11.1%
PPEF 2008	10.2%	13.8%	11.3%	NA
PPEF - 6	10.5%	9.6%	NA	NA
PPEF - 7	NA	NA	NA	NA
SP 500 +4%	16.7%	20.1%	18.4%	12.0%
Burgiss	7.9%	12.2%	13.2%	11.3%

 $^{^{\}mathrm{1}}$ Burgiss Private IQ March 31, 2015 All Regions All Private Equity Pooled Returns

CCCERA's investments in Pathway funds have not beat CCCERA's private equity benchmark over any trailing time period as of March 31, 2015. CCCERA's benchmark is the public market return, plus a 4% annual premium that is expected in exchange for the illiquidity, lock-up period, and higher fees generally associated with private equity investing. This benchmark has been challenging for the private equity fund of funds managers in CCCERA's portfolio as the public equity markets have been rapidly rising since the financial crisis due to increasing GDP, low interest rates, drops in unemployment, and low inflation. The challenge for private equity managers to beat a public market plus a premium is shown when comparing the S&P 500+4% to the Burgiss Private Equity Benchmark, where Burgiss has trailed CCCERA's private equity benchmark over all time periods as of March 31, 2015.

CCCERA Commitment Availability for Private Equity Investments

Based on CCCERA's fund value of \$7.15 billion as of June 30, 2015, a 10% target allocation to alternative investments is \$715 million.

CCCERA's alternative investments market value as of June 30, 2015 was approximately \$558 million. Outstanding commitments to alternative investments, which have not yet been drawn, totaled \$471 million. The combination of market values and outstanding commitments is \$1.03 billion.

Hitting a specific target allocation for private equity is challenging due to the capital call and distribution cycle. There is significant lag time in alternative investments between commitments and actual investments, while partnership commitments made in the early years start to make distributions, which decreases the allocation to alternative investments.

Taking into account CCCERA's rising asset value, capital deployment lag time and distribution characteristics of investing in private equity, CCCERA needs to significantly over-commit relative to the desired target of 10% (\$715 million) in alternative investments. Using an estimate for over-commitment of 100% in this analysis, the total amount available for CCCERA to commit to alternative investments is \$1.17 billion. These figures are detailed below:

	Value (Millions)
CCCERA Total Fund	\$7,154
as of 6/30/2015	
Private Equity @ 10%	\$715
Private Equity Target	\$715
less Closed End Investments	\$558
less Commitments	\$471
Available to Commit	-\$314
plus 100% Over-Commitment	\$1,430.8
Estimated Available to Commit	\$1,117

Staff's recommendation for this allocation is scaled relative to several factors impacting the CCCERA portfolio. CCCERA is currently undergoing an asset allocation study, which may materially impact the allocation to private equity going forward. In light of this, Staff wants to maintain vintage year diversification and market exposure to the asset class without materially over or underweighting the asset class relative to the target from the most recent asset allocation study (2011). An allocation of \$50 million accomplishes these goals and is in line with previous commitments to Pathway funds.

Risks

Outlined below are several relevant risks to this investment. Please not that this is not an exhaustive list of all possible risks, but are identified as significant to this particular investment.

Valuation

Equity markets (both private and public) are currently experiencing a high point in valuations. Private equity valuations are typically expressed as multiples of earnings before interest, taxes, depreciation and amortization ("EBITDA"). When a company transacts, the transaction price is expressed as a multiple of the earnings. Standard & Poor's Capital IQ Leveraged Commentary and Data noted that as of the first half of 2015, the average private equity purchase price multiple was 10.1 times the target company's EBITDA, the previous historical high in 2007 was a 9.7x multiple.

As mentioned earlier in the memo, public equity markets have been buoyed by a combination of low interest rates, low inflation, declining unemployment, and rising GDP. Public equity markets are generally viewed through the lens of "price to earnings" or P/E ratio. Current P/E ratios are not abnormally high (currently at 18.45x on the S&P 500, with a recent historical highs of 30.7x in July of 1999 and 26.1x in December of 2009) because firms have been able to justify the increasing prices of their stock by earnings growth. The threat to strong earnings can be a reversal of any of the factors mentioned above, including an interest rate increase, which is expected in the next 6 months.

Staff feels that the current market provides an excellent selling opportunity, not necessarily a great buying opportunity. Investing in this extended valuation environment (going into purchases at a historical high basis) may lead to poor returns as exits would require a significant continuation of the multiple expansion that we have seen over the past several years.

<u>Size</u>

Pathway will focus on larger capitalization private equity deals where the market is more efficient. This may lead to lower returns as a result of participating in a more crowded and efficient market segment.

Fundraising Environment

Due to the recent expansion in equity valuations, many private equity funds have shown strong performance as exits are realized. With the momentum following a period of strong performance, asset managers are raising new funds. As this has impacted the industry broadly, there may be more competition for deals, which can lead to poor returns.

Dry Powder

CCCERA has over \$100mm of unfunded capital calls with Pathway across all current investments, with \$70mm of that being in CCCERA's most recent investments (vintage year funds 2011 and 2013). This capital will be deployed alongside any new commitments, which may over allocate CCCERA's investments to a high-valuation environment.

Fund Terms

Pathway is a fund investor, allocating to funds in a period of high competition for access to the best General Partners. This competition reduces the ability of Pathway, or any investor, to negotiate favorable fund terms.

Summary of Key Terms of Pathway Private Equity Fund Investors 8

Fund Size:	\$375mm - \$450mm
Investment Focus:	Primary partnership interests (PE fund investments, 65% allocation), secondary partnership interests (20% allocation), and direct co-
	investment opportunities made in portfolio companies alongside fund
	investments (15% allocation). Funds will focus on buy-out (45%-70% of

Pathway Private Equity Fund Investors 8, LP

commitments), special situation investments (10%-40% of commitments), and venture capital opportunities (10%-25% of

commitments). Pathway expects the majority of funds to be focused on US investments, but allows for up to a 30% allocation to investments in

developed non-US markets.

General Partner Commitment:

The Fund:

Up to 1% of commitments

Investment Period:

Three years following the commencement date (subject to two 1-year

extensions at the discretion of the General Partner)

Fund Term:

12 years following the commencement date (or if later, the date on which all underlying investments have been liquidated and all related

obligations are satisfied)

Fees:

78.9 basis points (on committed capital) as a base fee. Pathway scales the payment of the management fee over the course of the fund life, and expects CCCERA's management fee to average 56 basis points over the course of the fund (please see fee description on the following page)

Fee Description

Pathway does not charge carried interest on their funds, only a management fee. Because of this, we have not outlined our typical example of cash flows for private investments. The management fee applied to the committed capital will be charged as fees and not be returned as part of a distribution of capital, unlike a typical private fund where the manager returns capital called for fees and keeps carried interest. Pathway encourages investors in prior funds to "re-up" into the next fund with renewal credits. Management fees are charged on committed capital, and are based on the size of the commitment. The renewal credits encourage the re-up by adding a fraction of previous commitments to the current commitment to determine a base fee.

Base fees are determined as follows: 90bps on the first \$25mm 81bps on the next \$25mm 72bps on the next \$50mm

Renewal credits are determined as follows: 50% of PPEF-7 commitments added to PPEF-8 commitment 25% of PPEF-6 commitments added to PPEF-8 commitment 10% of PPEF 2008 commitments added to PPEF-8 commitment

CCCERA's base fee calculation is shown below:

Renewal Credits:			Base Fee Calculation	
50% of PPEF-7 Commitments	\$	35	(in basis points)	
25% of PPEF-6 Commitments	\$	10	90bps on first \$25mm	23.0
10% of PPEF 2008 Commitments	\$	3	81bps on next \$25mm	20.7
PPEF-8 Commitment	\$	50	72bps on next \$50mm	35.3
Total S for Base Fee Calc	Ś	98	Total Base Fee	78.9

Furthermore, the base fee is scaled in over the course of the fund's life, according to the following schedule:

	Year 1	Year 2	Year 3	<u>Years 4-8</u>	Year 9	<u>Year 10</u>	<u>Year 11</u>	<u>Year 12</u>
Management Fee Discount	75%	50%	25%	0%	10%	20%	30%	40%
Applicable Management Fee (bps)	19.7	39.5	59.2	78.9	71.0	63.1	55.2	47.3

The management fee discount continues to increase beyond year 12 at 10% per year, until a maximum of an 80% management fee discount is achieved. Pathway has estimated CCCERA's management fee averaged over the expected course of the fund to be 56bps.



PERSPECTIVES
THAT DRIVE
ENTERPRISE
SUCCESS



PERIOD ENDING: JUNE 30, 2015

Investment Performance Review for

Contra Costa County Employees' Retirement Association

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VERUSINVESTMENTS.COM

SEATTLE 206-622-3700 **LOS ANGELES** 310-297-1777

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SEATTLE 206-622-3700 **LOS ANGELES** 310-297-1777

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3rd quarter summary

THE ECONOMIC CLIMATE

- The U.S. economy continues to progress in a way which indicates a small interest rate increase by yearend. p.5
- Core Eurozone economies making progress while the periphery continues to struggle. p.35
- Global low inflation persists while US inflation expectations have been flat over the quarter. p.13

MARKET PORTFOLIO IMPACTS

- Moderated dollar strength has mitigated Q1 effect on foreign asset values but continuing trend retains effect on earnings. p.33, 42
- Retracement of very low global interest rate environment with negative impacts on fixed income prices. p.21
- Emerging markets remain volatile in the face of commodity and economic challenges. p.37

THE INVESTMENT CLIMATE

- Risk markets remain expensive relative to history.p.18
- Durations continue to be extended due to low interest rates, which has driven fixed income volatility. p.30, 32

ASSET ALLOCATION ISSUES

- Careful consideration of credit exposure is warranted with some to ensure risks are adequately compensated. p.22 signs of a
- Investors remain structurally underweight Japan, despite positive structural changes and attractive valuations. p.34

We remain neutral in risk terms.

There are continuing signs of economic progress.

These balance with some signs of a short-term slowing in certain markets.

Economic environment



U.S. economics summary

- US GDP YoY growth remains in the 2% to 3% range, and is noticeably higher than the previous 12 month figure. We expect continuing adequate, but not impressive, growth.
- Both realized inflation and expected inflation have dropped further. This continues to imply lower nominal asset returns in the future.
- Signaling from the Federal Reserve increasingly indicates an interest rate rise before year end. This appears to be supported by the available economic data.
- Unemployment continues to drop, although the participation rate remains low. Discouraged and underemployed workers continue to move back to work.
- Disposable income continues to grow at a normal pace, and consumer confidence is back at normal levels. Savings rates remain stable.

	Most Recent	12 Months Prior
GDP (Annual YoY)	2.9% 3/31/15	1.9% 3/31/14
Inflation (CPI)	0.0% 5/31/15	2.1% 5/31/14
Expected Inflation (5yr-5yr forward)	2.1% 6/1/15	2.5% 6/1/14
Fed Funds Rate	0.08% 6/30/15	0.09% 6/30/14
10 Year Rate	2.4% 6/30/15	2.5% 6/30/14
U-3 Unemployment	5.3% 6/30/15	6.1% 6/30/14
U-6 Unemployment	10.5% 6/30/15	12.0% 6/30/14

Reasonable growth and improving employment

As expected, GDP data appears to have rebounded from Q1

Ongoing drop in inflation expectations

Fed interest rate hikes approaching

U.S. economics – GDP growth

US GDP has continued to grow and there has been an evident rebound from the slightly weaker Q1 number. Although lower than at some previous periods, this rate of GDP growth should not be seen as anything other than adequate, if unexciting.

The likely rebound from Q1 GDP can be seen in the results of the Atlanta Fed GDP Now indicator. This forecasting tool is updated in real time, and while early

in the year was indicating significantly less than 1% growth, has now increased to a forecast of 2.4% as of July 14. This is in a similar range to the Blue Chip consensus.

The US GDP numbers remain stronger than in many other developed markets. This provides an explanation for the continuing probability of rate rises in the US by year end, but continued easing in other economies.

US GDP growth remains in the 2% to 3% range

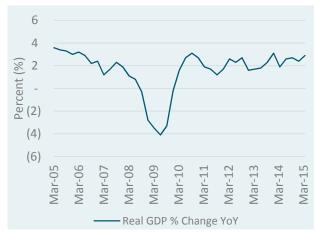
Rebound evident from weak Q1 GDP

LONG TERM US GDP GROWTH



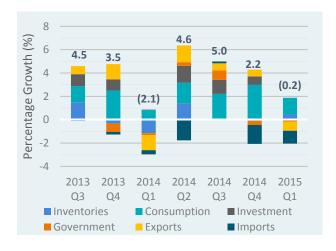
Source: FRED, as of 3/31/15

MEDIUM TERM US GDP GROWTH



Source: FRED, as of 3/31/15

GDP COMPONENTS



Source: FRED



U.S. economics – unemployment

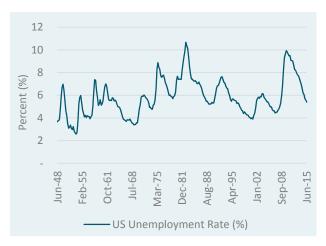
US unemployment has been dropping steadily since the peak in late 2009, with U3 unemployment now standing at 5.3% in June, down from 5.7% in January. There remains significant slack in the labor economy however, with broader measures of unemployment remaining at significantly higher levels. U6 unemployment includes discouraged and underemployed workers, and continues to stand at much higher levels relative to history – 10.5% in June. U3 and U6 measures have decreased together, with U3 capturing around half of U6.

The number of people unemployed for a short time continues a longer term downtrend, suggesting that the main economic challenge revolves around reintegrating longer-term, discouraged and underemployed workers.

Fed Chair Yellen and other senior economists have noted disappointing labor productivity growth despite overall decrease in unemployment numbers. However, workers returning to the workforce after long periods of unemployment and underemployment can be expected to take time to achieve average productivity.

Continuing improvement in broad employment measures

UNEMPLOYMENT SINCE 1948



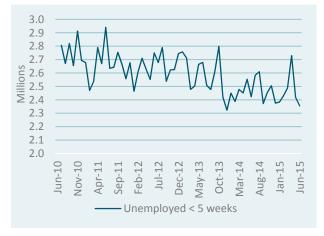
Source: FRED, as of 6/1/15

MORE RECENT UNEMPLOYMENT & U6



Source: FRED, as of 6/1/15

OF PEOPLE UNEMPLOYED < 5 WEEKS



Source: FRED, as of 6/1/15



U.S. economics – the consumer

US consumer confidence has improved as workers have realized wage growth and spending rates have increased. The recent decline in oil price has contributed to lower costs of living.

Year on year growth of per capita disposable personal income rose to 2.8% in June up from 2.5% in March.

Consumer confidence, as measured by the U of Michigan Consumer Confidence survey, has risen to

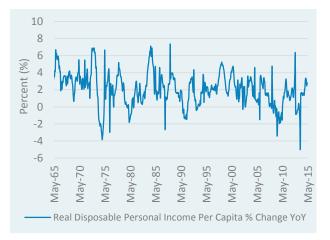
levels not seen since 2005. This indicator has been climbing steadily since 2011.

The personal savings rate remains at an average level relative to recent history, and consumer credit growth remains muted.

Consumer behavior appears to be somewhat restrained, but wage growth may fuel increased spending and credit expansion going forward.

Consumer sentiment continues to improve but credit expansion and consumption remain relatively flat

GROWTH OF DISPOSABLE INCOME



CONSUMER CREDIT EXPANSION



SAVINGS RATE



Source: FRED, as of 5/1/15 Source: FRED, as of 6/1/15 Source: FRED, as of 5/1/15

U.S. economics – sentiment

Consumer and market sentiment surveys have been mixed over past months, but have returned to normal levels in recent years.

The Bloomberg consumer comfort index had been significantly below average since December 2007. This index now sits at the bottom end of a normal range.

The University of Michigan Consumer Sentiment index is also back at levels seen only before the crisis.

Despite the high level relative to much of the last 10 years, this index is not by any means at extreme levels –

simply back in the range that it has typically occupied.

The Citi Economic Surprise index recently dropped into low levels not seen since 2012, but has now begun to recover.

As a whole, the US consumer appears to be recovered from the depths of the great recession in sentiment terms, although spending behavior has not yet fully reflected this change. It remains unclear how much this recovery in sentiment could be vulnerable to a stream of new bad news.

Consumer sentiment and comfort are both back at normal levels

CONSUMER COMFORT INDEX



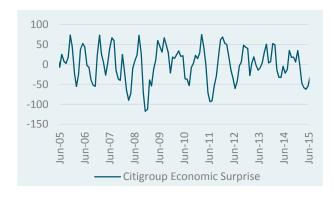
Source: Bloomberg, as of 7/5/15 (see Appendix)

CONSUMER SENTIMENT



Source: University of Michigan, as of 6/30/15 (see Appendix)

ECONOMIC SURPRISE



Source: Bloomberg, as of 6/30/15 (see Appendix)



U.S. economics – housing

The US housing market continues to normalize, although conditions vary by marketplace. The supply of homes remains slightly tighter than average levels. Homes remain much more affordable relative to history, in part due to the low interest rate environment.

There continues to be potential pent up demand for homes, as indicated by the considerably low homeownership rate. This level was last seen in 1995.

While the propensity to purchase housing may differ between generations it should be noted that the millennial generation is increasingly in the age range that has historically been prime for home purchase activity. Other factors, such as greater difficulty in saving a down-payment, may also be in play.

Monthly home sales for both existing and new housing have mostly been on the rise since the depths of the financial crisis.

Continued improvement in US housing market is consistent with continuing economic recovery

HOME AFFORDABILITY



Source: National Association of Realtors, as of 5/1/15

HOMEOWNERSHIP RATE



Source: FRED, as of 1/1/15

MONTHLY HOME SALES



Source: FRED, as of 5/1/15



U.S. economics – inflation

US inflation decreased in late 2014 due to the decline in oil price, caused by a knock-on effect on gas prices. However, in the first half of 2015 CPI realized modest gains. These effects were largely driven by a recovery in the price of oil.

Market expectations of inflation as represented by the 5-Year 5-Year forward (a directly observable rate from how the markets are trading, rather than a survey of economists) are clearly lower than they have been for some time, hovering around the 2% level.

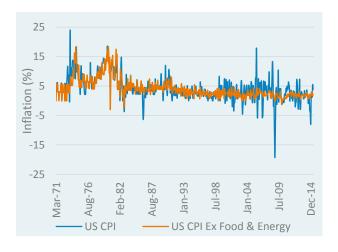
Expectations of stronger US domestic growth are tied to expectations of higher inflation — as are expectations of higher interest rates. However, even in a low inflation environment, interest rates could reasonably be at a modestly higher level than they are today.

Inflation remains an important element of expected nominal asset price returns through time with lower inflation implying lower nominal returns.

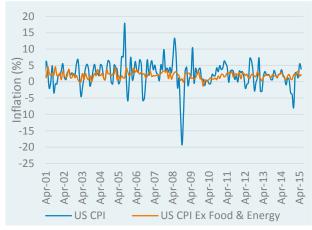
Lower than target US inflation

Energy prices have been a driver of CPI change

LONG TERM US CPI

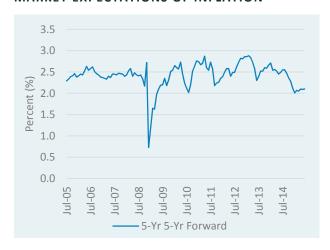


MEDIUM TERM US CPI



Source: FRED, as of 6/1/15

MARKET EXPECTATIONS OF INFLATION



Source: FRED, as of 6/1/15



Source: FRED, as of 6/1/15

International economics – current

- GDP growth in major international markets has been muted.
- US GDP growth continues to outpace other developed economies.
- In 2015, Quantitative
 Easing continues in Europe and Japan, and China joined the ranks of economies pursuing QE programs.
- Currency movements were not a major factor in Q2.
- Rebounding price of oil has begun to contribute to inflation rather than detract. Emerging market economies continue to struggle with low oil price and price volatility.

- Global unemployment is slowly decreasing in many economies, but still remains at high absolute levels, especially in Europe. Structural unemployment remains an issue.
- China growth continues to slow, even though it remains at very high levels relative to elsewhere.
- Debt loads of certain nations remain at unstable levels, especially in the Eurozone. These problems have become apparent in Greece and Puerto Rico.

Area	GDP (Real, YoY)	Inflation (CPI)	Unemployment
United States	2.9% 3/31/15	0.0% 5/31/15	5.4% 6/30/15
Europe	1.0% 3/31/15	0.3% 5/31/15	11.1% 6/30/15
Japan	(0.9%) 3/31/15	0.5% 5/31/15	3.3% 6/30/15
BRIC Nations	4.6% 3/31/15	3.9% 6/30/15	5.0% 3/31/15
Brazil	(1.6%) 3/31/15	8.9% 6/30/15	5.8% 3/31/15
Russia	(2.2%) 3/31/15	15.3% 6/30/15	5.7% 3/31/15
India	5.3% 9/30/14	5.4% 6/30/15	8.6% 12/31/14
China	7.0% 3/31/15	1.4% 6/30/15	4.1% 3/31/15

Increased central bank involvement

Structural employment issues remain a concern

Escalation of the debt crisis in a variety of places

International economics – inflation

INTERNATIONAL CONSUMER PRICE INFLATION



Significant drop in Japan inflation

Major economy inflation levels hovering around zero

Eurozone inflation shows increases after four years of decline, partly driven by oil

Source: Bloomberg, as of 6/30/15



International economics – GDP growth

REAL GDP GROWTH



GDP growth for developed economies remained moderate, while BRIC nations experienced slowing

Core economies in the Eurozone displayed modest growth, while certain periphery nations experienced great difficulties

Source: Bloomberg, as of 3/31/15



International economics – unemployment

WORLD UNEMPLOYMENT %



Unemployment in Europe remains high, but slowly improving

Unemployment rates stagnant in BRIC nations

Global economies continue secular decline in joblessness

Source: Bloomberg, as of 6/30/15



Fixed income rates & credit



Interest rate environment

- Interest rates increased broadly in Q2 across developed markets, resulting in losses for fixed — Significant rate rises in income portfolios.
- US interest rates continue. to provide a carry trade opportunity, which may provide ongoing support for US Treasury prices.
- Yield curves rose in O2 on both the short and long end of the curve.
- China introduced rate cuts in Q2, although focus is on easing of margin loan requirements, selling prohibitions for large shareholders, and largescale state-directed equity purchases.
- The US economy continues to progress in a way which

- indicates a small interest rate increase by year-end.
- developed markets could have implications for emerging market economies and nations with high debt-to-GDP ratios.
- Investors with portfolios positioned on the assumption that rates will rise quickly and substantially are taking a position somewhat counter to that currently priced in by the market.

Area	Short Term	10 Year
United States	0.02%	2.35%
Germany	(0.31%)	0.83%
France	(0.23%)	1.14%
Spain	(0.01%)	2.01%
Italy	(0.03%)	2.00%
Greece	3.54%	12.54%
UK	0.55%	2.12%
Japan	(0.08%)	0.46%
Australia	1.97%	3.03%
China	2.35%	3.43%
Brazil	13.61%	12.58%
Russia	9.43%	10.66%

Broad increases in interest rates over Q2 have resulted in losses to fixed income portfolios

Negative nominal interest rates continue to persist

Source: Bloomberg, as of 7/15/15



Extended durations

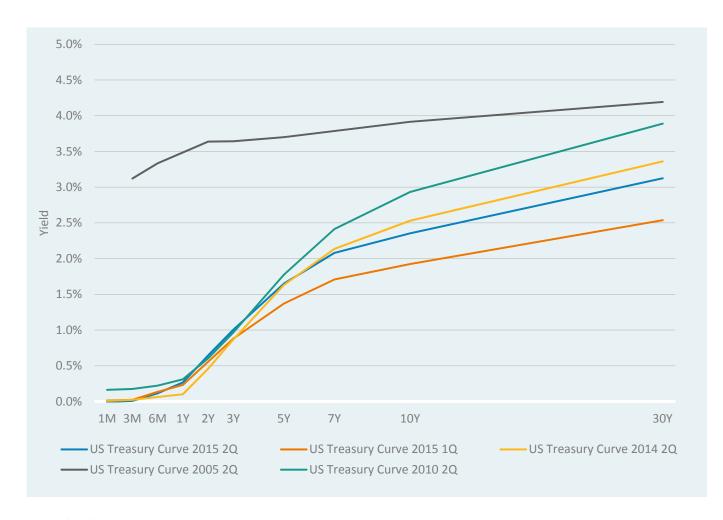
- An environment of low interest rates results in higher durations of fixed income instruments, which increases sensitivity to interest rate movements.
- Stretched durations have led to considerable volatility in the market – risk-free instruments have exhibited larger swings in returns than some traditionally riskier assets.



Source: Barclays, as of 6/30/15



The U.S. yield curve



The middle of the US yield curve rose on changing medium-term expectations

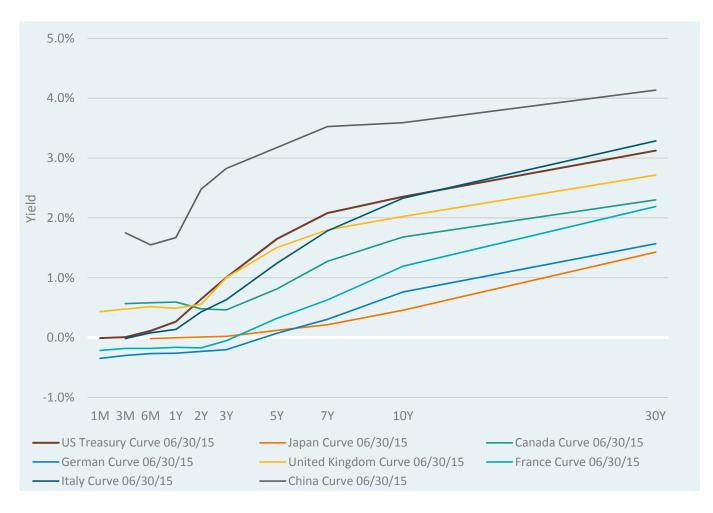
US remains in the unusual position of being the high carry marketplace

Market not fully discounting rate cut

Source: Bloomberg



Global government yield curves



Interest rates rose broadly across major markets in Q2

US remains a high carry marketplace

Negative nominal interest rates persist

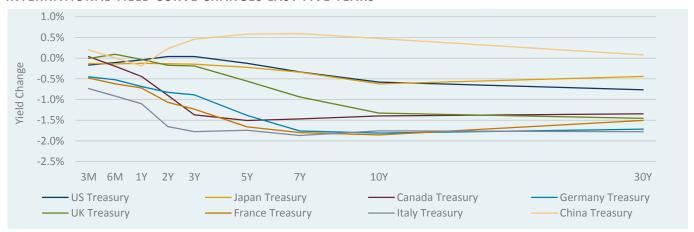
Decrease in China yield curve reflects recent rate cuts

Source: Bloomberg, as of 6/30/15



Global yield curve changes

INTERNATIONAL YIELD CURVE CHANGES LAST FIVE YEARS



EXPECTED INTEREST RATE CHANGES ONE YEAR FORWARD IMPLIED BY MARKET PRICING



Major rates yield curves have all moved lower and flatter, with the exception of China

Market
expectations as
exhibited by
forward curves
suggest mild
increases in
interest rates in
a number of
markets

Source: Bloomberg, as of 6/30/15



Credit environment

Credit spreads remain unchanged in Q2.

Spreads are around average historical levels. Based on the current stage of the economic cycle, credit risk may be somewhat unattractive. Bank loans appear to have more interesting characteristics than high yield, and may be a better way to access credit risk in current conditions.

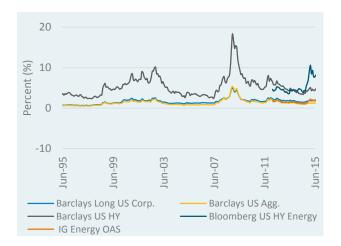
Energy spreads have tightened slightly since Q1, partly

driven by a rebound in oil price. A recent return of oil price weakness has begun to push these spreads wider once again. Hedges that had been put in place by issuers in the energy space before the sudden drop in prices are likely by now to have significantly shorter time to run.

Investors should be cognizant of the nature and size of their exposure to credit risk to ensure that it matches their broader views. Credit spreads flat, and remain in normal range

Oil price driving energy spreads

LONG TERM CREDIT SPREADS



Source: Barclays Capital Indices, Bloomberg, as of 6/30/15

SHORT TERM CREDIT SPREADS



Source: Barclays Capital Indices, Bloomberg, as of 6/30/15

SPREADS

Market	Credit Spread (6/30/2015)	Credit Spread (1 Year Ago)
Long US Corporate	1.75%	1.37%
US Aggregate	0.99%	1.21%
US High Yield	5.07%	4.02%
US High Yield Energy	9.34%	4.69%
US Bank Loans	3.86%	3.8%

Source: Barclays, Credit Suisse, Bloomberg, as of 6/30/15



Issuance and default

Issuance of debt has continued at a substantial rate, growing at a record pace in the high yield space.

Despite the lower creditworthiness of firms accessing these markets over the last few years, there remain few signs of inability to pay amongst these issuers. However, those that believe we are further along in the economic cycle may decide against taking on new exposure to credit risk. Nearly \$500 Billion of share repurchases were announced during the first five months of 2015. While not all of the new debt

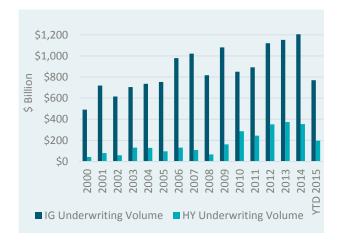
issuance will be dedicated to funding these repurchases it is likely that this is an important driver of the market.

Default rates remain low currently, but could rise unexpectedly. Were default rates to rise suddenly, investors basing their expectations of return from credit portfolios on a continuation of the current low default rate environment could well be disappointed. A drop in recovery rates year-to-date in the high yield space may require further focus in the future.

Issuance continues at a record pace

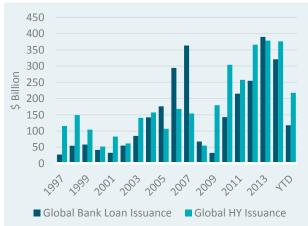
Recovery rates beginning to drop

IG & HIGH YIELD ISSUANCE



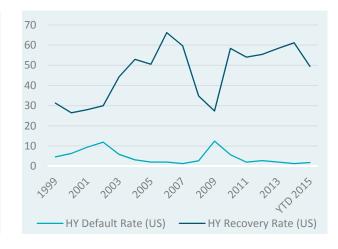
Source: Bloomberg, as of 6/30/15

BANK LOAN & GLOBAL HY ISSUANCE



Source: BofA Merrill Lynch Global Research, as of 7/1/15

DEFAULT & RECOVERY TRENDS %



Source: Credit Suisse, BofA, as of 6/30/15



Equity

Equity environment

- Domestic equity markets have been largely positive but more recently have traded within a range.
- Price momentum has diminished since the start of 2015 as investors have confronted macro uncertainty in other parts of the world.
- affected by international headwinds.
- The rise in Euro equities in the first quarter has been given back in part due to the uncertainties surrounding the situation in Greece. The effect of currency movements has been significant this year.
- Japan has continued to perform well in 2015 due in

part to monetary policy changes, in part to government activity, and in part governance and business changes focused on improving return on capital. Low valuations may continue to support this move, even now that Yen depreciation appears to have paused.

— US small cap has been less — Emerging market volatility continues. The long term case for these markets remains intact, but concerns over risk. especially when Fed rate hikes begin, remain.

	QTD Total Return (unhedged)	QTD Total Return (hedged)	YTD Total Return (unhedged)	YTD Total Return (hedged)	1 Year Total Return (unhedged)	1 Year Total Return (hedged)	
US Large Cap (Russell 1000)	0.1	%	1.7	" %	7.4%		
US Small Cap (Russell 2000)	0.4	%	4.8	%	6.5%		
US Large Value (Russell 1000 Value)	0.1	%	-0.6	5%	4.1%		
US Large Growth (Russell 1000 Growth)	0.1	%	4.0	%	10.6%		
International Large (MSCI EAFE)	0.8%	0.8% -1.9%		8.5%	-3.6%	11.2%	
Eurozone (Euro Stoxx 50)	-4.2%	-5.9%	13.7%	11.0%	12.2%	9.1%	
UK (FTSE 100)	-2.7%	-3.9%	1.5%	-0.9%	0.5%	-3.6%	
Japan (NIKKEI 225)	3.7%	3.7% 5.5%		16.9%	12.5%	34.9%	
Emerging Markets (MSCI Emerging Markets)	Markets (MSCI Emerging 0.8%		3.1%	4.1%	-4.8%	3.1%	

Better small cap performance relative to large cap remains notable

Continuing QE programs across global markets remain important

Source: Russell Investments, MSCI, STOXX, FTSE, Nikkei, as of 6/30/15



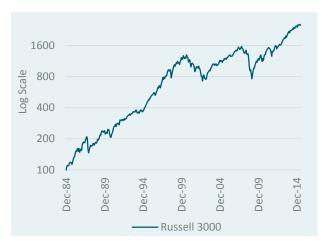
Domestic equity historical return

The US equity market has performed exceptionally well since the global financial crisis, although has been range bound more recently. Equity exposure remains an integral part of the portfolio as the primary means for investors to access the long term productive capacity of the economy.

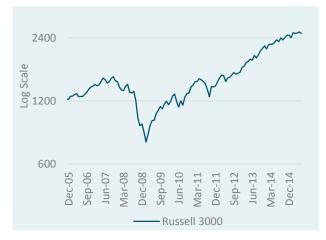
It is important to keep in mind the long-term nature of equity behavior, and to resist short-term attempts at market timing. The recent equity bull market has been strong but is certainly not anomalous relative to history. Arguments that the behavior of the last six years are unprecedented should be placed in their true historical context. This is particularly important as it appears that in the most recent past there has been range bound trading, flattening out the longer term trajectory and giving breathing space to the market.

It is appropriate to maintain exposure to domestic equities despite higher valuations, as the bull market seems to have room to continue. There are other more attractive developed equity opportunities, however. Recent strong market returns somewhat extended, but not unheard of historically

LONG TERM PERFORMANCE

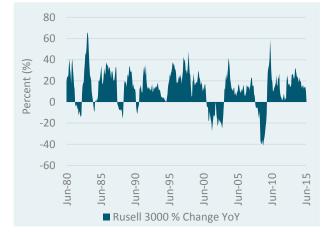


INTERMEDIATE RETURN



Source: FRED, as of 6/30/15

DOWNSIDE EVENTS



Source: FRED, as of 7/1/15



Source: FRED, as of 6/30/15

Domestic equity recent

The recent strong trend in domestic equity markets has flattened out, which is reflective of heightened valuations and normalizing monetary policy. Forward looking valuations appear less stretched than current data valuation statistics, but assumes the accuracy of earnings estimates. Negative earnings surprises may cause rapid reassessment of current valuation levels.

Uncertainties surrounding the Greece, the Eurozone,

China and foreign markets have had an effect on confidence in domestic markets.

Small cap equities continue to benefit from lower exposure to international risk and more direct leverage from domestic progress. Small cap outperformance could reverse should the US head back into more challenging economic times.

Forward PE ratios appear in a normal range

Continuing strength in small cap equity

SHORT TERM PERFORMANCE (3YR)



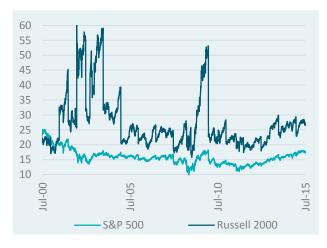
Source: Russell Investments, as of 6/30/15

SMALL/LARGE & GROWTH/VALUE



Source: Russell Investments, as of 6/30/15

FORWARD P/E



Source: Standard & Poor's, Russell Investments, as of 7/14/15



Equity volatility

Volatility of the domestic equity markets remains in a normal range albeit towards the lower end of recent history.

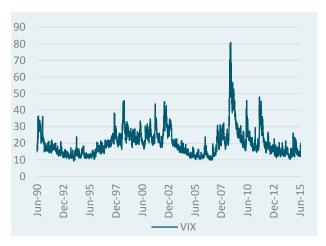
This relatively low level of volatility seems to some investors to be inconsistent with current geopolitical and economic risk. While VIX is used to measure equity volatility it does so using properties of the options market. It is possible that investor use of the options market is changing, and this could mean that VIX currently reflects more than equity volatility levels.

Volatility levels typically exhibit muted behavior during bull markets and spike during market downturns, which makes it important to watch volatility levels. However, absent a structural upward shift, concerns over volatility should be limited.

International equity volatility displayed a downward trend following the financial crisis to historically low levels, but has recently ticked up slightly.

Equity volatility in normal range but low relative to recent history

LONG TERM VOLATILITY %

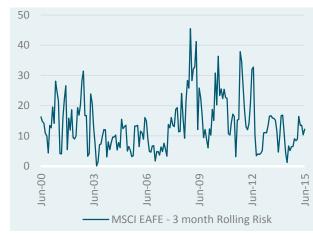


INTERMEDIATE TERM VOLATILITY %



Source: CBOE, as of 7/13/15

INTERNATIONAL EQUITY VOLATILITY %



Source: MSCI, as of 6/30/15



Source: CBOE, as of 7/13/15

Domestic equity size and style

Since January 2001 there has been a clear long-term dominance of small cap over large cap. This has been the case for both value and growth styles. Small cap growth outperformed small cap value by 3.2% over 2Q.

Although the long term cumulative difference is important it is important to notice the degree of periodicity in these returns. The last nine months, for example, has seen a sudden and substantial outperformance of small cap over large cap, which has retraced a large part of a similarly dramatic period of

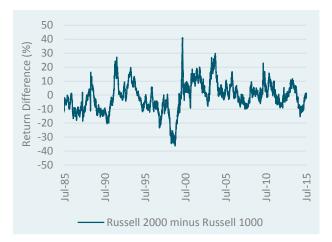
large cap outperformance over the previous year.

Similar behavior can be seen in style terms, with a significant move over the last two years towards growth and away from value.

On an underlying factor basis it should be noted that most of the risk embedded in each of these exposures is primarily equity risk – however factor awareness and potentially management in certain portfolio structures can be important.

Small cap strong returns in H1 2015

SMALL CAP VS LARGE CAP (% YOY)



Source: Russell Investments, as of 7/13/15

SMALL GROWTH VS SMALL VALUE (% YOY)



Source: Russell Investments, as of 7/14/15

ROLLING 5 YEAR RETURN



Source: Russell Investments, as of 6/30/15



Domestic equity valuations

Domestic equity valuations remain relatively high, but in a normal range on a forward basis. On balance, current valuations do not seem cause for significant concern.

Appropriateness of valuations will depend on the accuracy of earnings forecasts. This is reflected in forward P/E ratios, which look very reasonable relative to history. Rising interest rates have brought the

equity/debt yield relationship back closer to the long-term average.

US companies have managed to achieve positive earnings surprise during the period since the financial crisis. This has provided support to the continuing progress of the market.

Equity valuations driven by positive earnings expectations

12 MONTH FORWARD P/E



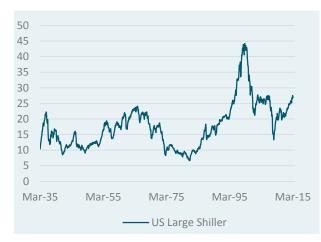
Source: Standard & Poor's, Russell Investments, as of 7/13/15

EQUITY YIELD LESS BOND YIELD



Source: Standard & Poor's, Bloomberg, as of 6/30/15

SHILLER P/E LONG-TERM



Source: Shiller, as of 3/31/15



International equity historical return

Investors with international equity exposure have realized gains year-to-date, while suffering losses on a 12-month basis. Currency exposure has acted as an additional headwind in many markets.

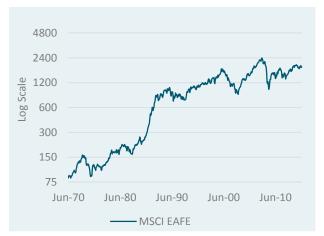
Emerging markets have been relatively range bound for nearly four years, but have exhibited considerable volatility. Volatility is likely to continue, but with significant disparities between markets. This continues to suggest that an active management approach to the emerging markets may be appropriate.

These recent results reiterate the importance of understanding the currency exposures that are implicit in taking on unhedged equity exposure to international markets. At times the return from the currency portfolio involved can be as large or larger than the equity return. Where possible investors should think of these two exposure sets as separate investment decisions, and consider the most appropriate manager of currency exposure if that exposure is desired.

Foreign equities beat domestic equities by a wide margin YTD

Currency remains an important decision

EAFE LONG TERM (USD)

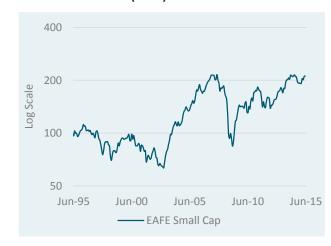


EMERGING MARKETS LONG TERM (USD)



Source: MSCI, as of 6/30/15

EAFE SMALL CAP (USD)



Source: MSCI, as of 6/30/15



Source: MSCI, as of 6/30/15

International equity valuations

International equity valuations look a touch expensive on a historical basis, particularly in developed markets. Valuations remained steady over Q2.

Significant valuation differences across different markets make broad benchmarks less meaningful. As in the US, the appropriateness of equity valuations will depend on corporate earnings outcomes.

Developed European markets are at high 12 month forward P/E levels, and are close to the top of the range

for that metric, although longer term valuations look more attractive. In both Japan and Asia Ex Japan the story is quite different, with 12 month forward P/E levels right in the middle of the historical range.

Emerging market general valuation levels remain relatively cheap on an historical basis. There are well known underlying issues relating to emerging markets, but investors prepared to accept the volatility involved have the opportunity to selectively buy attractive valuations.

Historically rich valuations

Significant regional disparity between markets

12 MONTH FORWARD P/E



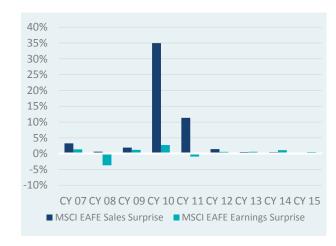
Source: MSCI, as of 6/30/15

EQUITY YIELD LESS BOND YIELD



Source: MSCI, as of 6/30/15

HISTORICAL EARNINGS SURPRISE



Source: Bloomberg, as of 7/15/15



International equity recent

Japan's fundamentals appear strong. Oil price movement continues to impact local inflation, as Japan is a major oil importer. Despite these effects, Japan has delivered exceptional equity returns year-to-date and over the past year.

The European economy continues its quantitative easing program, which is reflected in strong equity performance year-to-date. However, currency

devaluation has damaged returns for US investors with unhedged equity exposure. Improving economic conditions seem to be baked into current equity valuations.

The realized returns of equity investors have been significantly less attractive due to broad devaluation of currencies against the US dollar.

Strong recent performance

Currency a significant negative impact for US investors

SHORT TERM PERFORMANCE



ROLLING 3 YEAR RETURN



Source: MSCI, as of 6/30/15

FORWARD P/E



Source: MSCI, as of 6/30/15



Source: MSCI, as of 6/30/15

Japan – better than bad

The days where equity index providers were under pressure for indices that capped the exposure to the Japanese equity market are long gone. Japan has dropped from 43% of the MSCI EAFE index in 1992 to 23% today. The long term story of stagnation and depression in Japan, punctuated with occasional false dawns, has contrasted with what, until recently, was seen as the greatly successful creation of an integrated market and economy in Europe.

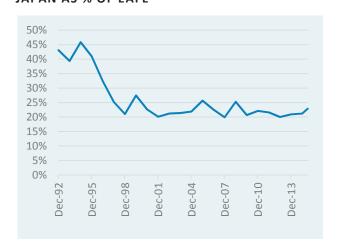
This history has led to excessive discounting of the

prospects of success of Japan's reforms. This creates the opportunity for continuing surprise as even relatively limited change is likely to translate into significant progress.

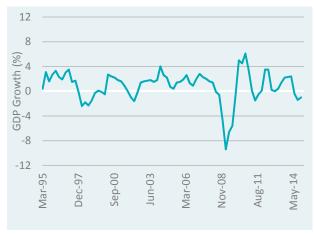
Yen devaluation has boosted exports, lower energy prices have provided economic support, and signs exist of greater focus on the shareholder and on wage growth. Japan, despite recent strong equity performance, appears a continuing potential opportunity for investors.

Progress continues against artificially low expectations

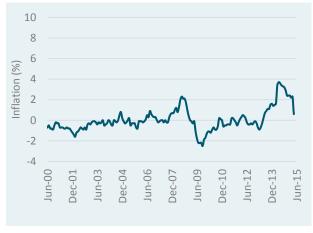
JAPAN AS % OF EAFE



JAPAN GDP



JAPAN INFLATION



Source: MSCI, as of 6/30/15 Source: Bloomberg, as of 3/31/15

Source: Bloomberg, as of 5/31/15



Greece – contained tragedy for now

The crisis in Greece remains a critical element of the European investment landscape, but not due to the size or importance of the Greek economy or market.

Greece has never represented a large part of the Eurozone economy – it represented around 2% of the Eurozone economy at the creation of the Euro, grew closer to 3%, but then returned to previous levels. It has now dropped below that 2% level, and is around 5% smaller in absolute inflation adjusted terms than it

was at the introduction of the Euro.

The danger in Greece is less financial contagion than political contagion. Many of the probable end-games are important more as threats to the political consensus on which the Euro has been built. There would be potential investment implications of that political contagion, but those would likely be medium term issues rather than immediate ones.

Greece a human tragedy rather than immediate financial threat

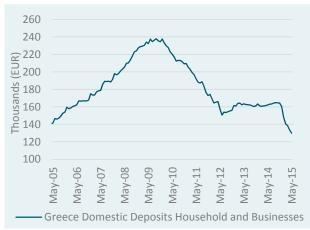
Political not economic contagion

ATHENS STOCK MARKET PERFORMANCE



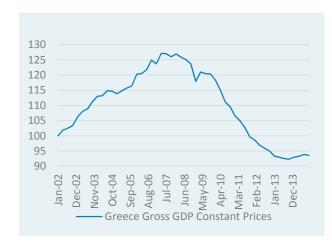
Source: Bloomberg, as of 6/30/15

GREECE BANK DEPOSITS



Source: Bloomberg, as of 5/31/15

GREECE REAL GDP



Source: Bloomberg, as of 3/31/15



China – market or economy

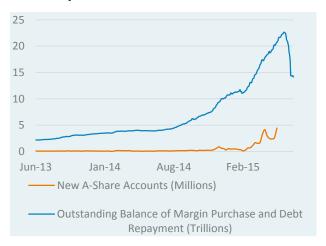
China represents an important element of the global economy. It is important, however, to remember the equity market and the economy are not the same thing – they are related, but subject to different influences.

While there is ongoing discussion about the degree of weakness in the Chinese economy it remains true that it represents one of the largest sources of economic growth in the world in absolute terms. Transparency remains an issue, and there are real concerns about the degree of and expected length of the slow down.

The recent dramatic moves in the domestic equity market only have a limited connection to this underlying economic story. Instead these violent moves are more likely to be primarily a reflection of a rapidly growing urban middle class with little equity market experience, access to margin and over-enthusiastic expectations of the returns likely to result from highly active trading strategies. Continued weakness could however have an effect on consumer behavior.

China
economy and
equity
market
should be
thought of
separately

CHINA EQUITY MARKET BEHAVIOR



Source: Bloomberg, as of 6/30/15

CHINA EQUITY MARKET PERFORMANCE



Source: Bloomberg, as of 5/31/15

REAL GDP VS PROXY INDICATOR



Source: MSCI, as of 6/30/15



Emerging market equity

Emerging market equity exposures continue to experience significant volatility, driven by the debt crisis in Greece, ongoing difficulties in Russia following decline in the oil price, and economic slowdown in China. This has driven "risk-on / risk-off" behavior of global investors.

The underlying case for emerging market exposure remains intact, although global macroeconomic risks will be important to monitor in coming months.

Performance and fundamentals vary across individual emerging market nations, which indicates value-add from active management.

Emerging markets have been affected by currency volatility and interest rate behavior from the developed world. Lower interest rates from QE sparking economic growth in the developed world may help the emerging economies, while Fed rate rises might cause short term hot-money outflows.

Long-term case for EM remains

Volatility continues

Valuations appear normal

LONG TERM PERFORMANCE



ROLLING 3 YEAR RETURN



Source: MPI, as of 5/29/15

FORWARD P/E



Source: MSCI, as of 6/30/15



Source: MSCI, as of 6/30/15

Other assets

Other asset volatility

Rates volatility continues to show normal market behavior – range bound between 50 and 100, which is low relative to history.

The JP Morgan G7 volatility index captures the volatility of a basket of currencies, representing significant FX moves over the past year, but remaining at normal levels. An alternative approach is to calculate the volatility of the RCCI currency beta index, which measures the currency market as a whole and which has recently spiked to levels near historical highs.

Commodity volatility remains above average, driven in large part by volatility in the oil price. This can be seen by contrasting broad commodity index volatility and the volatility of the energy component.

Spikes in volatility in these markets, even if to higher but normal levels, should be watched carefully in case they act as a sign of a broader phase shift in the markets. Volatility generally within normal ranges across asset classes

FIXED INCOME VOLATILITY



Source: Merrill Lynch, as of 6/30/15 (see Appendix)

FX VOLATILITY %



Source: JP Morgan, Russell Investments, as of 6/30/15

COMMODITY VOLATILITY %



Source: Bloomberg, as of 6/30/15



Real estate & REITs

Real estate assets provide high exposure to the general business cycle. The recovery from the economic crisis has benefited the real estate market, which has shown significant recovery.

Vacancy levels are low for most types of real estate, and in particular both high quality apartment, industrial and retail properties have performed well.

A variety of opportunities in this space have attracted investors, and the long term allocations required to

access these returns have led to significant levels of dry powder. Picking the correct fund to access the market will remain important. Real estate currently is the most attractive inflation-hedging asset class.

REITs experienced a difficult first half of the year, posting -9.9% 2Q return and a -5.7% H1 return. These returns demonstrate some of the pitfalls of attempting to gain real estate exposure through REITs, although they remain an appropriate allocation for certain investors.

Provides broad exposure to economic cycle

Some opportunities but careful selection needed

REAL ESTATE & THE BUSINESS CYCLE



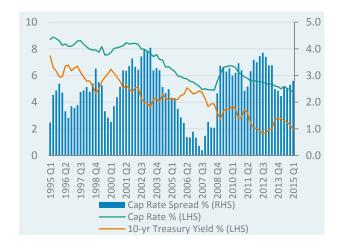
Source: NCREIF, as of 3/1/15

REAL ESTATE VACANCY BY TYPE %



Source: NCREIF, as of 3/31/15

CAP RATE SPREADS



Source: NCREIF, as of 4/1/15



Commodities

The Bloomberg Commodity Index returned 4.7% in Q2, in line with increases in the oil price. However, investors experienced a loss of 23.7% over the past year for the same reason. Oil continues to exhibit strong volatility.

The role of commodities in portfolios has been to protect assets against unexpected inflation. Investors may question the continued role of commodities recently, due to a drop in the oil price, lower inflation, and decreased inflation expectations. However,

commodities exposure is held to protect against *unexpected* inflation, which can occur from low starting inflation levels. Additionally, inflation forecasts have traditionally been very inaccurate.

We believe commodities continue to play their role of protecting against unexpected inflation, providing high medium-term correlation to inflation, and potentially boosting portfolio returns.

Uptick in oil price has driven short term positive performance

China slowdown continues to cause pain

COMMODITY CUMULATIVE RETURNS



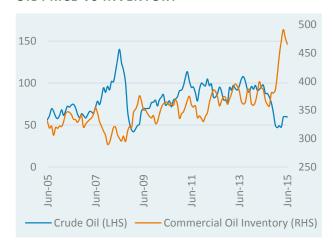
Source: S&P Dow Jones, as of 6/30/15

COMMODITY CORRELATION TO ASSETS



Source: MPI, as of 6/30/15

OIL PRICE VS INVENTORY



Source: Bloomberg, as of 6/30/15



Currency

Investors can look at the behavior of the currency markets from the standpoint of a US investor on a trade-weighted or similar basis. The US dollar had been depreciating fairly steadily since the mid 1980s, but the recent reversal has caused losses across various unhedged international asset exposures.

When measured and managed using unhedged benchmarks, international equity portfolios hold significant exposure to a currency portfolio derived from the size and structure of the equity markets concerned. Despite recent dollar moderation, the trend towards US dollar strength has made this a negative contribution for investors over the short and medium term.

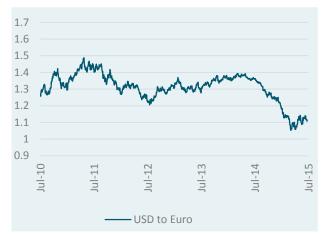
Treating currency as an independent market allows investors additional insight. Although typically return from this exposure has been positive, recent price movements have tipped rolling one year return from currency beta into a slight negative.

Recent dollar strength likely to continue

LONG TERM TRADE WEIGHTED USD



EUR/USD



Source: FRED, as of 7/10/15

CURRENCY BETA



Source: Russell Investments, as of 3/31/15



Source: FRED, as of 7/3/15

Appendix

Periodic table of returns – June 2015

Best																									
Ř	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	YTD	5-Year	10-Year
	74.8	16.6	38.4	23.2	35.2	38.7	66.4	31.8	14.0	25.9	56.3	26.0	34.5	32.6	39.8	5.2	79.0	29.1	14.3	18.6	43.3	13.5	8.7	19.3	9.9
	32.9	8.1	37.8	23.1	32.9	27.0	43.1	22.8	8.4	10.3	48.5	22.2	21.4	26.9	16.2	1.4	37.2	26.9	7.8	18.1	38.8	13.2	5.9	18.6	9.1
	26.3	6.4	37.2	22.4	31.8	20.3	33.2	12.2	7.3	6.7	47.3	20.7	20.1	23.5	15.8	-6.5	34.5	24.5	2.6	17.9	34.5	13.0	4.8	17.6	8.5
	23.8	4.4	31.0	21.6	30.5	19.3	27.3	11.6	3.3	1.6	46.0	18.3	14.0	22.2	11.8	-21.4	32.5	19.2	1.5	17.5	33.5	11.8	4.0	17.1	8.4
	19.3	3.2	28.5	21.4	22.4	16.2	26.5	7.0	2.8	1.0	39.2	16.5	7.5	18.4	11.6	-25.9	28.4	16.8	0.4	16.4	33.1	6.0	3.1	16.5	8.1
	18.9	2.6	25.7	16.5	16.2	15.6	24.3	6.0	2.5	-5.9	30.0	14.5	7.1	16.6	10.9	-28.9	27.2	16.7	0.1	16.3	32.5	5.6	2.6	14.8	7.0
	18.1	0.4	19.6	14.4	13.9	8.7	21.3	4.1	-2.4	-6.0	29.9	14.3	6.3	15.5	10.3	-33.8	23.3	16.1	-2.1	15.3	23.3	4.9	1.7	10.0	6.9
	13.4	-1.5	18.5	11.3	12.9	4.9	20.9	-3.0	-5.6	-11.4	29.7	12.9	5.3	15.1	7.0	-35.6	20.6	15.5	-2.9	14.6	12.1	4.2	0.8	8.1	5.6
	10.2	-1.8	15.2	10.3	10.6	1.2	13.2	-7.3	-9.1	-15.5	25.2	11.4	4.7	13.3	7.0	-36.8	19.7	13.1	-4.2	11.5	11.0	3.4	0.4	4.1	5.5
	9.7	-2.0	11.6	9.9	9.7	-2.5	11.4	-7.8	-9.2	-15.7	23.9	9.1	4.6	10.4	5.8	-37.6	18.9	10.2	-5.5	10.5	9.0	2.8	0.0	4.0	4.4
	3.1	-2.4	11.1	6.4	5.2	-5.1	7.3	-14.0	-12.4	-20.5	11.6	6.9	4.6	9.1	4.4	-38.4	11.5	8.2	-5.7	4.8	0.1	0.0	-0.6	3.3	3.2
	2.9	-2.9	7.5	6.0	2.1	-6.5	4.8	-22.4	-19.5	-21.7	9.0	6.3	4.2	4.8	-0.2	-38.5	5.9	6.5	-11.7	4.2	-2.0	-1.8	-1.6	0.1	1.3
	1.4	-3.5	5.7	5.1	-3.4	-25.3	-0.8	-22.4	-20.4	-27.9	4.1	4.3	3.2	4.3	-1.6	-43.1	0.2	5.7	-13.3	0.1	-2.3	-4.5	-1.7	-3.9	-2.6
\downarrow	-1.1	-7.3	-5.2	3.6	-11.6	-27.0	-1.5	-30.6	-21.2	-30.3	1.0	1.4	2.4	2.1	-9.8	-53.2	-16.9	0.1	-18.2	-1.1	-9.5	-17.0	N/A	N/A	N/A
Worst	o in a sup talac				■ E	□ International Equity□ Emerging Markets Equity□ US Bonds			ity	■ Cash ■ Commodities ■ Real Estate				0	nds of Fi		Global	Bond							

Source: Morningstar, Inc., Hedge Fund Research, Inc. (HFR), National Council of Real Estate Investment Fiduciaries (NCREIF). Indices used: Russell 1000, Russell 1000 Value, Russell 1000 Growth, Russell 2000, Russell 2000 Growth, MSCI EAFE, MSCI EM, BC Agg, T-Bill 90 Day, Bloomberg Comm Index, NCREIF Property, HFRI FOF, MSCI ACWI, BC Global Bond.



Major asset class returns





TEN YEARS ENDING JUNE 2015

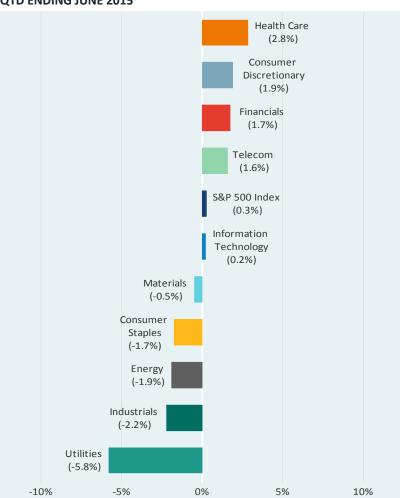


Source: MPI, as of June 30, 2015

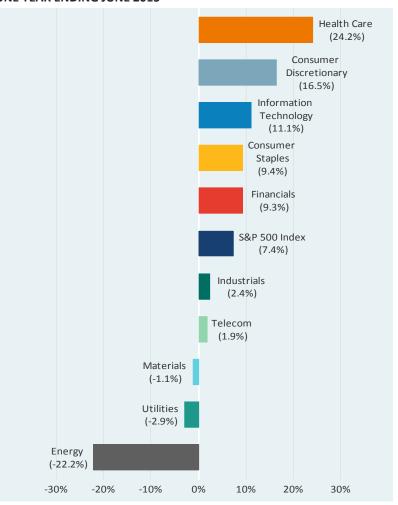


S&P 500 and S&P 500 sector returns

QTD ENDING JUNE 2015



ONE YEAR ENDING JUNE 2015



Source: MPI, as of 6/30/15



Detailed index returns

DOMESTIC EQUITY

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Core Index							
S&P 500	(1.9)	0.3	1.2	7.4	17.3	17.3	7.9
S&P 500 Equal Weighted	(2.2)	(1.1)	0.7	6.1	19.6	18.4	9.6
DJ Industrial Average	(2.1)	(0.3)	0.0	7.2	13.8	15.4	8.3
Russell Top 200	(1.8)	0.9	1.4	7.7	17.1	17.3	7.6
Russell 1000	(1.9)	0.1	1.7	7.4	17.7	17.6	8.1
Russell 2000	0.7	0.4	4.8	6.5	17.8	17.1	8.4
Russell 3000	(1.7)	0.1	1.9	7.3	17.7	17.5	8.2
Russell Mid Cap	(2.1)	(1.5)	2.4	6.6	19.3	18.2	9.4
Style Index							
Russell 1000 Growth	(1.8)	0.1	4.0	10.6	18.0	18.6	9.1
Russell 1000 Value	(2.0)	0.1	(0.6)	4.1	17.3	16.5	7.0
Russell 2000 Growth	1.3	2.0	8.7	12.3	20.1	19.3	9.9
Russell 2000 Value	0.1	(1.2)	0.8	0.8	15.5	14.8	6.9

FIXED INCOME

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Broad Index							
BC US Treasury US TIPS	(1.0)	(1.1)	0.3	(1.7)	(0.8)	3.3	4.1
BC US Treasury Bills	0.0	0.0	0.1	0.1	0.1	0.1	1.5
BC US Agg Bond	(1.1)	(1.7)	(0.1)	1.9	1.8	3.3	4.4
Duration							
BC US Treasury 1-3 Yr	0.0	0.1	0.7	0.9	0.7	0.8	2.5
BC US Treasury Long	(3.8)	(8.3)	(4.7)	6.3	1.2	6.2	6.2
BC US Treasury	(0.9)	(1.6)	0.0	2.3	0.9	2.7	4.1
Issuer							
BC US MBS	(0.8)	(0.7)	0.3	2.3	1.9	2.9	4.6
BC US Corp. High Yield	(1.5)	0.0	2.5	(0.4)	6.8	8.6	7.9
BC US Agency Interm	(0.2)	0.0	0.9	1.6	1.1	1.7	3.5
BC US Credit	(1.7)	(2.9)	(8.0)	0.9	3.0	4.9	5.1

INTERNATIONAL EQUITY

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Broad Index							
MSCI EAFE	(2.8)	0.8	5.9	(3.8)	12.5	10.0	5.6
MSCI AC World ex US	(2.8)	0.7	4.4	(4.9)	9.9	8.2	6.0
MSCI EM	(2.5)	0.8	3.1	(4.8)	4.1	4.0	8.5
MSCI EAFE Small Cap	(1.2)	4.5	10.4	(0.5)	16.1	12.8	7.0
Style Index							
MSCI EAFE Growth	(2.6)	1.2	7.2	(1.0)	12.5	10.5	6.2
MSCI EAFE Value	(3.1)	0.5	4.5	(6.6)	12.4	9.5	5.0
Regional Index							
MSCI UK	(3.6)	3.0	2.0	(8.2)	9.1	10.7	4.8
MSCI Japan	(1.7)	3.1	13.8	8.6	13.6	9.0	4.4
MSCI Euro	(2.4)	(1.4)	3.8	(9.2)	14.6	9.4	4.8
MSCI EM Asia	(3.9)	0.0	5.2	3.5	9.3	7.2	9.7
MSCI EM Latin American	1.0	3.6	(6.2)	(23.2)	(7.8)	(4.1)	7.7

OTHER

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Index							
Bloomberg Comm. Index	1.7	4.7	(1.6)	(23.7)	(8.8)	(3.9)	(2.6)
Wilshire US REIT	(4.3)	(9.9)	(5.7)	5.2	9.0	14.7	6.9
Regional Index							
JPM EMBI Global Div	(1.2)	(1.0)	(4.9)	(15.4)	(3.8)	0.9	5.9
JPM GBI-EM Global Div	(1.6)	(0.3)	1.7	0.5	4.3	6.8	7.4

Source: Morningstar, as of 6/30/15



Definitions

Bloomberg US Weekly Consumer Comfort Index - tracks the public's economic attitudes each week, providing a high-frequency read on consumer sentiment. The index, based on cell and landline telephone interviews with a random, representative national sample of U.S. adults, tracks Americans' ratings of the national economy, their personal finances and the buying climate on a weekly basis, with views of the economy's direction measured separately each month. (www.langerresearch.com)

University of Michigan Consumer Sentiment Index - A survey of consumer attitudes concerning both the present situation as well as expectations regarding economic conditions conducted by the University of Michigan. For the preliminary release approximately three hundred consumers are surveyed while five hundred are interviewed for the final figure. The level of consumer sentiment is related to the strength of consumer spending. (www.Bloomberg.com)

Citi Economic Surprise Index - objective and quantitative measures of economic news. Defined as weighted historical standard deviations of data surprises (actual releases vs Bloomberg survey median). A positive reading of the Economic Surprise Index suggests that economic releases have on balance been beating consensus. The indices are calculated daily in a rolling three-month window. The weights of economic indicators are derived from relative high-frequency spot FX impacts of 1 standard deviation data surprises. The indices also employ a time decay function to replicate the limited memory of markets. (www.Bloomberg.com)

Merrill Lynch Option Volatility Estimate (MOVE) Index – a yield curve weighted index comprised of a weighted set of 1-month Treasury options, including 2.5.10 and 30 year tenor contracts. This index is an indicator of the expected (implied) future volatility in the rate markets.

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Contra Costa County Employees' Retirement Association

Investment Performance Review Period Ending: June 30, 2015





Executive Summary

To: Contra Costa County Employees' Retirement Association

From: Verus

Date August 27, 2015

Re: Quarterly Review – Period Ending June 30, 2015

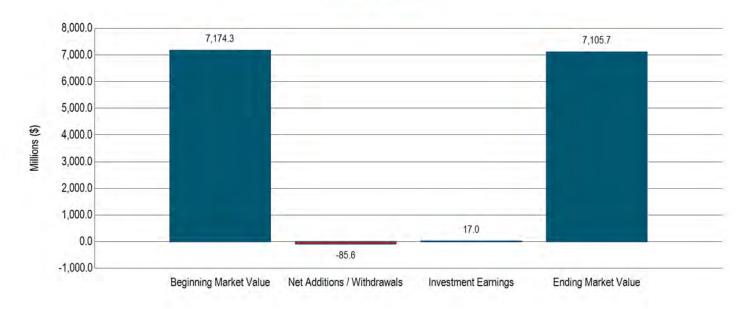
- The CCCERA Total Fund returned 0.3% for the second quarter, below both the 0.4% return of the median public fund and the 2.1% return of the CPI +4%, and above the -0.4% return of the policy index. CCCERA's Total Fund performance is above the median, the CPI +4%, and the policy index over all trailing time periods.
- CCCERA domestic equities returned 1.3% for the quarter, above the 0.1% return of the Russell 3000 Index while ranking in the 26th percentile of all cap domestic equity portfolios.
- CCCERA international equities returned 0.1% for the quarter, below the 0.8% return of the MSCI EAFE and the 0.7% return of the MSCI ACWI ex-US while ranking in the 88th percentile of MSCI ACWI ex-US portfolios.
- CCCERA global equities returned 1.7% for the quarter, above the 0.3% return of the MSCI ACWI while ranking in the 27th percentile of global equity portfolios.

- CCCERA domestic fixed income, excluding the Allianz high yield portfolio, returned -0.7% for the quarter, above the -1.4% return of the Barclays U.S. Universal while ranking in the 12th percentile of domestic core fixed income portfolios.
- The Allianz high yield portfolio returned 0.5% for the quarter, above the 0.0% return of the ML High Yield index while ranking in the 41st percentile of domestic high yield fixed income portfolios.
- CCCERA global fixed income returned -0.7% for the quarter, above the -1.2% return of the Barclays Global Aggregate Index while ranking in the 50th percentile of global fixed income portfolios.
- The inflation hedging investments returned -1.3% for the quarter, below the 2.1% return of the CPI+4% benchmark.
- CCCERA real estate returned -0.1% for the quarter, above the -2.7% return of the Real Estate Benchmark.
- The total equity allocation stood at 45.7% at the end of the second quarter, below the current target of 46.6%. Total global fixed income stood at 23.3%, slightly below the target of 23.6%. High yield fixed income stood at 4.7% and inflation hedging assets stood at 4.9%, both slightly below their respective targets of 5.0%. Real estate stood at 12.9% and alternative investments stood at 7.2%, both above their targets of 12.5% and 6.0%, respectively. Opportunistic stood at 0.4%, below the target of 0.8%. Cash stood at 0.8%, above the target of 0.5%.

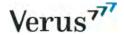
Portfolio Reconciliation

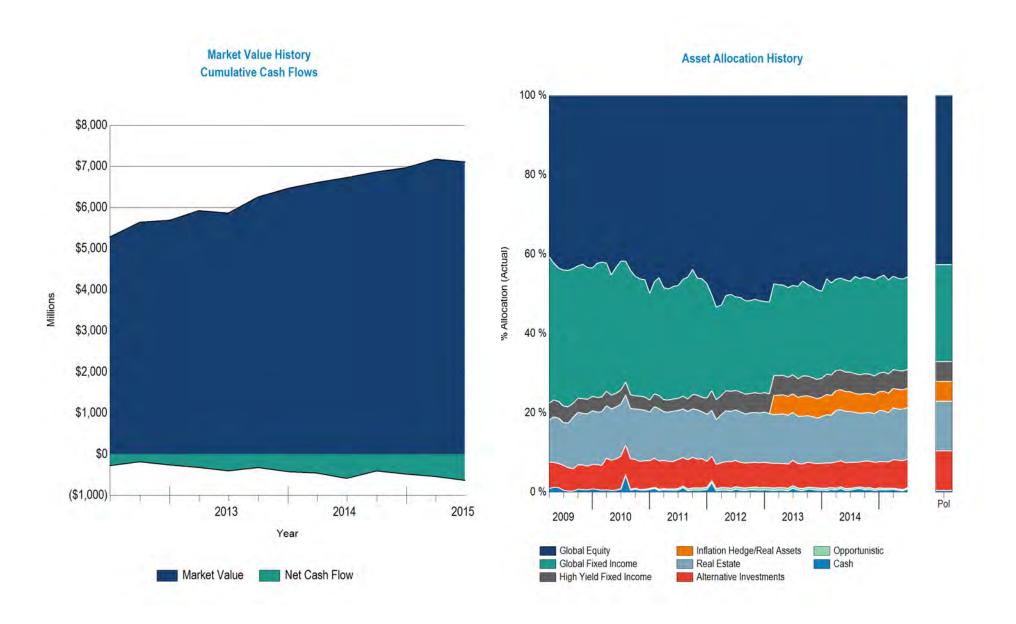
Sources of Portfolio Growth	Last Three Months	Year-To-Date
Beginning Market Value	\$7,174,318,777	\$6,968,231,751
Net Additions/Withdrawals	-\$85,628,253	-\$131,610,255
Investment Earnings	\$16,961,683	\$269,033,346
Ending Market Value	\$7,105,652,206	\$7,105,652,206

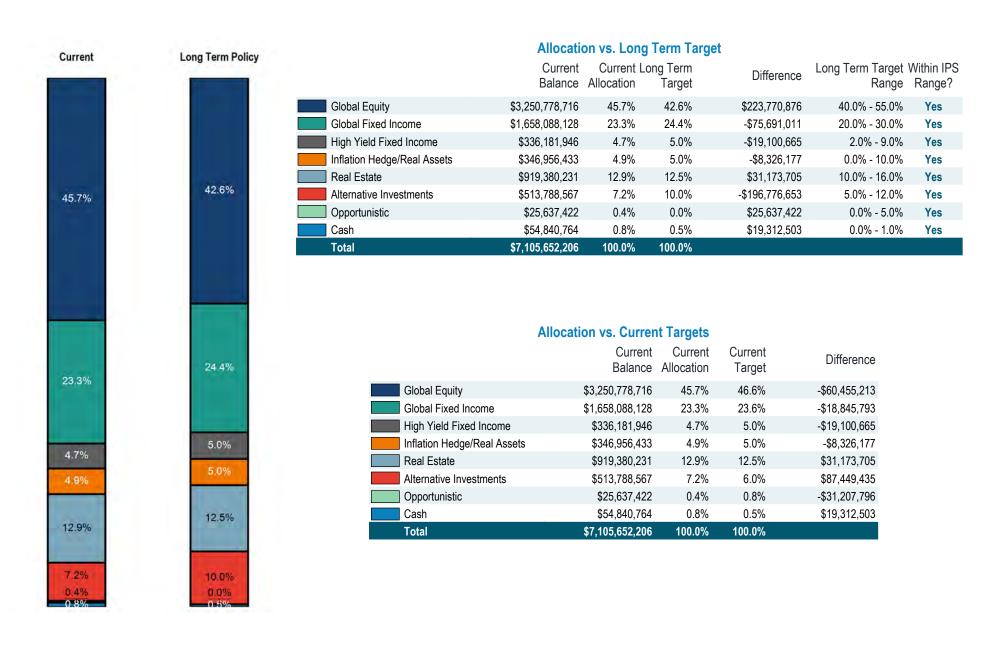
Change in Market Value Last Three Months



Contributions and withdrawals may include intra-account transfers between managers/funds.

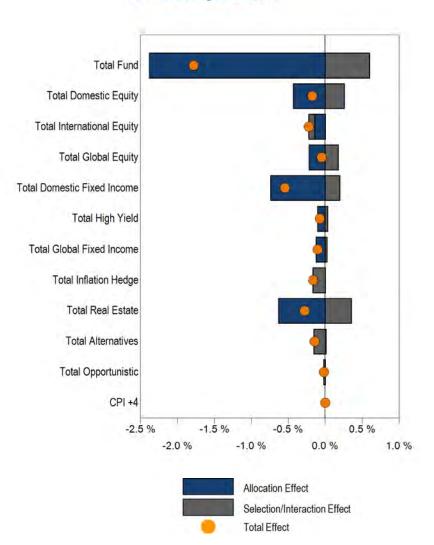






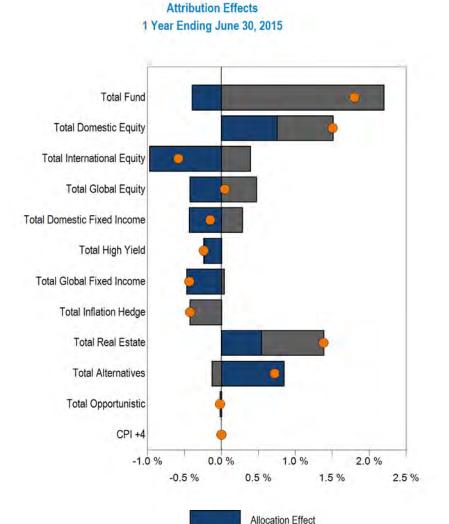
	QTD	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs
Total Fund	0.3	4.0	5.9	12.0	12.4	7.7
Policy Index	-0.4	2.1	4.0	11.1	11.8	
CPI + 4%	2.1	3.6	4.1	5.4	5.9	6.1
InvestorForce Public DB > \$1B Gross Rank	56	1	1	16	8	3
Total Domestic Equity	1.3	4.7	10.6	19.7	19.0	9.1
Russell 3000	0.1	1.9	7.3	17.7	17.5	8.2
eA US All Cap Equity Gross Rank	26	30	22	29	26	52
Total International Equity	0.1	4.2	-1.2	12.0	9.9	5.3
MSCI ACWI ex USA Gross	0.7	4.3	-4.8	9.9	8.2	6.0
MSCI EAFE Gross	0.8	5.9	-3.8	12.5	10.0	5.6
eA All ACWI ex-US Equity Gross Rank	88	82	43	56	65	94
Total Global Equity	1.7	5.1	4.5	14.0	11.9	
MSCI ACWI	0.3	2.7	0.7	13.0	11.9	
eA All Global Equity Gross Rank	27	32	30	58	76	
Total Domestic Fixed Income	-0.7	1.3	3.3	4.7	6.1	5.9
Barclays U.S. Universal	-1.4	0.3	1.6	2.3	3.8	4.7
Barclays Aggregate	-1.7	-0.1	1.9	1.8	3.3	4.4
eA US Core Fixed Inc Gross Rank	12	3	4	2	2	6
Total High Yield	0.5	3.0	-0.6	6.8	8.8	8.0
BofA ML High Yield Master II	0.0	2.5	-0.5	6.8	8.4	7.8
eA US High Yield Fixed Inc Gross Rank	41	43	72	59	52	47
Total Global Fixed Income	-0.7	-2.0	-6.3	-0.4	3.0	3.3
Barclays Global Aggregate	-1.2	-3.1	-7.1	-0.8	2.1	3.5
eA All Global Fixed Inc Gross Rank	50	66	73	81	75	95

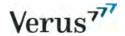
Attribution Effects
3 Months Ending June 30, 2015





	QTD	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs
Total Inflation Hedge	-1.3	1.5	-4.1			
CPI + 4%	2.1	3.6	4.1			
Total Real Estate	-0.1	7.4	15.7	15.1	16.7	7.5
Real Estate Benchmark	-2.7	1.3	8.6	10.7	13.3	8.6
NCREIF-ODCE	3.8	7.3	14.4	13.1	14.4	6.8
NCREIF Property Index	3.1	6.8	13.0	11.6	12.7	8.2
Total Alternatives	0.1	8.6	15.2	14.6	13.9	13.6
S&P 500 Index +4% (Lagged)	1.9	8.0	17.2	20.7	19.0	12.3
Total Opportunistic	-2.6	-1.0	-1.0	9.3	8.0	
CPI + 4%	2.1	3.6	4.1	5.4	5.9	



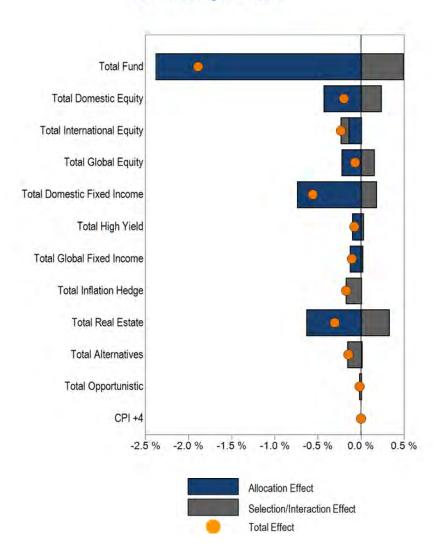


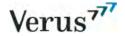
Selection/Interaction Effect

Total Effect

	QTD	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs
Total Fund	0.2	3.7	5.3	11.3	11.7	7.1
Policy Index	-0.4	2.1	4.0	11.1	11.8	-
CPI + 4%	2.1	3.6	4.1	5.4	5.9	6.1
Total Domestic Equity	1.2	4.4	10.2	19.2	18.5	8.7
Russell 3000	0.1	1.9	7.3	17.7	17.5	8.2
Total International Equity	0.0	4.0	-1.6	11.6	9.4	4.8
MSCI ACWI ex USA Gross	0.7	4.3	-4.8	9.9	8.2	6.0
MSCI EAFE Gross	0.8	5.9	-3.8	12.5	10.0	5.6
Total Global Equity	1.5	4.7	3.8	13.4	11.3	
MSCIACWI	0.3	2.7	0.7	13.0	11.9	
Total Domestic Fixed Income	-0.8	1.2	3.0	4.2	5.7	5.5
Barclays U.S. Universal	-1.4	0.3	1.6	2.3	3.8	4.7
Barclays Aggregate	-1.7	-0.1	1.9	1.8	3.3	4.4
Total High Yield	0.4	2.8	-1.0	6.4	8.5	7.8
BofA ML High Yield Master II	0.0	2.5	-0.5	6.8	8.4	7.8
Total Global Fixed Income	-0.7	-2.1	-6.6	-0.7	2.7	3.0
Barclays Global Aggregate	-1.2	-3.1	-7.1	-0.8	2.1	3.5
Total Inflation Hedge	-1.4	1.1	-5.0			
CPI + 4%	2.1	3.6	4.1			

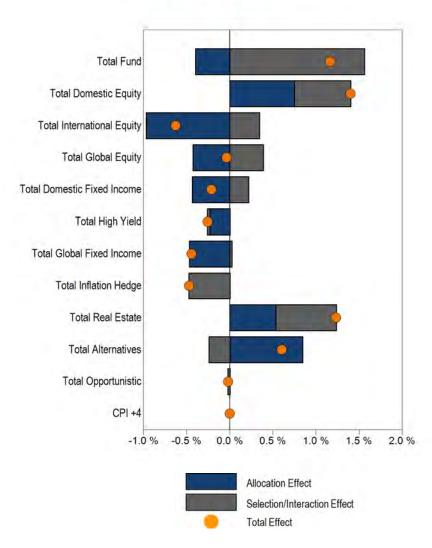
Attribution Effects
3 Months Ending June 30, 2015

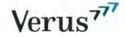




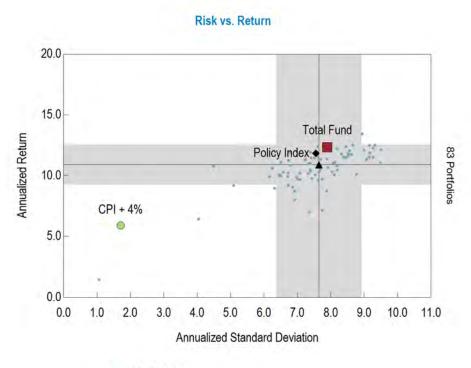
	QTD	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs
Total Real Estate	-0.3	6.8	14.4	13.7	15.5	6.4
Real Estate Benchmark	-2.7	1.3	8.6	10.7	13.3	8.6
NCREIF-ODCE	3.8	7.3	14.4	13.1	14.4	6.8
NCREIF Property Index	3.1	6.8	13.0	11.6	12.7	8.2
Total Alternatives	0.0	7.9	13.4	12.4	11.6	11.0
S&P 500 Index +4% (Lagged)	1.9	8.0	17.2	20.7	19.0	12.3
Total Opportunistic	-2.6	-1.0	-1.0	9.3	7.7	
CPI + 4%	2.1	3.6	4.1	5.4	5.9	







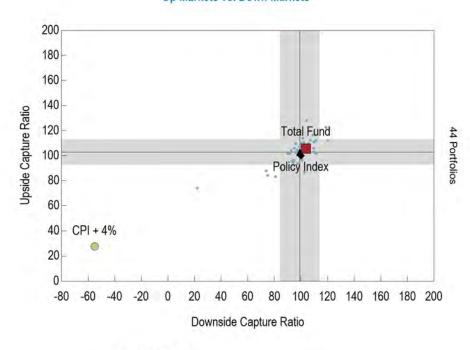
	Anlzd Ret	Ann Excess BM Return	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap Ratio	Down Mkt Cap Ratio
Total Fund	12.35%	0.52%	7.90%	0.08%	1.04	1.01%	0.98	1.56	0.51	105.69%	103.63%





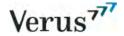
- Policy Index
- CPI + 4%
- Universe Median
- 68% Confidence Interval
- InvestorForce Public DB > \$1B Gross

Up Markets vs. Down Markets

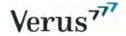


- Total Fund
- Policy Index
- CPI + 4%
- Universe Median
- 68% Confidence Interval
- InvestorForce Public DB > \$1B Gross

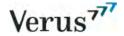
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
Total Fund	7,105,652,206	100.0	0.3	4.0	5.9	12.0	12.4	7.7	8.4	16.4	14.3	2.7	14.0
Policy Index			-0.4	2.1	4.0	11.1	11.8		9.0	15.6	14.6	2.8	14.1
CPI + 4%			2.1	3.6	4.1	5.4	5.9	6.1	4.8	5.6	5.8	7.1	5.6
InvestorForce Public DB > \$1B Gross Rank			56	1	1	16	8	3	6	33	13	9	29
Total Domestic Equity	1,575,255,582	22.2	1.3	4.7	10.6	19.7	19.0	9.1	11.4	36.2	18.2	1.1	17.8
Russell 3000			0.1	1.9	7.3	17.7	17.5	8.2	12.6	33.6	16.4	1.0	16.9
eA US All Cap Equity Gross Rank			26	30	22	29	26	52	36	41	24	34	52
Intech Large Cap Core	283,359,592	4.0	-2.6	2.0	9.6	18.2	17.7		14.7	32.7	15.3	3.6	15.0
S&P 500			0.3	1.2	7.4	17.3	17.3		13.7	32.4	16.0	2.1	15.1
eA US Large Cap Core Equity Gross Rank			98	48	28	44	49		31	54	54	25	39
PIMCO Stocks+ Absolute Return	219,593,393	3.1	1.0	2.2	7.6	18.0	18.7	8.3	13.6	31.4	20.6	2.3	19.2
S&P 500			0.3	1.2	7.4	17.3	17.3	7.9	13.7	32.4	16.0	2.1	15.1
eA US Large Cap Core Equity Gross Rank			19	42	54	47	24	65	45	68	4	36	7
Jackson Square Partners	314,238,183	4.4	1.6	4.8	12.9	19.6	21.0	10.0	13.9	35.4	16.9	8.9	14.7
Russell 1000 Growth			0.1	4.0	10.6	18.0	18.6	9.1	13.0	33.5	15.3	2.6	16.7
eA US Large Cap Growth Equity Gross Rank			21	44	32	31	8	27	31	40	37	3	63
Robeco Boston Partners	300,485,061	4.2	0.5	0.7	6.7	19.3	18.0	9.7	12.0	37.4	21.6	0.9	13.4
Russell 1000 Value			0.1	-0.6	4.1	17.3	16.5	7.0	13.5	32.5	17.5	0.4	15.5
eA US Large Cap Value Equity Gross Rank			43	51	28	29	22	11	55	24	5	46	68
Emerald Advisors	245,906,382	3.5	6.7	17.2	25.1	26.0	24.3	12.3	7.3	50.3	18.5	-0.6	30.5
Russell 2000 Growth			2.0	8.7	12.3	20.1	19.3	9.9	5.6	43.3	14.6	-2.9	29.1
eA US Small Cap Growth Equity Gross Rank			5	3	1	5	4	13	21	27	22	42	36
Ceredex	211,672,970	3.0	1.3	4.0	2.8	17.6			3.3	36.5	19.0		
Russell 2000 Value			-1.2	0.8	0.8	15.5			4.2	34.5	18.1		
eA US Small Cap Value Equity Gross Rank			23	36	58	59			74	66	38		
Total International Equity	774,246,325	10.9	0.1	4.2	-1.2	12.0	9.9	5.3	0.3	17.8	18.5	-11.5	8.3
MSCI ACWI ex USA Gross			0.7	4.3	-4.8	9.9	8.2	6.0	-3.4	15.8	17.4	-13.3	11.6
MSCI EAFE Gross			0.8	5.9	-3.8	12.5	10.0	5.6	-4.5	23.3	17.9	-11.7	8.2
eA All ACWI ex-US Equity Gross Rank			88	82	43	56	65	94	17	69	63	43	89
Pyrford	381,075,215	5.4	-0.6	2.7	-2.9		-				-		
MSCI ACWI ex USA Value			0.5	2.6	-8.4								
eA ACWI ex-US Value Equity Gross Rank			95	86	31								



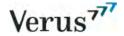
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
William Blair	392,636,222	5.5	0.7	5.8	0.7	13.2			-1.2	20.9	24.3	-13.2	
MSCI ACWI ex USA Growth			0.6	5.4	-2.1	10.2			-2.6	15.5	16.7	-14.2	
eA ACWI ex-US Growth Equity Gross Rank			74	81	52	42			37	44	6	55	
International Equity Transition	534,888	0.0											
Total Global Equity	901,276,809	12.7	1.7	5.1	4.5	14.0	11.9		5.2	23.7	11.1	-5.6	
MSCI ACWI			0.3	2.7	0.7	13.0	11.9		4.2	22.8	16.1	-7.3	
eA All Global Equity Gross Rank			27	32	30	58	76		44	64	90	40	
Artisan Partners	308,454,578	4.3	4.9	10.4	9.3			-	3.9	26.1	_	_	
MSCI ACWI			0.3	2.7	0.7				4.2	22.8			
eA All Global Equity Gross Rank			3	4	8				56	51			
First Eagle	285,107,098	4.0	-0.1	2.3	-0.3	10.7		-	4.5	17.9	13.9	_	
MSCI ACWI			0.3	2.7	0.7	13.0			4.2	22.8	16.1		
eA All Global Equity Gross Rank			74	70	73	84			51	80	78		
Intech Global Low Vol	22,115,302	0.3	-1.1	2.3	6.1	13.7		-	11.2	24.2	_	_	
MSCI ACWI			0.3	2.7	0.7	13.0			4.2	22.8			
eA All Global Equity Gross Rank			85	70	19	61			14	62			
JP Morgan Global Opportunities	285,599,831	4.0	0.5	2.6	4.3	15.5	13.1	-	6.7	26.9	19.2	-9.0	
MSCI ACWI			0.3	2.7	0.7	13.0	11.9		4.2	22.8	16.1	-7.3	
eA All Global Equity Gross Rank			59	66	31	41	59		30	46	32	63	
Total Domestic Fixed Income	1,388,845,556	19.5	-0.7	1.3	3.3	4.7	6.1	5.9	7.3	1.3	9.7	7.2	10.6
Barclays U.S. Universal			-1.4	0.3	1.6	2.3	3.8	4.7	5.6	-1.3	5.5	7.4	7.2
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
eA US Core Fixed Inc Gross Rank			12	3	4	2	2	6	8	2	5	71	4
AFL-CIO	229,974,046	3.2	-1.1	0.6	2.7	2.3	3.9	4.9	6.6	-1.9	4.7	8.3	6.6
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
eA US Core Fixed Inc Gross Rank			19	21	11	57	54	58	25	78	80	23	75
Goldman Sachs Core Plus	325,180,686	4.6	-0.7	1.9	3.5	3.7	4.9		6.0	-0.4	7.9	7.6	7.6
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3		6.0	-2.0	4.2	7.8	6.5
eA US Core Plus Fixed Inc Gross Rank			18	6	4	46	59		47	49	59	43	86
GSAM Workout Portfolio	4,078	0.0											
Lord Abbett	319,017,950	4.5	-1.3	0.4	1.9	3.5	5.2		6.7	-0.6	8.6	8.2	8.5
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3		6.0	-2.0	4.2	7.8	6.5
eA US Core Fixed Inc Gross Rank			32	35	65	10	9		18	18	8	27	15



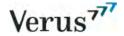
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
PIMCO Fixed Income	388,266,797	5.5	-1.7	-0.2	1.9	2.7	4.1	5.6	6.3	-1.6	8.5	5.0	9.3
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
eA US Core Fixed Inc Gross Rank			78	91	65	33	40	13	34	61	8	97	8
Total High Yield	336,181,946	4.7	0.5	3.0	-0.6	6.8	8.8	8.0	1.2	8.8	14.1	6.4	15.2
BofA ML High Yield Master II			0.0	2.5	-0.5	6.8	8.4	7.8	2.5	7.4	15.6	4.4	15.2
eA US High Yield Fixed Inc Gross Rank			41	43	72	59	52	47	83	28	73	19	42
Allianz Global Investors	336,181,946	4.7	0.5	3.0	-0.6	6.8	8.8	8.2	1.2	8.8	14.1	6.4	15.2
BofA ML High Yield Master II			0.0	2.5	-0.5	6.8	8.4	7.8	2.5	7.4	15.6	4.4	15.2
eA US High Yield Fixed Inc Gross Rank			41	43	72	59	52	34	83	28	73	21	42
Total Global Fixed Income	269,242,572	3.8	-0.7	-2.0	-6.3	-0.4	3.0	3.3	0.4	-3.5	6.7	5.6	8.8
Barclays Global Aggregate			-1.2	-3.1	-7.1	-0.8	2.1	3.5	0.6	-2.6	4.3	5.6	5.5
eA All Global Fixed Inc Gross Rank			50	66	73	81	75	95	77	83	68	40	32
Lazard	269,242,572	3.8	-0.7	-2.0	-6.3	-0.4	3.0		0.4	-3.5	6.7	5.6	8.8
Barclays Global Aggregate			-1.2	-3.1	-7.1	-0.8	2.1		0.6	-2.6	4.3	5.6	5.5
eA All Global Fixed Inc Gross Rank			50	66	73	81	75		77	83	68	40	32
Total Inflation Hedge	346,956,433	4.9	-1.3	1.5	-4.1		-		-0.6	1.3			
CPI + 4%			2.1	3.6	4.1				4.8	5.6			
PIMCO All Asset Fund	120,079,529	1.7	0.0	0.2	-5.1				1.7				
CPI + 4%			2.1	3.6	4.1				4.8				
Wellington Real Total Return	195,571,882	2.8	-2.2	2.6	-4.2				-2.5				
CPI + 4%			2.1	3.6	4.1				4.8				
Total Real Estate	919,380,231	12.9	-0.1	7.4	15.7	15.1	16.7	7.5	20.6	10.5	16.7	10.4	21.0
Real Estate Benchmark			-2.7	1.3	8.6	10.7	13.3	8.6	18.8	7.1	13.6	13.6	17.5
NCREIF-ODCE			3.8	7.3	14.4	13.1	14.4	6.8	12.5	13.9	10.9	16.0	16.4
NCREIF Property Index			3.1	6.8	13.0	11.6	12.7	8.2	11.8	11.0	10.5	14.3	13.1
Adelante	152,641,652	2.1	-9.4	-3.8	8.3	10.7	15.7	7.1	33.4	3.6	17.7	9.2	31.2
Wilshire REIT			-9.9	-5.7	5.2	9.0	14.7	6.9	31.8	1.9	17.6	9.2	28.6
INVESCO International REIT	70,993,457	1.0	-2.3	2.0	-2.0	10.4	11.1		2.8	5.4	42.3	-16.5	14.6
FTSE EPRA/NAREIT Developed ex-USA			-2.4	1.1	-2.9	9.9	10.7		3.2	6.1	38.6	-15.3	16.0
Willows Office Property	10,000,000	0.1	1.5	3.9	6.4	14.6	-2.8	4.5	32.8	7.5	6.3	6.1	-46.7
NCREIF Property Index	. ,		3.1	6.8	13.0	11.6	12.7	8.2	11.8	11.0	10.5	14.3	13.1



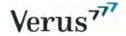
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
Total Fund	7,105,652,206	100.0	0.2	3.7	5.3	11.3	11.7	7.1	7.7	15.6	13.6	2.1	13.3
Policy Index			-0.4	2.1	4.0	11.1	11.8		9.0	15.6	14.6	2.8	14.1
CPI + 4%			2.1	3.6	4.1	5.4	5.9	6.1	4.8	5.6	5.8	7.1	5.6
Total Domestic Equity	1,575,255,582	22.2	1.2	4.4	10.2	19.2	18.5	8.7	11.0	35.7	17.8	0.8	17.3
Russell 3000			0.1	1.9	7.3	17.7	17.5	8.2	12.6	33.6	16.4	1.0	16.9
Intech Large Cap Core	283,359,592	4.0	-2.7	1.7	9.2	17.7	17.2		14.2	32.2	14.8	3.3	14.6
S&P 500			0.3	1.2	7.4	17.3	17.3		13.7	32.4	16.0	2.1	15.1
PIMCO Stocks+ Absolute Return	219,593,393	3.1	0.9	2.1	7.4	17.7	18.4	8.0	13.2	31.0	20.3	2.0	18.8
S&P 500			0.3	1.2	7.4	17.3	17.3	7.9	13.7	32.4	16.0	2.1	15.1
Jackson Square Partners	314,238,183	4.4	1.5	4.6	12.4	19.1	20.5	9.6	13.4	35.0	16.4	8.4	14.3
Russell 1000 Growth			0.1	4.0	10.6	18.0	18.6	9.1	13.0	33.5	15.3	2.6	16.7
Robeco Boston Partners	300,485,061	4.2	0.4	0.5	6.4	19.0	17.6	9.3	11.6	37.0	21.2	0.6	13.0
Russell 1000 Value			0.1	-0.6	4.1	17.3	16.5	7.0	13.5	32.5	17.5	0.4	15.5
Emerald Advisors	245,906,382	3.5	6.5	16.9	24.3	25.3	23.5	11.6	6.6	49.4	17.8	-1.2	29.8
Russell 2000 Growth			2.0	8.7	12.3	20.1	19.3	9.9	5.6	43.3	14.6	-2.9	29.1
Ceredex	211,672,970	3.0	1.2	3.7	2.2	17.0			2.7	35.8	18.6		
Russell 2000 Value			-1.2	0.8	0.8	15.5			4.2	34.5	18.1		
Total International Equity	774,246,325	10.9	0.0	4.0	-1.6	11.6	9.4	4.8	0.0	17.4	17.9	-12.0	7.9
MSCI ACWI ex USA Gross			0.7	4.3	-4.8	9.9	8.2	6.0	-3.4	15.8	17.4	-13.3	11.6
MSCI EAFE Gross			0.8	5.9	-3.8	12.5	10.0	5.6	-4.5	23.3	17.9	-11.7	8.2
Pyrford	381,075,215	5.4	-0.7	2.4	-3.3								
MSCI ACWI ex USA Value			0.5	2.6	-8.4								
William Blair	392,636,222	5.5	0.6	5.6	0.2	12.7			-1.7	20.4	23.7	-13.7	
MSCI ACWI ex USA Growth			0.6	5.4	-2.1	10.2			-2.6	15.5	16.7	-14.2	
International Equity Transition	534,888	0.0											
Total Global Equity	901,276,809	12.7	1.5	4.7	3.8	13.4	11.3		4.5	22.9	10.6	-6.1	
MSCI ACWI			0.3	2.7	0.7	13.0	11.9		4.2	22.8	16.1	-7.3	
Artisan Partners	308,454,578	4.3	4.7	10.0	8.5		-		3.1	25.2	-	-	
MSCI ACWI			0.3	2.7	0.7				4.2	22.8			
First Eagle	285,107,098	4.0	-0.3	1.9	-1.0	9.9			3.7	17.1	13.1		
MSCI ACWI			0.3	2.7	0.7	13.0			4.2	22.8	16.1		
Intech Global Low Vol	22,115,302	0.3	-1.1	2.2	5.8	13.3			10.8	23.8			
MSCI ACWI			0.3	2.7	0.7	13.0			4.2	22.8			



	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
JP Morgan Global Opportunities	285,599,831	4.0	0.3	2.4	3.9	15.0	12.6		6.2	26.4	18.7	-9.4	
MSCI ACWI			0.3	2.7	0.7	13.0	11.9		4.2	22.8	16.1	-7.3	
Total Domestic Fixed Income	1,388,845,556	19.5	-0.8	1.2	3.0	4.2	5.7	5.5	6.7	0.9	9.2	6.8	9.9
Barclays U.S. Universal			-1.4	0.3	1.6	2.3	3.8	4.7	5.6	-1.3	5.5	7.4	7.2
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
AFL-CIO	229,974,046	3.2	-1.2	0.4	2.2	1.9	3.5	4.5	6.1	-2.4	4.3	7.9	6.2
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
Goldman Sachs Core Plus	325,180,686	4.6	-0.8	1.8	3.3	3.5	4.7		5.8	-0.6	7.7	7.3	7.3
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3		6.0	-2.0	4.2	7.8	6.5
GSAM Workout Portfolio	4,078	0.0											
Lord Abbett	319,017,950	4.5	-1.3	0.3	1.7	3.3	4.9		6.5	-0.8	8.4	8.0	8.3
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3		6.0	-2.0	4.2	7.8	6.5
PIMCO Fixed Income	388,266,797	5.5	-1.8	-0.3	1.6	2.4	3.8	5.3	6.0	-1.9	8.2	4.7	9.0
Barclays Aggregate			-1.7	-0.1	1.9	1.8	3.3	4.4	6.0	-2.0	4.2	7.8	6.5
Total High Yield	336,181,946	4.7	0.4	2.8	-1.0	6.4	8.5	7.8	0.8	8.4	13.7	6.4	15.2
BofA ML High Yield Master II			0.0	2.5	-0.5	6.8	8.4	7.8	2.5	7.4	15.6	4.4	15.2
Allianz Global Investors	336,181,946	4.7	0.4	2.8	-1.0	6.4	8.4	7.7	8.0	8.4	13.6	6.0	14.8
BofA ML High Yield Master II			0.0	2.5	-0.5	6.8	8.4	7.8	2.5	7.4	15.6	4.4	15.2
Total Global Fixed Income	269,242,572	3.8	-0.7	-2.1	-6.6	-0.7	2.7	3.0	0.1	-3.8	6.4	5.3	8.5
Barclays Global Aggregate			-1.2	-3.1	-7.1	-0.8	2.1	3.5	0.6	-2.6	4.3	5.6	5.5
Lazard	269,242,572	3.8	-0.7	-2.1	-6.6	-0.7	2.7		0.1	-3.8	6.4	5.3	8.5
Barclays Global Aggregate			-1.2	-3.1	-7.1	-0.8	2.1		0.6	-2.6	4.3	5.6	5.5
Total Inflation Hedge	346,956,433	4.9	-1.4	1.1	-5.0	-			-1.5	0.3			
CPI + 4%			2.1	3.6	4.1				4.8	5.6			
PIMCO All Asset Fund	120,079,529	1.7	-0.2	-0.2	-5.9			-	0.8				
CPI + 4%			2.1	3.6	4.1				4.8				
Wellington Real Total Return	195,571,882	2.8	-2.4	2.3	-4.7				-3.1				
CPI + 4%			2.1	3.6	4.1				4.8				
Total Real Estate	919,380,231	12.9	-0.3	6.8	14.4	13.7	15.5	6.4	19.1	8.9	15.7	9.4	19.8
Real Estate Benchmark			-2.7	1.3	8.6	10.7	13.3	8.6	18.8	7.1	13.6	13.6	17.5
NCREIF-ODCE			3.8	7.3	14.4	13.1	14.4	6.8	12.5	13.9	10.9	16.0	16.4
NCREIF Property Index			3.1	6.8	13.0	11.6	12.7	8.2	11.8	11.0	10.5	14.3	13.1
Adelante	152,641,652	2.1	-9.5	-4.0	7.8	10.1	15.2	6.6	32.7	3.0	17.2	8.6	30.6
Wilshire REIT			-9.9	-5.7	5.2	9.0	14.7	6.9	31.8	1.9	17.6	9.2	28.6

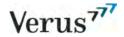


	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2014	2013	2012	2011	2010
INVESCO International REIT	70,993,457	1.0	-2.5	1.7	-2.6	9.7	10.4		2.2	4.7	41.3	-17.0	13.9
FTSE EPRA/NAREIT Developed ex-USA			-2.4	1.1	-3.0	9.9	10.7		3.2	6.1	38.6	-15.3	16.0
Willows Office Property	10,000,000	0.1	1.5	3.9	6.4	14.6	-2.8	4.5	32.8	7.5	6.3	6.1	-46.7
NCRFIF Property Index			3.1	6.8	13.0	11.6	12.7	8.2	11.8	11.0	10.5	14.3	13.1



					V	erus Internal An	alysis			(-
Inception Date	Manager Name/Fund Name	Estimated Market Value as of 6/30/15 ³	Total Commitment	Capital Called	% Called	Remaining Commitment	Total Distributions	Distrib./ Paid-In (DPI) ¹	Tot. Value/ Paid-In (TVPI) ²	Latest Valuation
Fixed Income	ė		Section 1	A Commence of the Commence of						Contraction of the Contraction o
07/01/2006	Torchlight II	\$60,446,768	\$128,000,000	\$128,000,000	100%	\$0	\$139,408,082	1.09	1.56	06/30/2015
12/12/2008	Torchlight III	\$10,291,008	\$75,000,000	\$75,000,000	100%	\$0	\$98,512,563	1.31	1.45	06/30/2015
08/01/2012	Torchlight IV	\$51,878,339	\$60,000,000	\$48,000,000	80%	\$12,000,000	\$24,285,232	0.51	1.59	06/30/2015
03/12/2015	Torchlight V	\$3,785,885	\$75,000,000	\$3,750,000	0%	\$71,250,000	\$0	0.00	1.01	06/30/2015
	Total Fixed Income	\$126,402,000								
	% of Portfolio (Market Value)	1.8%								
Inflation Hed	ge						77			Land or
11/27/2013	Aether Real Assets III	\$3,806,819	\$25,000,000	\$4,009,367	16%	\$20,990,633	\$53,585	0.01	0.96	03/31/2015
11/27/2013	Aether Real Assets III Surplus	\$11,898,114	\$50,000,000	\$11,903,074	24%	\$38,096,926	\$105,197	0.01	1.01	03/31/2015
06/28/2013	Commonfund	\$15,600,090	\$50,000,000	\$17,000,000	34%	\$33,000,000	\$0	0.00	0.92	03/31/2015
	Total Inflation Hedge	\$31,305,023								
	% of Portfolio (Market Value)	0.4%								
Opportunisti	c	7.00	2000	- N. W. N.		A	100000	100		Table 1
02/18/2010	Oaktree PIF 2009 ³	\$25,637,422	\$40,000,000	\$34,800,000	87%	\$34,800,000	\$22,090,579	0.63	1.37	06/30/2015
	Total Opportunistic	\$25,637,422								
	% of Portfolio (Market Value)	0.4%								

¹(DPI) is equal to (capital returned / capital called)



²(TVPI) is equal to (market value + capital returned) / capital called

³Latest valuation + capital calls - distributions

					Ve	erus Internal Ana	lysis			
Inception Date	Manager Name/Fund Name	Estimated Market Value as of 6/30/15 ³	Total Commitment	Capital Called	% Called	Remaining Commitment	Total Distributions	Distrib./ Paid-In (DPI) ¹	Tot. Value/ Paid-In (TVPI) ²	Latest Valuation
Real Estate	Control of the control				115					
01/23/2012	Angelo Gordon Realty Fund VIII	\$64,724,035	\$80,000,000	\$69,400,000	87%	\$10,600,000	\$22,936,153	0.33	1.26	03/31/2015
12/08/2014	Angelo Gordon Realty Fund IX	\$0	\$65,000,000	\$0	0%	\$65,000,000	\$0			-
09/24/1999	DLJ RECP II	\$3,905,945	\$40,000,000	\$40,000,000	100%	\$0	\$75,941,559	1.90	2.00	06/30/2015
06/23/2005	DLJ RECP III	\$46,420,244	\$75,000,000	\$75,000,000	100%	\$0	\$57,304,688	0.76	1.38	06/30/2015
02/11/2008	DLJ RECP IV	\$81,979,724	\$100,000,000	\$100,000,000	100%	\$0	\$47,047,553	0.47	1.29	06/30/2015
07/01/2014	DLJ RECP V	\$38,352,462	\$75,000,000	\$31,484,294	42%	\$43,515,706	\$0	0.00	1.22	06/30/2015
06/17/1998	Hearthstone II ⁴	\$-35,982	\$25,000,000	\$19,925,048	80%	\$5,074,952	\$19,952,734	1.00	1.00	06/30/2015
02/01/2005	Invesco Real Estate I	\$5,624,887	\$50,000,000	\$46,241,947	92%	\$3,758,053	\$43,616,113	0.94	1.06	06/30/2015
11/26/2007	Invesco Real Estate II	\$29,529,877	\$85,000,000	\$78,202,813	92%	\$6,797,187	\$70,550,000	0.90	1.28	06/30/2015
06/30/2013	Invesco Real Estate III	\$22,477,557	\$35,000,000	\$29,705,961	85%	\$5,294,039	\$16,052,850	0.54	1.30	06/30/2015
06/30/2014	Invesco Real Estate IV	\$11,806,632	\$35,000,000	\$13,300,000	38%	\$21,700,000	\$2,615,104	0.20	1.08	06/30/2015
07/16/2013	LaSalle Income & Growth VI	\$91,111,470	\$75,000,000	\$71,428,571	95%	\$3,571,429	\$375,000	0.01	1.28	06/30/2015
03/10/2004	Long Wharf Fund II	\$82,526	\$50,000,000	\$50,000,000	100%	\$0	\$33,260,248	0.67	0.67	06/30/2015
03/30/2007	Long Wharf Fund III	\$18,801,410	\$75,000,000	\$66,940,230	89%	\$8,059,770	\$69,331,234	1.04	1.32	06/30/2015
07/03/2013	Long Wharf Fund IV	\$18,886,728	\$25,000,000	\$20,251,529	81%	\$4,748,471	\$5,188,400	0.26	1.19	06/30/2015
12/31/2011	Oaktree REOF V	\$43,038,528	\$50,000,000	\$50,000,000	100%	\$0	\$34,950,000	0.70	1.56	06/30/2015
09/30/2013	Oaktree REOF VI	\$89,442,952	\$80,000,000	\$77,600,000	97%	\$2,400,000	\$5,641,206	0.07	1.23	06/30/2015
04/01/2015	Oaktree REOF VII	\$0	\$65,000,000	\$0	0%	\$65,000,000	\$0	2		1000
11/10/2013	Paulson Real Estate Fund II	\$18,772,347	\$20,000,000	\$13,081,096	65%	\$6,918,904	\$0	0.00	1.44	03/31/2015
01/25/2012	Siguler Guff DREOF	\$71,587,777	\$75,000,000	\$67,125,000	90%	\$7,875,000	\$24,866,397	0.37	1.44	06/30/2015
08/31/2013	Siguler Guff DREOF II	\$29,236,004	\$70,000,000	\$29,050,000	42%	\$40,950,000	\$521,123	0.02	1.02	06/30/2015
	Total Closed End Real Estate	\$685,745,122	\$1,250,000,000	\$948,736,489	76%	\$301,263,511	\$530,150,362	0.56	1.28	
	% of Portfolio (Market Value)	9.7%								

⁴Amended capital commitment as of December 2011: \$2,500,000

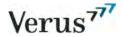


¹(DPI) is equal to (capital returned / capital called)

²(TVPI) is equal to (market value + capital returned) / capital called

³Latest valuation + capital calls - distributions

			9		Ve	rus Internal Ana	lysis			7
Inception Date	Manager Name/Fund Name	Estimated Market Value as of 6/30/15 ³	Total Commitment	Capital Called	% Called	Remaining Commitment	Total Distributions	Distrib./ Paid-In (DPI) ¹	Tot. Value/ Paid-In (TVPI) ²	Latest Valuation
Private Equi	ty & Venture Capital					- 10 20	The state of			
03/18/1996	Adams Street Partners	\$110,784,381	\$210,000,000	\$129,323,625	62%	\$80,676,375	\$60,725,820	0.47	1.33	03/31/2015
01/16/2009	Adams Street Partners II	\$22,438,968	\$30,000,000	\$28,365,000	95%	\$1,635,000	\$24,232,038	0.85	1.65	03/31/2015
09/21/2012	Adams Street Partners - Fund 5	\$15,976,397	\$40,000,000	\$20,188,000	50%	\$19,812,000	\$4,564,308	0.23	1.02	03/31/2015
01/18/1996	Adams Street Partners - BFP	\$7,072,061	\$59,565,614	\$57,517,409	97%	\$2,048,205	\$96,846,635	1.68	1.81	03/31/2015
06/14/2004	Bay Area Equity Fund	\$5,187,471	\$10,000,000	\$10,000,000	100%	\$0	\$35,310,439	3.53	4.05	03/31/2015
12/07/2009	Bay Area Equity Fund II	\$9,650,346	\$10,000,000	\$9,335,000	93%	\$665,000	\$3,795	0.00	1.03	03/31/2015
11/26/2003	EIF US Power Fund I	\$821,024	\$30,000,000	\$30,000,000	100%	\$0	\$64,168,646	2.14	2.17	03/31/2015
08/16/2005	EIF US Power Fund II	\$39,078,450	\$50,000,000	\$50,000,000	100%	\$0	\$41,614,905	0.83	1.61	03/31/2015
05/30/2007	EIF US Power Fund III	\$55,716,381	\$65,000,000	\$53,062,398	82%	\$11,937,602	\$24,189,027	0.46	1.51	03/31/2015
11/28/2011	EIF US Power Fund IV	\$29,401,057	\$50,000,000	\$28,010,274	56%	\$21,989,726	\$7,797,889	0.28	1.33	03/31/2015
05/24/2011	Pathway 6	\$20,981,954	\$40,000,000	\$20,847,855	52%	\$19,152,145	\$1,646,076	0.08	1.09	03/31/2015
02/07/2013	Pathway 7	\$16,952,371	\$70,000,000	\$18,710,411	27%	\$51,289,589	\$796,887	0.04	0.95	03/31/2015
11/09/1998	Pathway	\$56,278,818	\$125,000,000	\$120,838,234	97%	\$4,161,766	\$118,239,555	0.98	1.44	03/31/2015
12/26/2008	Pathway 2008	\$21,644,442	\$30,000,000	\$22,639,082	75%	\$7,360,918	\$6,275,791	0.28	1.23	03/31/2015
01/31/2008	Carpenter Bancfund	\$40,826,963	\$30,000,000	\$28,521,268	95%	\$1,478,732	\$1,031,217	0.04	1.47	03/31/2015
02/15/2004	Nogales	\$3,327,807	\$15,000,000	\$14,805,103	99%	\$194,897	\$8,885,464	0.60	0.82	03/31/2015
11/30/2007	Paladin III	\$19,449,201	\$25,000,000	\$20,910,323	84%	\$4,089,677	\$13,762,604	0.66	1.59	03/31/2015
06/11/2014	Ocean Avenue Fund II	\$10,445,393	\$30,000,000	\$10,500,000	35%	\$19,500,000	\$589,938	0.06	1.05	06/30/2015
06/03/2014	Siguler Guff CCCERA Opportunities	\$27,755,082	\$200,000,000	\$27,021,500	14%	\$172,978,500	\$0	0.00	1.03	03/31/2015
Tota	al Private Equity and Venture Capital	\$513,788,567	\$1,119,565,614	\$700,595,482	63%	\$418,970,132	\$510,681,033	0.73	1.46	
	% of Portfolio (Market Value)	7.2%								



¹(DPI) is equal to (capital returned / capital called)

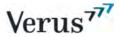
²(TVPI) is equal to (market value + capital returned) / capital called

³Latest valuation + capital calls - distributions

Fixed Income	Inception	Fund Level (G)	CCCERA(G)	Fund Level (N)	CCCERA(N)	IRR Date
Torchlight II	07/01/2006	-	-0.5%	-	-2.0%	06/30/2015
Torchlight III	12/12/2008	-	18.7%	0.00	14.0%	06/30/2015
Torchlight IV	08/01/2012	-	15.6%	0.	12.2%	06/30/2015
Torchlight V ¹	03/12/2015	9	-		•	
Inflation Hedge	Inception	Fund Level (G)	CCCERA(G)	Fund Level (N)	CCCERA (N)	IRR Date
Aether Real Assets III	11/27/2013	6.9%	6.9%	-5.7%	-5.7%	03/31/2015
Aether Real Assets III Surplus	11/27/2013	6.5%	6.5%	0.5%	0.5%	03/31/2015
CommonFund ¹	06/28/2013	•	3.3	•	-	
Opportunistic	Inception	Fund Level (G)	CCCERA(G)	Fund Level (N)	CCCERA(N)	IRR Date
Oaktree PIF	02/18/2010	9.3%		9.1%	•	06/30/2015
RealEstate	Inception	Fund Level (G)	CCCERA(G)	Fund Level (N)	CCCERA(N)	IRR Date
Angelo Gordon VIII	01/23/2012	18.0%	19.0%	13.0%	14.4%	03/31/2015
Angelo Gordon IX ¹	12/08/2014		-	4	4	
DLJRECPII	09/24/1999	28.0%	-	-	18.0%	06/30/2015
DLJ RECP III	06/23/2005	3.0%	-	C-1	-	06/30/2015
DLJRECPIV	02/11/2008	6.0%	-	-	3.0%	06/30/2015
DLJ RECP V1	07/01/2014			CA.	-	
Hearthstone II	06/17/1998	-	30.1%	-	30.1%	06/30/2015
Invesco Fund I	02/01/2005	2.3%	2.3%	1.2%	1.3%	06/30/2015
Invesco Fund II	11/26/2007	8.4%	8.3%	6.9%	6.7%	06/30/2015
Invesco Fund III	06/30/2013	23.7%	24.8%	22.2%	18.2%	06/30/2015
Invesco Fund IV1	06/30/2014	20	-	4	-	
LaSalle Income & Growth	07/16/2013	23.3%	23.3%	20.6%	20.8%	06/30/2015
Long Wharf II	03/10/2004		4	-8.3%		06/30/2015
Long Wharf III	03/30/2007	9.7%	9.8%	7.6%	7.5%	06/30/2015
Long Wharf IV	07/03/2013	28.0%	29.1%	18.5%	19.1%	06/30/2015
Oaktree REOF V	12/31/2011	19.2%	4	14.2%		06/30/2015
Oaktree REOF VI	09/30/2013	25.1%		16.8%	1.2	06/30/2015
Oaktree REOF VII ¹	04/01/2015	2	- 3	0.40	4	-
Paulson ¹	11/10/2013	1.4	4	174	4	
Siguler Guff I	01/25/2012	17.5%	19.2%	15.0%	16.7%	03/31/2015
Siguler Guff II	08/31/2013	4.2%	3.3%	-0.8%	-0.1%	03/31/2015

 $^{^1\}text{Manager}$ has yet to report IRR figure due to no capital invested or meaningful distributions. $^2\text{Fund}$ level data includes CCCERA and all other fund investors.

³Net IRR calculated after deductions of management fees and carried interest to the General Partner.



Private Equity & Venture Capital	Inception	Fund Level (G)	CCCERA(G)	Fund Level (N)	CCCERA (N)	IRR Date
Adams Street Partners	03/18/1996		12.1%		8.9%	03/31/2015
Adams Street Partners II	01/16/2009		22.5%	-	19.5%	03/31/2015
Adams Street Partners - Fund 5	09/21/2012		8.3%	150	2.4%	03/31/2015
Adams Street Partners - BPF	01/18/1996	6.	14.4%	- ·	11.7%	03/31/2015
Bay Area Equity Fund I	06/14/2004	32.1%	32.6%	24.1%	24.6%	03/31/2015
Bay Area Equity Fund II	12/07/2009	7.9%	7.4%	1.2%	1.2%	03/31/2015
Energy Investor Fund	11/26/2003	33.6%	34.8%	28.6%	28.4%	03/31/2015
Energy Investor Fund II	08/16/2005	8.1%	7.4%	5.2%	4.6%	03/31/2015
Energy Investor Fund III	05/30/2007	8.9%	8.9%	6.1%	6.1%	03/31/2015
Energy Investor Fund IV	11/28/2011	26.9%	27.0%	16.8%	16.0%	03/31/2015
Pathway 6	05/24/2011	14.5%	14.5%	7.4%	7.4%	03/31/2015
Benchmark⁴		4.1%	4.2	-	4	03/31/2015
Pathway 7 ¹	02/07/2013		1.2	-		
Pathway Private Equity Fund	11/09/1998	10.5%	10.5%	8.6%	8.6%	03/31/2015
Benchmark ⁵		8.1%	4	-	1	03/31/2015
Pathway Private Equity Fund 2008	12/26/2008	14.2%	14.2%	9.9%	9.9%	03/31/2015
Benchmark ⁶		7.7%	-	-	12	03/31/2015
Carpenter Bancfund	01/31/2008	9.8%	9.6%	8.2%	8.0%	03/31/2015
Nogales	02/15/2004	-4.0%	-4.5%	-8.6%	-8.8%	03/31/2015
Paladin III	11/30/2007	16.1%		6.7%	6.7%	03/31/2015
Ocean Avenue	06/11/2014			8.7%		03/31/2015
Siguler Guff CCCERA Opportunities	06/03/2014		11.1%	-	7.6%	03/31/2015

¹Manager has yet to report IRR figure due to no capital invested or meaningful distributions.

²Fund level data includes CCCERA and all other fund investors.

³Net IRR calculated after deductions of management fees and carried interest to the General Partner.

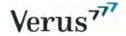
⁴Private iQ global all private equity median pooled return for vintage years 2011-2014, as of March 31, 2015.

⁵Private iQ global all private equity median pooled return for vintage years 1999-2011, as of March 31, 2015.

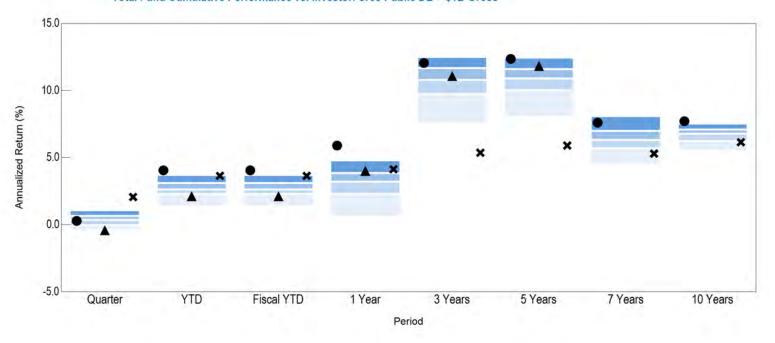
⁶Private iQ global all private equity median pooled return for vintage years 2008-2014, as of March 31, 2015.

				3	3 Years						
	Anlzd Ret	Ann Excess BM Return	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap Ratio	Down Mkt Cap Ratio
Intech Large Cap Core	17.70%	0.39%	8.48%	-0.57%	1.06	3.25%	0.86	2.08	0.12	102.80%	117.30%
PIMCO Stocks+ Absolute Return	17.71%	0.40%	7.62%	0.21%	1.01	1.25%	0.97	2.32	0.32	101.93%	21.68%
Jackson Square Partners	19.15%	1.16%	8.64%	-0.74%	1.11	2.43%	0.93	2.21	0.48	105.51%	43.62%
Robeco Boston Partners	18.96%	1.62%	7.85%	2.86%	0.93	2.60%	0.90	2.41	0.62	107.34%	-43.37%
Emerald Advisors	25.26%	5.14%	13.56%	3.24%	1.09	5.60%	0.84	1.86	0.92	126.00%	79.59%
Ceredex	16.96%	1.46%	12.28%	0.27%	1.08	3.48%	0.92	1.38	0.42	108.07%	95.35%
William Blair	12.70%	2.54%	8.52%	2.88%	0.97	1.89%	0.95	1.49	1.34	110.75%	68.27%
First Eagle	9.93%	-3.08%	5.85%	-0.56%	0.81	2.23%	0.91	1.69	-1.38	78.94%	142.36%
Intech Global Low Vol	13.35%	0.33%	8.48%	2.60%	0.83	6.39%	0.45	1.57	0.05	103.15%	104.75%
JP Morgan Global Opportunities	14.96%	1.95%	6.77%	2.81%	0.93	2.09%	0.91	2.21	0.94	106.39%	-11.90%
AFL-CIO	1.85%	0.02%	2.80%	0.07%	0.97	0.49%	0.97	0.65	0.05	94.66%	87.02%
Goldman Sachs Core Plus	3.51%	1.68%	2.86%	1.77%	0.95	0.98%	0.88	1.21	1.71	129.94%	50.27%
Lord Abbett	3.34%	1.51%	3.17%	1.41%	1.06	1.06%	0.89	1.04	1.43	130.90%	63.38%
PIMCO Fixed Income	2.42%	0.59%	3.41%	0.31%	1.15	1.10%	0.91	0.70	0.54	120.34%	102.99%
Allianz Global Investors	6.36%	-0.45%	4.15%	-0.02%	0.94	0.83%	0.96	1.52	-0.53	93.06%	94.53%
Lazard	-0.70%	0.11%	4.94%	0.15%	1.04	1.11%	0.95	-0.15	0.10	100.27%	97.83%
Adelante	10.13%	1.13%	12.87%	1.77%	0.93	2.01%	0.98	0.78	0.56	96.33%	78.36%
					5 Years						
	Anlzd Ret	Ann Excess	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap	Down Mkt Cap
		BM Return		•						Ratio	Ratio
Intech Large Cap Core	17.22%	-0.12%	13.00%	-0.01%	0.99	3.06%	0.94	1.32	-0.04	100.56%	104.38%
PIMCO Stocks+ Absolute Return	18.35%	1.01%	13.36%	0.20%	1.05	1.32%	0.99	1.37	0.77	106.78%	99.34%
Jackson Square Partners	20.51%	1.92%	13.34%	2.08%	0.99	2.74%	0.96	1.53	0.70	108.35%	87.11%
Robeco Boston Partners	17.62%	1.12%	14.49%	0.21%	1.06	2.89%	0.96	1.21	0.39	110.31%	106.03%
Emerald Advisors	23.52%	4.20%	21.28%	1.91%	1.12	5.98%	0.93	1.10	0.70	133.98%	109.84%
JP Morgan Global Opportunities	12.57%	0.65%	14.57%	0.04%	1.05	2.43%	0.97	0.86	0.27	105.43%	100.52%
AFL-CIO	3.46%	0.11%	3.00%	0.21%	0.97	0.56%	0.97	1.13	0.19	100.32%	92.10%
Goldman Sachs Core Plus	4.71%	1.37%	2.89%	1.70%	0.90	0.96%	0.90	1.61	1.42	121.49%	57.93%
Lord Abbett	4.94%	1.60%	3.04%	1.89%	0.91	1.28%	0.83	1.61	1.25	129.26%	64.47%
PIMCO Fixed Income	3.84%	0.49%	3.20%	1.08%	0.82	2.05%	0.61	1.18	0.24	110.25%	94.09%
Allianz Global Investors	8.38%	-0.03%	5.80%	0.49%	0.94	0.98%	0.98	1.43	-0.03	95.94%	86.98%
Lazard	2.67%	0.60%	5.62%	0.44%	1.08	1.40%	0.94	0.47	0.43	109.22%	94.04%
Adelante											
INVESCO International REIT	15.20% 10.36%	0.47% -0.38%	15.06% 17.66%	1.21% -0.83%	0.95 1.04	1.69% 1.79%	0.99 0.99	1.01 0.58	0.28 -0.21	95.54% 101.03%	87.79% 105.19%

Performance Analysis excludes closed end funds and those funds without 3 and 5 years of performance.



Total Fund Cumulative Performance vs. InvestorForce Public DB > \$1B Gross

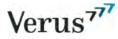


5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios

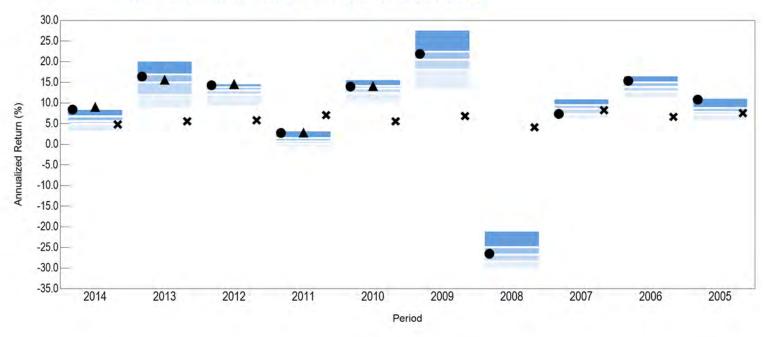
Total Fund

▲ Policy Index × CPI + 4%

eturn (R	ank)														
1.1		3.7		3.7		4.8		12.5		12.4		8.1		7.5	
0.7		3.1		3.1		3.9		11.7		11.6		7.0		7.1	
0.4		2.6		2.6		3.2		10.8		10.9		6.3		6.8	
0.0		2.3		2.3		2.3		9.7		10.0		5.7		6.2	
-0.4		1.4		1.4		0.6		7.6		8.1		4.5		5.5	
100		94		94		92		86		83		73		65	
0.3	(56)	4.0	(1)	4.0	(1)	5.9	(1)	12.0	(16)	12.4	(8)	7.6	(13)	7.7	(3)
-0.4	(96)	2.1	(82)	2.1	(82)	4.0	(23)	11.1	(42)	11.8	(20)	- 22	()	- 22	()
2.1	(1)	3.6	(6)	3.6	(6)	4.1	(19)	5.4	(99)	5.9	(99)	5.3	(87)	6.1	(81)







5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios

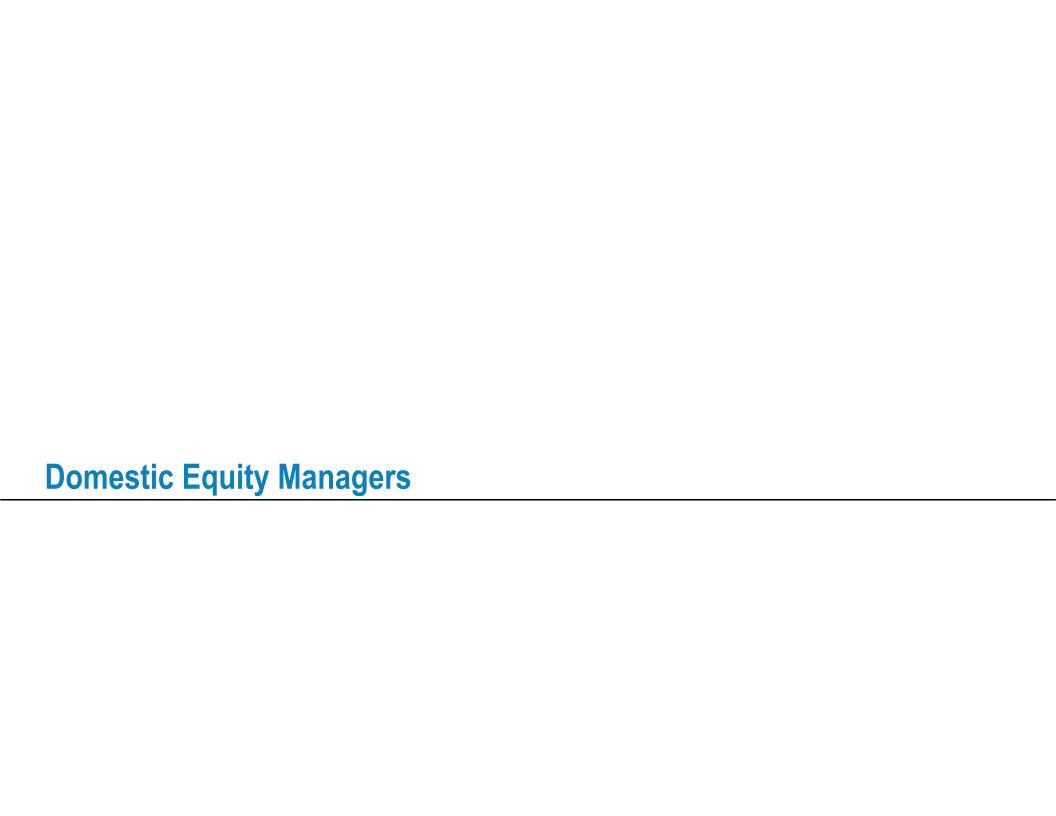
Total Fund

Policy Index

X CPI + 4%

8.5		20.2		14.7		3.3		15.7		27.7		-21.0		11.0		16.6		11.2	
6.8		17.0		13.9		1.6		14.2		22.5		-24.9		9.5		15.0		8.8	
5.7		15.0		13.0		0.8		13.5		20.5		-26.7		8.6		13.9		7.9	
4.9		12.0		12.1		0.1		12.5		18.1		-28.3		7.4		12.9		7.3	
3.1		8.7		9.2		-0.9		10.2		13.4		-30.2		6.2		11.2		5.7	
79		67		74		68		66		66		65		64		64		58	
8.4	(6)	16.4	(33)	14.3	(13)	2.7	(9)	14.0	(29)	21.9	(34)	-26.5	(48)	7.3	(78)	15.4	(19)	10.8	(6)
9.0	(2)	15.6	(43)	14.6	(8)	2.8	(9)	14.1	(27)	- 22	()		()		()		()		()
4.8	(80)	5.6	(99)	5.8	(99)	7.1	(1)	5.6	(99)	6.8	(99)	4.1	(1)	8.2	(53)	6.6	(99)	7.5	(67)



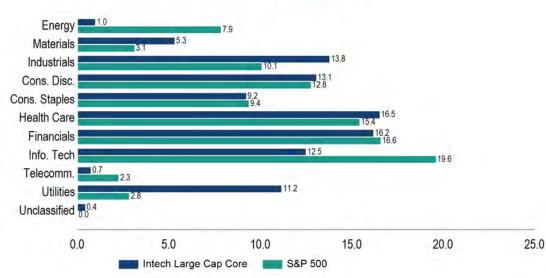


Domestic equity large cap core portfolio with high correlation exposure to a broad universe seeking enhanced returns. Primary personnel include Adrian Banner, Vassilios Papathanakos, Joseph Runnels, and Phillip Whitman.

Characteristics

	Portfolio	S&P 500
Number of Holdings	287	502
Weighted Avg. Market Cap. (\$B)	41.29	127.91
Median Market Cap. (\$B)	17.32	17.86
Price To Earnings	24.09	21.93
Price To Book	4.51	4.45
Price To Sales	2.86	2.95
Return on Equity (%)	19.86	19.35
Yield (%)	1.88	2.09
Beta	1.06	1.00





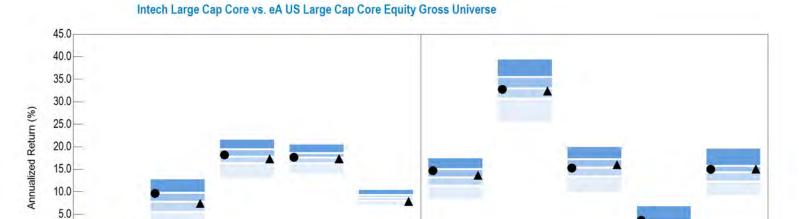
Largest Holdings

Ton Contributors

Bottom Contributors

Larye	st noidings			Top Continuato	15		Bottom Continuators						
	End Weight	Return		Avg Wgt	Return	Contribution	n	Avg Wgt	Return	Contribution			
ANTHEM	1.42	6.71	CIGNA	0.87	25.15	0.22	SOUTHWEST AIRLINES	1.80	-25.16	-0.45			
SOUTHWEST AIRLINES	1.38	-25.16	AETNA	0.99	19.93	0.20	MICRON TECHNOLOGY	0.69	-30.56	-0.21			
ALLERGAN	1.37	1.96	BROADCOM 'A'	0.73	19.22	0.14	RAYTHEON 'B'	1.10	-11.81	-0.13			
APPLE	1.31	1.22	LYONDELLBASELL	0.60	18.81	0.11	SEMPRA EN.	1.36	-8.61	-0.12			
SEMPRA EN.	1.28	-8.61	INDS.CL.A	0.00	10.01	0.11	UNION PACIFIC	0.99	-11.48	-0.11			
LOCKHEED MARTIN	1.27	-7.68	TIME WARNER CABLE	0.59	19.38	0.11	WINDSTREAM HOLDINGS	0.25	-45.25	-0.11			
AMERISOURCEBERGEN	1.26	-6.21	ANTHEM	1.33	6.71	0.09	FRONTIER	0.39	-28.29	-0.11			
FISERV	1.19	4.32	UNIVERSAL HEALTH	0.41	20.81	0.09	COMMUNICATIONS	0.39	-20.29	-0.11			
CVS HEALTH	1.19	1.97	SVS.'B'				LOCKHEED MARTIN	1.36	-7.68	-0.10			
KROGER	1.16	-5.17	BROWN-FORMAN 'B'	0.69	11.25	0.08	ALCOA	0.72	-13.51	-0.10			
		• • • • • • • • • • • • • • • • • • • •	LAM RESEARCH	0.48	16.25	0.08	WESTERN DIGITAL	0.71	-13.28	-0.09			
			WILLIAMS	0.52	14.85	0.08							





5th Percentile 25th Percentile Median 75th Percentile 95th Percentile # of Portfolios

● Intech Large Cap Core ▲ S&P 500

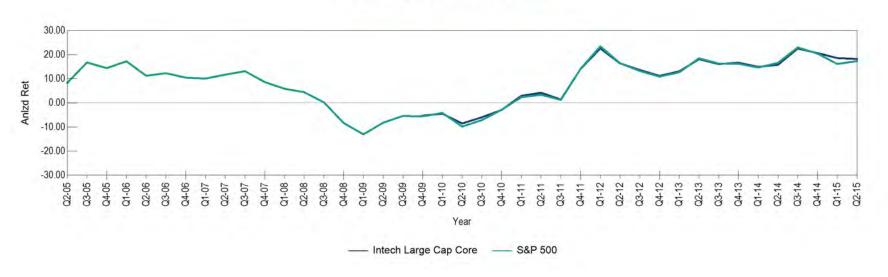
Return (F	Rank)																			
1.9		12.9		21.8		20.7		10.6		17.7		39.6		20.1		7.0		19.7		
0.7		9.8		19.5		18.6		9.3		15.1		35.5		17.2		3.6		15.8		
0.1		7.8		17.8		17.6		8.7		13.3		32.9		15.4		1.3		14.4		
-0.7		5.6		16.4		16.3		8.1		11.4		30.8		13.4		-1.5		12.3		
-2.1		1.5		12.9		13.8		6.9		8.2		25.4		9.8		-5.9		9.1		
270		270		256		246		198		267		261		254		259		254		
-2.6	(98)	9.6	(28)	18.2	(44)	17.7	(49)		()	14.7	(31)	32.7	(54)	15.3	(54)	3.6	(25)	15.0	(39)	
0.3	(44)	7.4	(56)	17.3	(59)	17.3	(57)	7.9	(80)	13.7	(42)	32.4	(58)	16.0	(41)	2.1	(40)	15.1	(37)	

2012

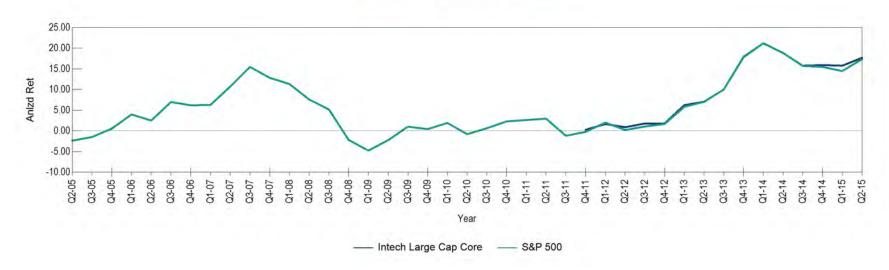
2011

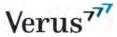
2010

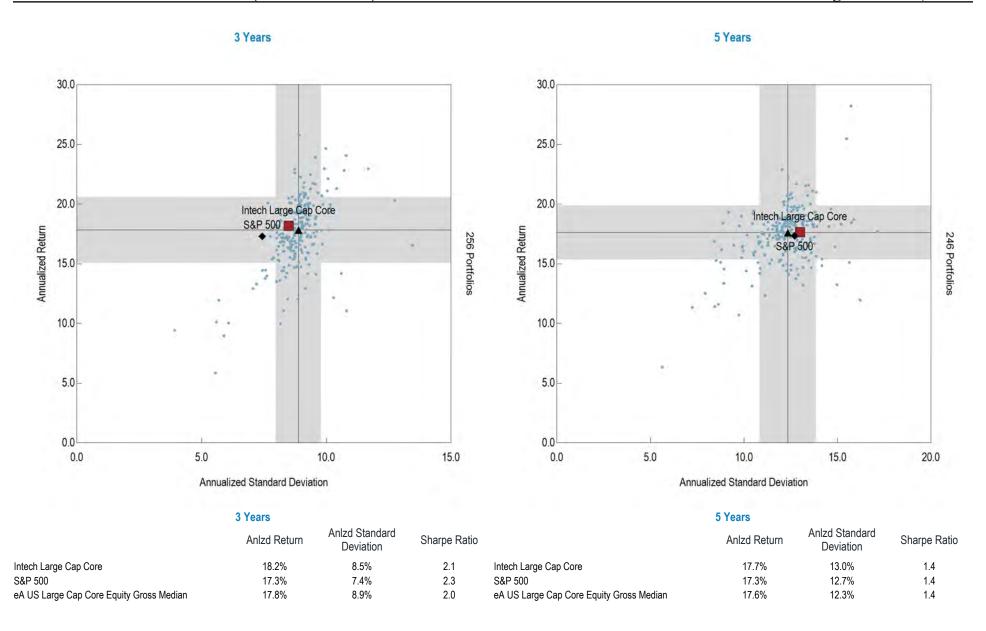
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)



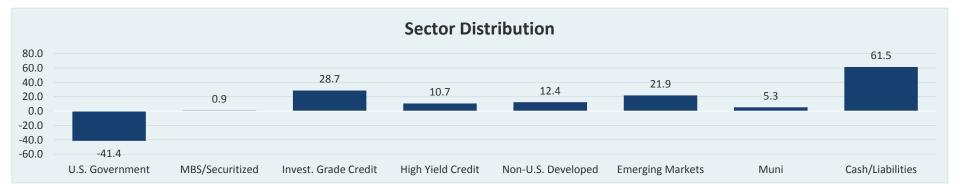


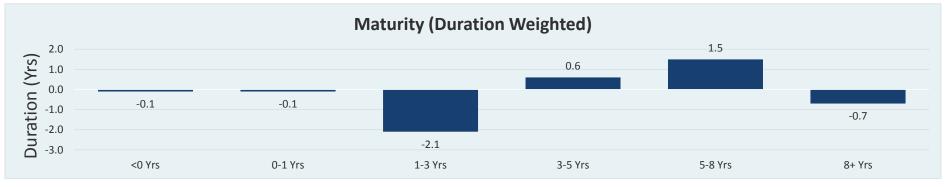


Domestic equity large cap core portfolio with high correlation exposure to a broad universe seeking enhanced returns. Primary personnel include Mohsen Fahmi and Scott Mather.

	PIMCO Stocks+
Effective Duration	-0.62
Furtures Adjusted Duration	-0.86
Yield to Maturity	1.36
Average Quality	A+







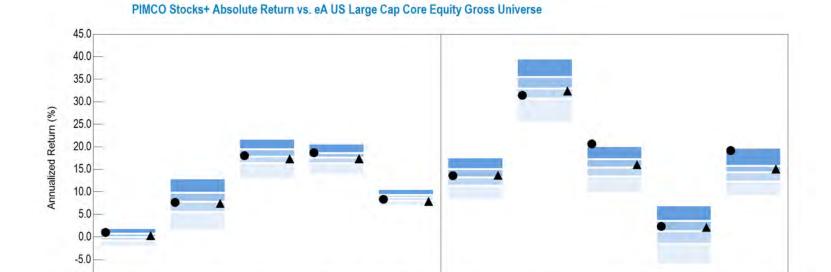
-10.0

Quarter

1 Year

3 Years

5 Years



10 Years

5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios

PIMCO Stocks+ Absolute Return S&P 500

Return (Rank)																			
1.9		12.9		21.8		20.7		10.6		17.7		39.6		20.1		7.0		19.7		
0.7		9.8		19.5		18.6		9.3		15.1		35.5		17.2		3.6		15.8		
0.1		7.8		17.8		17.6		8.7		13.3		32.9		15.4		1.3		14.4		
-0.7		5.6		16.4		16.3		8.1		11.4		30.8		13.4		-1.5		12.3		
-2.1		1.5		12.9		13.8		6.9		8.2		25.4		9.8		-5.9		9.1		
270		270		256		246		198		267		261		254		259		254		
1.0	(19)	7.6	(54)	18.0	(47)	18.7	(24)	8.3	(65)	13.6	(45)	31.4	(68)	20.6	(4)	2.3	(36)	19.2	(7)	
0.3	(44)	7.4	(56)	17.3	(59)	17.3	(57)	7.9	(80)	13.7	(42)	32.4	(58)	16.0	(41)	2.1	(40)	15.1	(37)	

2014

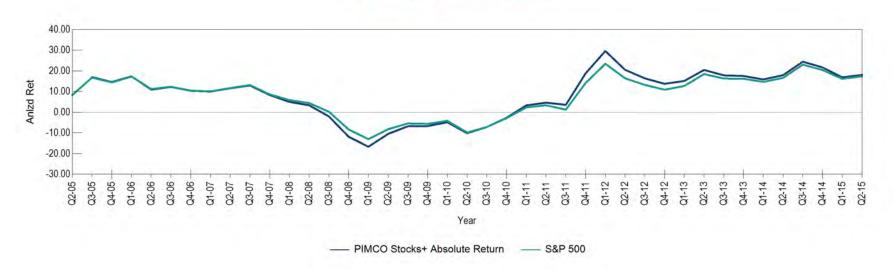
2013

2012

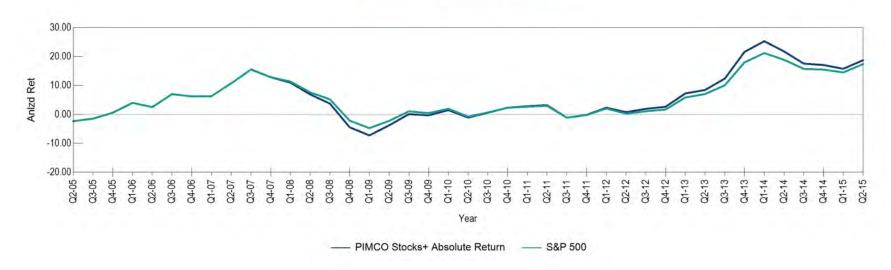
2011

2010

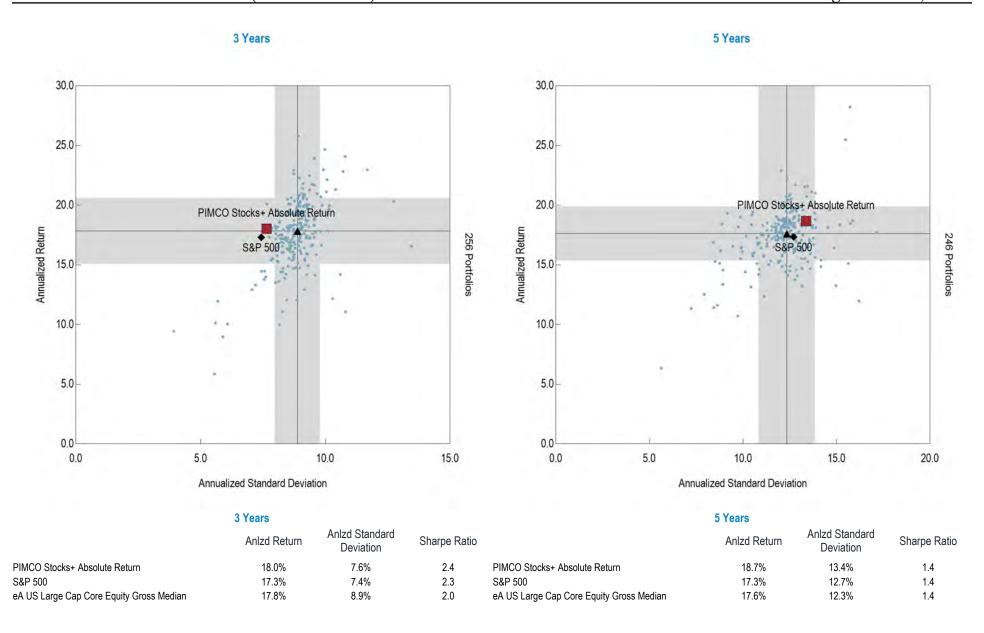
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)



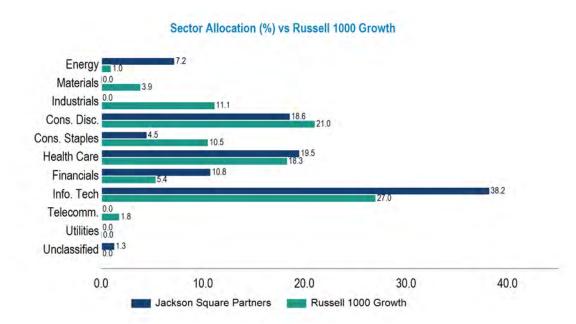




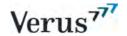
Domestic equity large cap growth portfolio concentrated in companies with sustainable long-term growth characteristics. Primary personnel include Jeffrey Van Harte, Christopher Bonavico, Christopher Ericksen, and Daniel Prislin.

Characteristics

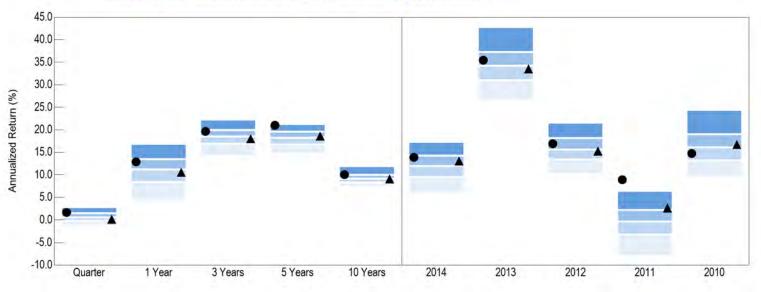
	Portfolio	Russell 1000 Growth
Number of Holdings	35	644
Weighted Avg. Market Cap. (\$B)	77.21	122.17
Median Market Cap. (\$B)	51.45	9.10
Price To Earnings	33.91	25.84
Price To Book	6.63	7.11
Price To Sales	6.25	3.62
Return on Equity (%)	21.70	25.29
Yield (%)	1.13	1.52
Beta	1.10	1.00



Largest Holdings Top Contributors Bottom Contributors End Weight Avg Wgt Contribution Avg Wgt Contribution Return Return Return CELGENE VALEANT PHARMS. (NYS) 5.58 0.39 QUALCOMM 5.76 -9.05 -0.52 3.76 0.45 11.85 INTL. QUALCOMM 5.45 -9.05 L BRANDS 3.27 -8.55 -0.28 **EQUINIX** 4.26 9.77 0.42 WYNN RESORTS **EBAY** 5.10 4.44 1.00 -21.27 -0.21 **WILLIAMS** 2.65 0.39 14.85 VISA 'A' 5.08 2.84 LIBERTY INTACT.QVC 4.05 -4.93 -0.20 **ELECTRONIC ARTS** 2.96 13.07 0.39 GROUP 'A' MASTERCARD 4.57 8.40 4.40 **MASTERCARD** 8.40 0.37 KINDER MORGAN 2.37 -7.71 -0.18 WALGREENS BOOTS ALLIANCE 4.47 0.11 **MICROSOFT** 3.27 9.30 0.30 SALLY BEAUTY **EQUINIX** 4.32 9.77 1.60 -8.12 -0.13 **HOLDINGS** 4.72 4.44 0.21 **FBAY** VALEANT PHARMS. (NYS) INTL. 3.83 11.85 BAIDU 'A' ADR 10:1 2.44 -4.47 -0.11 ADOBE SYSTEMS 0.19 2.02 9.56 LIBERTY INTACT.QVC GROUP 'A' 3.81 -4.93 YELP CLASS A -9.12 -0.10 1.11 NIKE 'B' 2.41 7.96 0.19 **ALLERGAN** 3.58 1.96 EOG RES. -4.35 2.31 -0.10 **PERRIGO** 1.31 11.72 0.15 GOOGLE 'C' 2.09 -4.76 -0.10



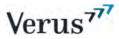




5tl	h Percentile
25	th Percentile
Me	edian
75	th Percentile
95	th Percentile
# 0	of Portfolios

Jackson Square Partners
Russell 1000 Growth

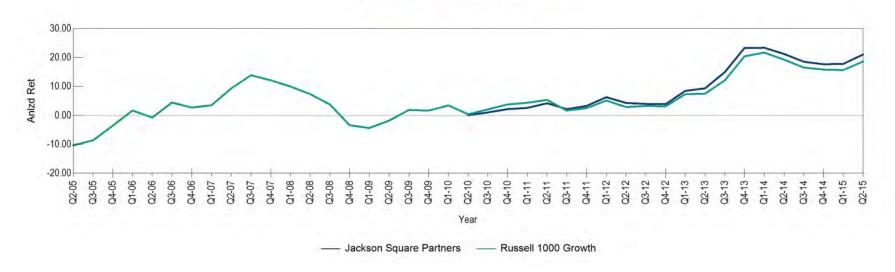
Return (Rank)																		
2.8		16.9		22.3		21.2		11.9		17.3		42.8		21.6		6.4		24.4	
1.5		13.5		20.0		19.6		10.0		14.3		37.3		18.2		2.2		19.1	
0.6		11.2		18.5		18.3		9.2		12.0		34.3		15.7		-0.3		16.1	
-0.2		8.4		16.9		16.8		8.3		9.5		31.0		13.4		-3.2		13.2	
-1.4		4.3		14.2		14.6		7.5		5.8		26.6		10.2		-8.0		9.6	
285		285		272		263		215		291		274		274		294		304	
1.6	(21)	12.9	(32)	19.6	(31)	21.0	(8)	10.0	(27)	13.9	(31)	35.4	(40)	16.9	(37)	8.9	(3)	14.7	(63)
0.1	(66)	10.6	(57)	18.0	(58)	18.6	(45)	9.1	(52)	13.0	(38)	33.5	(56)	15.3	(55)	2.6	(22)	16.7	(46)

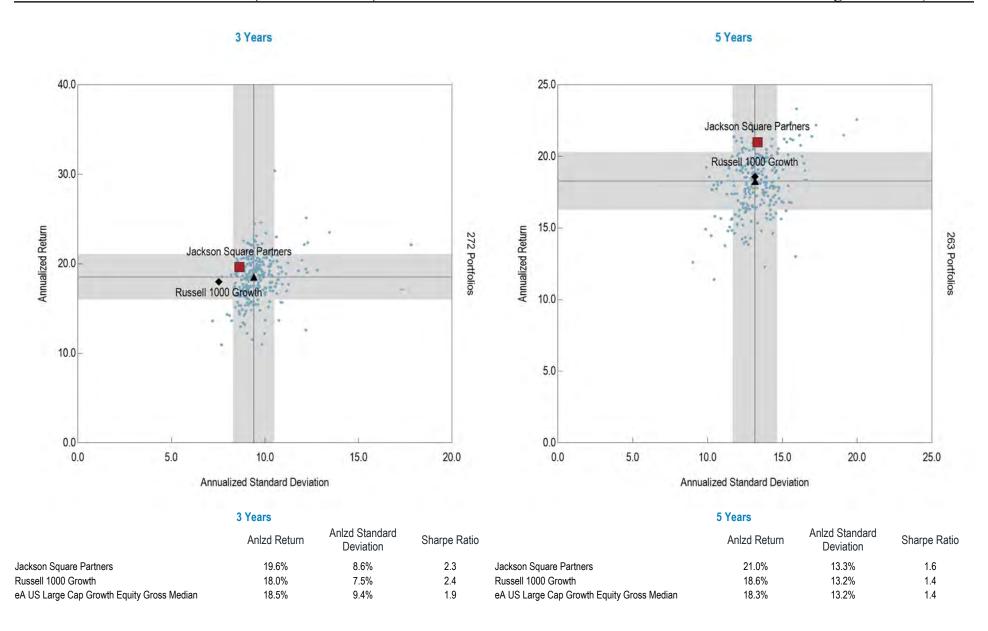


Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)

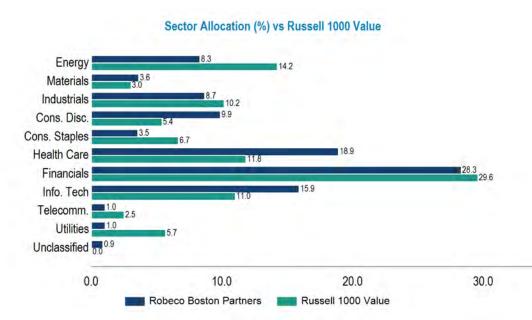




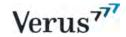
Domestic equity large cap value portfolio exhibiting low turnover in companies with low valuations relative to intrinsic value. Primary personnel include Mark Donovan and David Pyle.

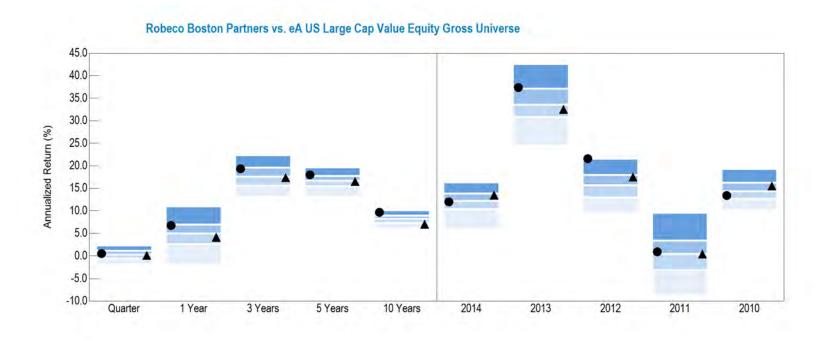
Characteristics

	Portfolio	Russell 1000 Value
Number of Holdings	94	684
Weighted Avg. Market Cap. (\$B)	110.41	102.31
Median Market Cap. (\$B)	29.47	7.92
Price To Earnings	19.63	19.17
Price To Book	3.15	2.24
Price To Sales	2.34	2.45
Return on Equity (%)	16.74	12.24
Yield (%)	1.90	2.45
Beta	0.93	1.00



	End Weight	Return		Avg Wgt	Return	Contributio	n	Avg Wgt	Return	Contribution
JP MORGAN CHASE & CO.	4.23	12.60	JP MORGAN CHASE &	3.88	12.60	0.49	BERKSHIRE HATHAWAY	3.90	-5.69	-0.22
BERKSHIRE HATHAWAY 'B'	3.65	-5.69	CO.	0.00	12.00	0.10	'B'	0.00	0.00	0.22
WELLS FARGO & CO	3.62	4.09	CAPITAL ONE FINL.	2.92	12.15	0.35	RAYTHEON 'B'	1.43	-11.81	-0.17
CAPITAL ONE FINL.	3.19	12.15	OMNICARE	1.03	22.59	0.23	LOCKHEED MARTIN	2.08	-7.68	-0.16
PFIZER	2.92	-2.82	MICROSOFT	2.17	9.30	0.20	ALLSTATE	1.87	-8.45	-0.16
JOHNSON & JOHNSON	2.64	-2.41	GILEAD SCIENCES	0.96	19.91	0.19	WESTERN DIGITAL	1.05	-13.28	-0.14
CITIGROUP	2.61	7.32	ABBVIE	1.08	15.73	0.17	APOLLO EDUCATION	0.37	-31.92	-0.12
APPLE	2.29	1.22	CITIGROUP	2.31	7.32	0.17	GP.'A'	0.01	01.02	0.12
CISCO SYSTEMS	2.14	-0.24	TYSON FOODS 'A'	1.34	11.57	0.16	TRAVELERS COS.	1.17	-10.05	-0.12
MICROSOFT	2.13	9.30	WELLS FARGO & CO	3.64	4.09	0.15	ACE	1.43	-8.21	-0.12
WHO COOL I	2.10	5.50	AMERICAN INTL.GP.	0.89	13.07	0.12	TE CONNECTIVITY	1.14	-9.80	-0.11
							GAP	0.95	-11.44	-0.11





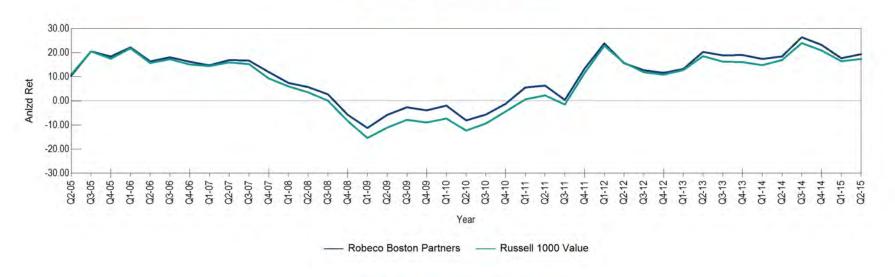
5th Percentile	
25th Percentil	le
Median	
75th Percentil	le
95th Percentil	le
# of Portfolios	s

Robeco Boston Partners

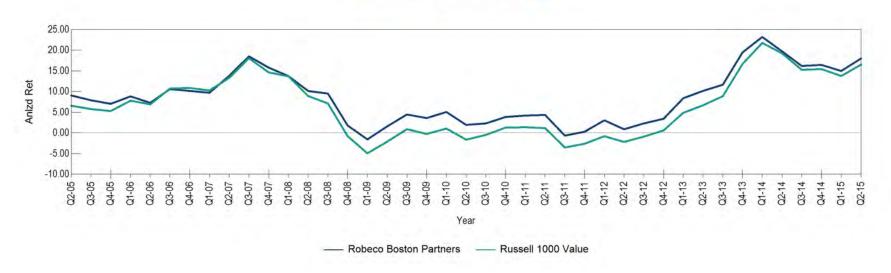
Russell 1000 Value

Return (I	Rank)																		
2.3		10.9		22.3		19.6		10.1		16.3		42.5		21.5		9.5		19.2	
1.1		6.9		19.6		17.8		9.0		13.9		37.2		18.0		3.4		16.3	
0.3		5.0		17.6		16.7		8.2		12.2		33.6		15.7		0.5		14.3	
-0.6		2.6		15.6		15.5		7.4		10.4		30.8		13.0		-3.1		12.7	
-1.8		-1.9		13.2		13.2		6.1		5.9		24.6		9.6		-8.6		10.1	
316		316		309		295		247		307		310		303		310		323	
0.5	(43)	6.7	(28)	19.3	(29)	18.0	(22)	9.7	(11)	12.0	(55)	37.4	(24)	21.6	(5)	0.9	(46)	13.4	(68)
0.1	(53)	4.1	(61)	17.3	(55)	16.5	(57)	7.0	(82)	13.5	(33)	32.5	(60)	17.5	(30)	0.4	(51)	15.5	(35)

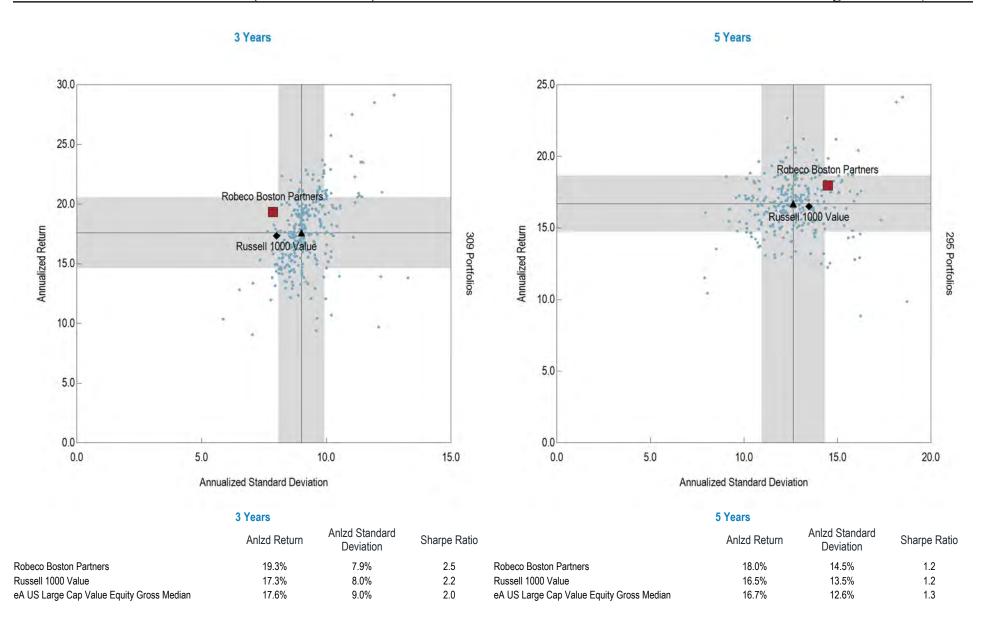
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)



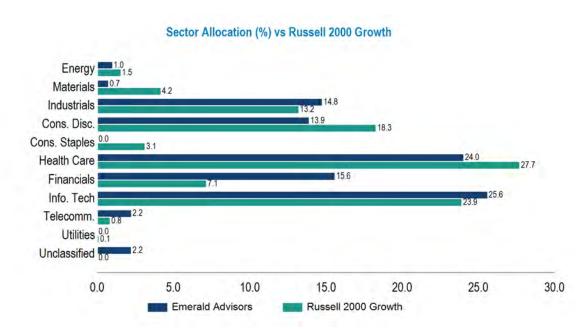




Domestic equity small cap growth portfolio of companies with significantly high growth rates. Primary personnel include Kenneth Mertz, Joseph Garner, and Stacey Sears.

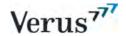
Characteristics

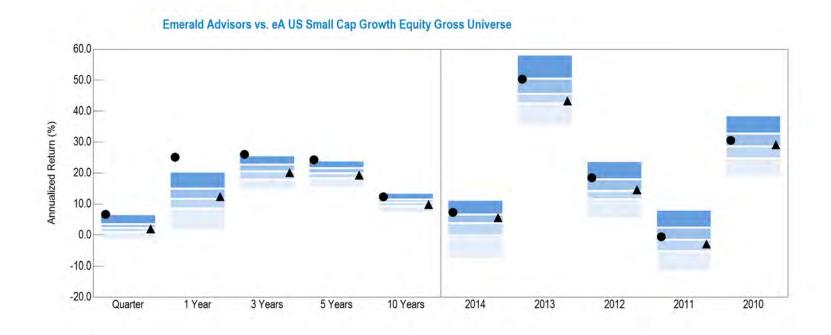
	Portfolio	Russell 2000 Growth
Number of Holdings	112	1,163
Weighted Avg. Market Cap. (\$B)	2.06	2.08
Median Market Cap. (\$B)	1.26	0.90
Price To Earnings	31.82	31.42
Price To Book	6.24	5.70
Price To Sales	4.11	3.31
Return on Equity (%)	16.06	15.95
Yield (%)	0.22	0.46
Beta	1.10	1.00



Largest Holdings	Top Contributors	Bottom Contributors
------------------	------------------	----------------------------

	End Weight	Return		Avg Wgt	Return	Contributio	n	Avg Wgt	Return	Contribution
BANK OF THE OZARKS	2.38	24.29	IMPERVA	1.75	58.55	1.03	SPIRIT AIRLINES	2.85	-19.73	-0.56
EPAM SYSTEMS	2.25	16.22	BANK OF THE OZARKS	2.19	24.29	0.53	FARO TECHS.	1.82	-24.84	-0.45
ACADIA HEALTHCARE CO.	2.19	9.40	WALKER & DUNLOP	1.01	50.82	0.52	PUMA BIOTECHNOLOGY	0.78	-50.55	-0.39
IMPERVA	2.15	58.55	APOGEE ENTERPRISES	1.90	22.10	0.42	AVALANCHE BIOTCHS.	0.34	-59.92	-0.21
APOGEE ENTERPRISES	1.87	22.10	EPAM SYSTEMS	2.23	16.22	0.36	ENPHASE ENERGY	0.46	-42.30	-0.20
SPIRIT AIRLINES	1.78	-19.73	BLUEBIRD BIO	0.90	39.41	0.36	TILLY'S CLASS A	0.51	-38.21	-0.19
TREX	1.67	-9.35	LENDINGTREE	0.88	40.35	0.35	METHODE ELTN.	0.45	-41.53	-0.19
MICROSEMI	1.66	-1.27	SEQUENTIAL BRANDS	0.75	42.90	0.32	TREX	1.94	-9.35	-0.18
ASTRONICS	1.63	-3.81	GROUP	0.75	42.30	0.32	INTERCEPT PHARMS.	1.07	-14.41	-0.15
PROOFPOINT	1.61	7.51	GTT COMMUNICATIONS	1.18	26.43	0.31	IPG PHOTONICS	1.70	-8.12	-0.14
			HORIZON PHARMA	0.91	33.77	0.31				



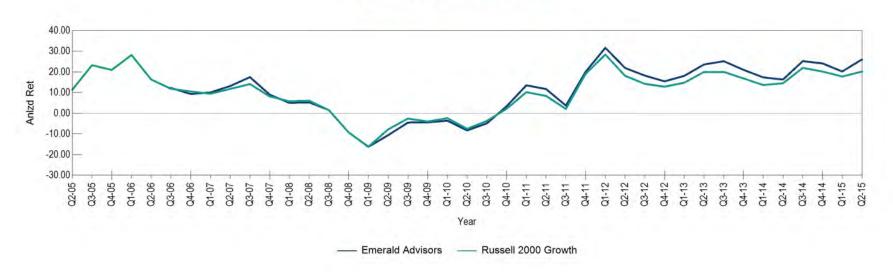


5th Percentile	
25th Percentile	
Median	
75th Percentile	
95th Percentile	
# of Portfolios	

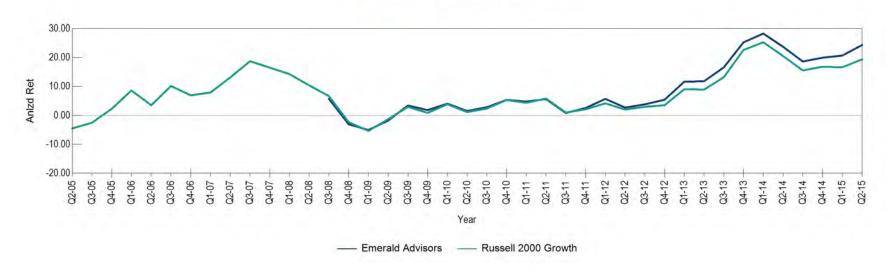
■ Emerald Advisors ■ Russell 2000 Growth

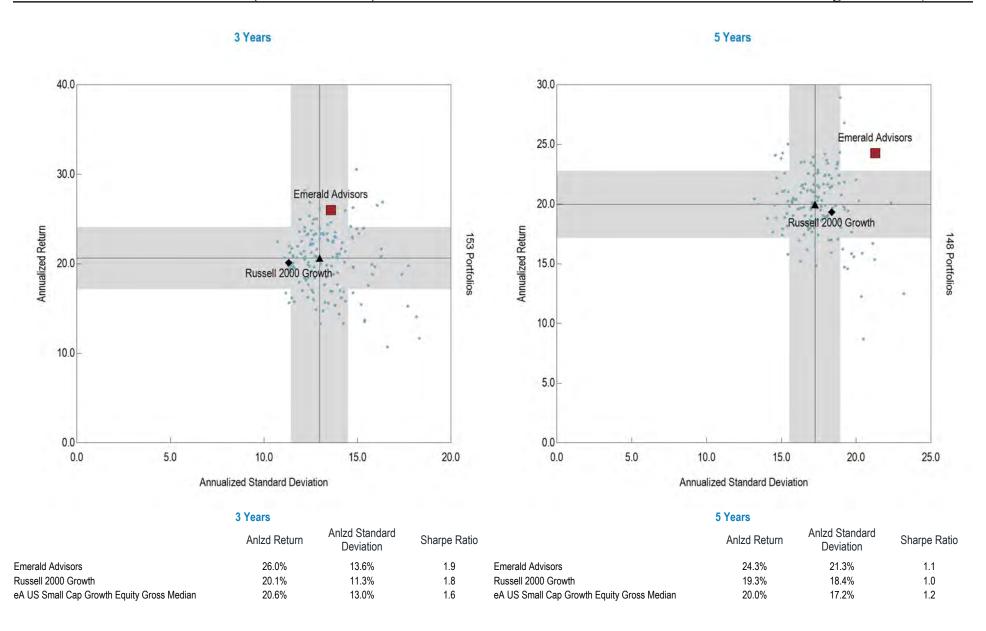
leturn (F	Rank)																	-	
6.6		20.4		25.6		24.0		13.6		11.3		58.2		23.8		8.1		38.6	
3.5		15.0		22.7		21.7		11.5		6.7		50.6		18.0		2.4		32.8	
2.4		11.7		20.6		20.0		10.6		3.9		45.6		14.3		-1.5		28.6	
1.1		8.7		18.0		18.4		9.4		-0.1		42.6		11.6		-5.2		24.8	
-1.4		1.6		14.6		15.4		7.2		-7.6		35.6		5.4		-11.5		19.0	
161		161		153		148		118		161		160		162		166		169	
6.7	(5)	25.1	(1)	26.0	(5)	24.3	(4)	12.3	(13)	7.3	(21)	50.3	(27)	18.5	(22)	-0.6	(42)	30.5	(36)
2.0	(57)	12.3	(44)	20.1	(54)	19.3	(63)	9.9	(66)	5.6	(32)	43.3	(70)	14.6	(48)	-2.9	(60)	29.1	(46)

Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)

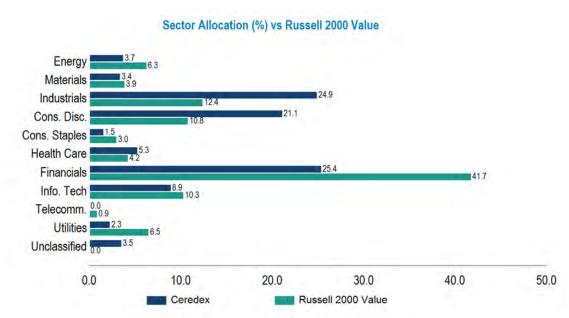




Domestic equity small cap value portfolio of companies with dividend yields and low valuations. Primary personnel include Brett Barner and David Maynard.

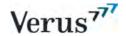
Characteristics

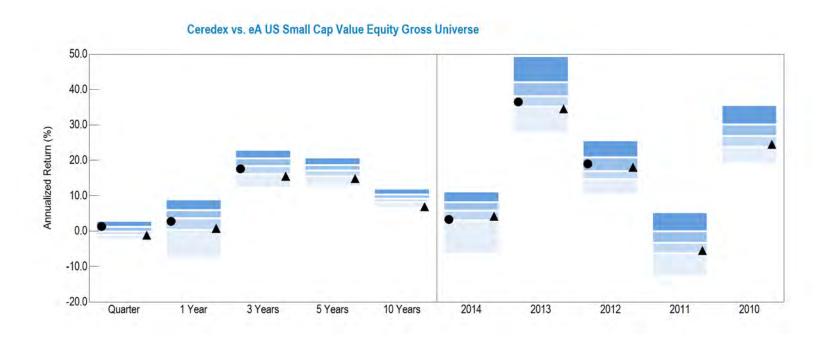
	Portfolio	Russell 2000 Value
Number of Holdings	81	1,319
Weighted Avg. Market Cap. (\$B)	2.31	1.69
Median Market Cap. (\$B)	1.61	0.70
Price To Earnings	26.21	20.01
Price To Book	2.87	1.67
Price To Sales	1.86	2.51
Return on Equity (%)	12.53	7.88
Yield (%)	1.98	1.79
Beta	1.08	1.00



Largest Holdings		Top Contribut	Top Contributors				Bottom Contributors		
End Weight	Return	Avg Wgt	Return	Contribution	Avg \	Ngt	Retu		

	End Weight	Return		Avg Wgt	Return	Contributio	n	Avg Wgt	Return	Contribution
STANCORP FINL.GP.	4.36	10.22	HCC INSURANCE HDG.	1.72	36.11	0.62	AMC ENTERTAINMENT	3.36	-12.94	-0.43
FAIR ISAAC	4.14	2.35	CARBO CERAMICS	1.51	36.81	0.56	HDG. CL.A	0.00	12.57	0.40
HSN	3.28	3.41	INTERFACE	2.40	20.77	0.50	PROGRESSIVE WASTE SLTN.	3.35	-8.17	-0.27
PROGRESSIVE WASTE (NYS) SLTN.	2.95	-8.19	STANCORP FINL.GP.	4.22	10.22	0.43		0.40	55.40	0.07
			LITHIA MOTORS 'A'	1.62	14.05	0.23	PEABODY ENERGY	0.48	-55.46	-0.27
CUBESMART	2.85	-3.43	PLANTRONICS	2.50	6.63	0.17	THOR INDUSTRIES	2.33	-10.16	-0.24
INTERFACE	2.81	20.77	BANK OF HAWAII	1.54	9.72	0.17	STERIS	2.90	-7.98	-0.23
AMC ENTERTAINMENT HDG.							TAL INTL.GP.	1.02	-20.84	-0.21
CL.A	2.79	-12.94	HILL-ROM HOLDINGS	1.27	11.21	0.14	HECLA MINING	1.48	-11.68	-0.17
	0.07	0.50	UMB FINANCIAL	1.64	8.26	0.14				
HANOVER INSURANCE GROUP	2.67	2.58	SCHOLASTIC	1.62	8.19	0.13	COHEN & STEERS	0.82	-16.22	-0.13
PLANTRONICS	2.53	6.63	001102710110	1.02	0.10	3.10	WOLVERINE WWD.	0.89	-14.68	-0.13
STERIS	2.43	-7.98					KELLY SERVICES 'A'	1.05	-11.72	-0.12



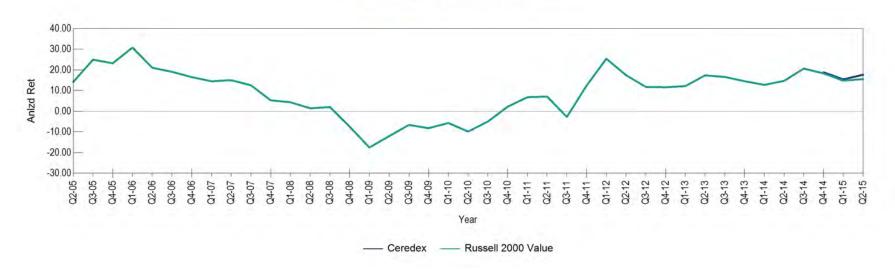


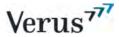
5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios

● Ceredex ▲ Russell 2000 Value

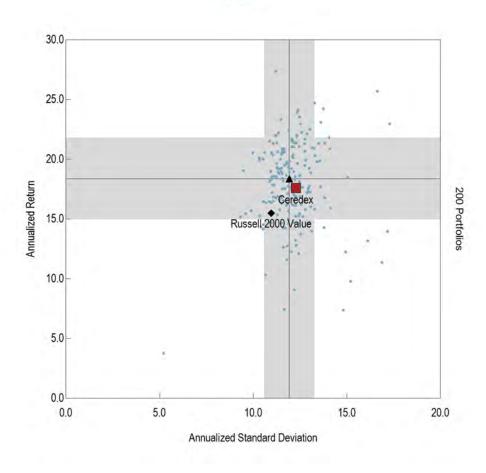
Return (I	Rank)																		
2.9		8.9		23.0		20.8		12.0		11.2		49.4		25.7		5.3		35.6	
1.2		5.9		20.5		18.7		10.4		8.2		42.1		20.8		0.0		30.2	
-0.1		3.6		18.4		17.1		9.2		5.8		38.1		16.9		-3.3		26.9	
-1.0		0.4		16.1		15.5		8.3		3.1		35.2		14.7		-6.2		23.8	
-2.4		-7.6		12.3		12.6		6.7		-6.3		27.8		10.3		-12.6		19.2	
205		205		200		192		151		206		199		187		177		186	
1.3	(23)	2.8	(58)	17.6	(59)	-	()	-	()	3.3	(74)	36.5	(66)	19.0	(38)	-	()	**	()
-1.2	(81)	8.0	(73)	15.5	(80)	14.8	(84)	6.9	(94)	4.2	(68)	34.5	(78)	18.1	(43)	-5.5	(69)	24.5	(72)

Rolling 3 Year Annualized Return (%)





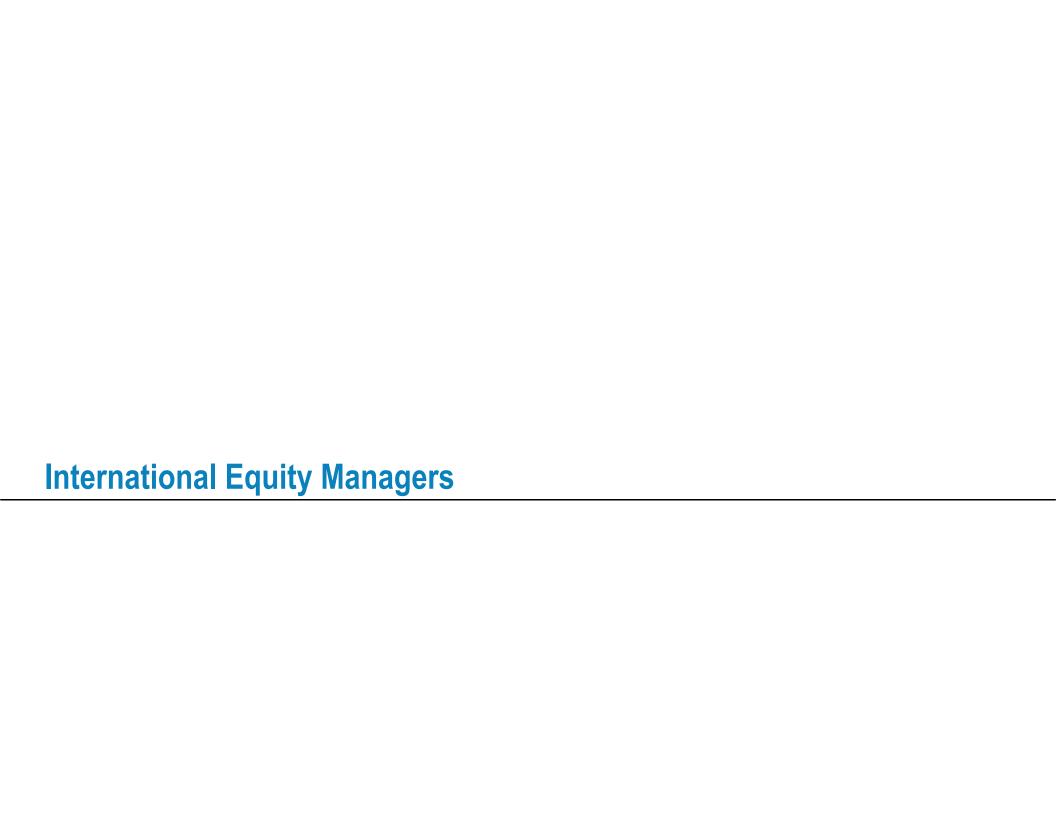
3 Years



3 Years

	Anlzd Return	Anizd Standard Deviation	Sharpe Ratio
Ceredex	17.6%	12.3%	1.4
Russell 2000 Value	15.5%	11.0%	1.4
eA US Small Cap Value Equity Gross Median	18.4%	11.9%	1.5





International equity value portfolio of non-US companies with low valuations at the country and stock level. Primary personnel include Tony Cousins, Daniel McDonagh, and Paul Simons.

Characteristics

	Portfolio	MSCI ACWI ex USA Value
Number of Holdings	74	1,005
Weighted Avg. Market Cap. (\$B)	55.51	53.72
Median Market Cap. (\$B)	19.66	6.53
Price To Earnings	19.79	15.31
Price To Book	3.98	1.62
Price To Sales	2.12	1.63
Return on Equity (%)	20.27	11.65
Yield (%)	3.62	3.78
Beta		1.00

Country Allocation

Manager

4.7%

83.4%

Ending Allocation Ending Allocation

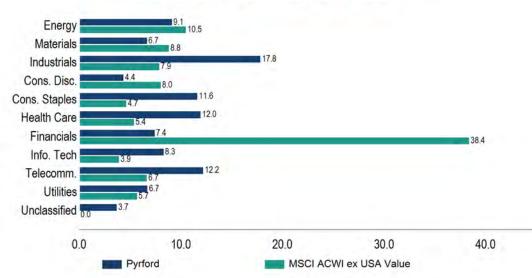
Index

0.7%

62.0%

	(USD)	(USD)
Totals		
Developed	88.8%	78.2%
Emerging*	7.5%	21.8%
Cash	3.7%	
Top 10 Largest Countries		
United Kingdom	14.9%	17.6%
Switzerland	13.7%	4.1%
Australia	9.8%	5.0%
Japan	9.2%	16.5%
France	7.5%	7.8%
Germany	7.0%	5.3%
Hong Kong	6.9%	2.6%
Netherlands	5.0%	1.4%
Singapore	4.7%	1.0%

Sector Allocation (%) vs MSCI ACWI ex USA Value

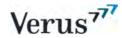


Top Contributors

Bottom Contributors

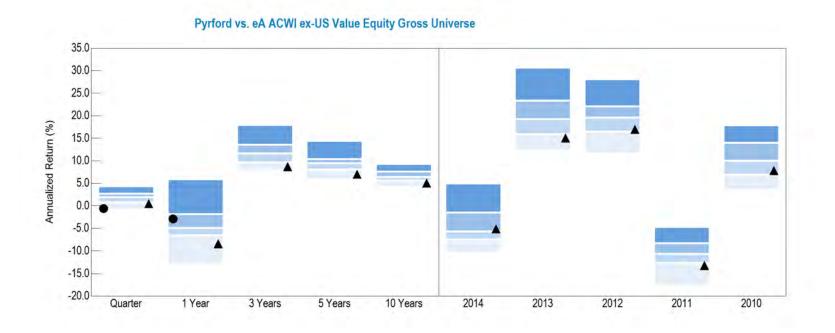
	Avg Wgt	Return	Contribution	1	Avg Wgt	Return	Contribution
TELENOR	0.59	10.37	0.06	SUMITOMO RUBBER	2.14	-15.11	-0.32
VODAFONE GROUP	0.43	14.01	0.06	INDS.	2.17	-10.11	-0.02
SYNGENTA	0.23	23.60	0.06	AXIATA GROUP	1.85	-9.31	-0.17
SCA 'B'	0.42	13.04	0.05	BRAMBLES	2.16	-7.43	-0.16
RUBIS	0.35	13.41	0.05	ATLAS COPCO 'A'	1.46	-10.58	-0.15
SKY	0.44	10.64	0.05	GLAXOSMITHKLINE	1.59	-8.17	-0.13
MITSUBISHI ELECTRIC	0.55	8.54	0.05	COMPUTERSHARE	1.73	-7.38	-0.13
COMFORTDELGRO	0.38	11.95	0.05	NIHON KOHDEN	1.33	-9.33	-0.12
FUCHS PETROLUB PREF.	0.51	8.34	0.04	POWER ASSETS	1.30	-8.49	-0.11
KDDI	0.59	6.42	0.04	HOLDINGS			244
				WOOLWORTHS	1.36	-8.03	-0.11
				VTECH HOLDINGS	1.50	-6.96	-0.10

Unclassified sector allocation includes cash allocations.



Total-Top 10 Largest Countries

Malaysia*



5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios
100000000000000000000000000000000000000

Pyrford
 MSCI ACWI ex USA Value

Return (I	Rank)																		
4.3		5.9		17.9		14.4		9.3		4.9		30.7		28.1		-4.7		17.9	
2.7		-1.8		13.6		10.4		7.6		-1.4		23.4		22.1		-8.2		14.0	
1.9		-4.9		11.6		9.5		6.4		-5.7		19.3		19.6		-10.7		10.1	
0.8		-6.5		9.7		8.1		5.6		-7.4		15.9		16.5		-12.6		7.0	
-0.7		-12.8		7.9		5.9		4.3		-10.4		12.4		11.7		-17.7		3.5	
37		37		36		31		23		37		34		32		26		23	
-0.6	(95)	-2.9	(31)	-	()	-	()	-	()		()	-	()	-	()	-	()	**	()
0.5	(79)	-8.4	(87)	8.7	(89)	7.0	(86)	5.0	(86)	-5.1	(49)	15.0	(83)	17.0	(74)	-13.2	(81)	7.8	(72)

International equity growth portfolio of non-US companies with high growth rates constructed from the security level. Primary personnel include Simon Fennell and Jeffrey Urbina.

Characteristics

	Portfolio	MSCI ACWI ex USA Growth
Number of Holdings	225	1,082
Weighted Avg. Market Cap. (\$B)	39.37	50.73
Median Market Cap. (\$B)	15.32	7.54
Price To Earnings	23.30	23.51
Price To Book	4.53	3.94
Price To Sales	3.24	2.82
Return on Equity (%)	22.19	19.14
Yield (%)	2.15	2.02
Beta	0.97	1.00

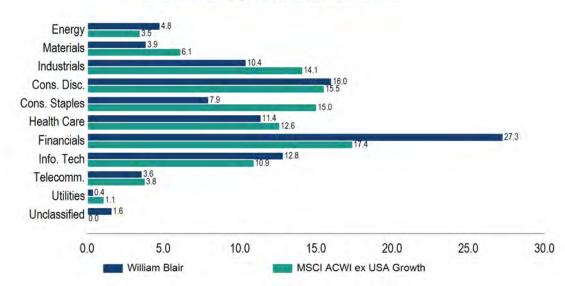
Country Allocation

Manager

Index

	Ending Allocation (USD)	Ending Allocation (USD)
Totals		
Developed	84.3%	78.0%
Emerging*	14.2%	22.0%
Cash	1.6%	
Top 10 Largest Countries		
Japan	20.6%	16.2%
United Kingdom	17.5%	11.5%
Canada	6.6%	6.7%
France	5.9%	6.1%
Switzerland	5.6%	9.1%
Germany	4.9%	7.4%
Hong Kong	4.5%	2.1%
Spain	3.8%	1.6%
China*	2.8%	5.4%
India*	2.8%	1.7%
Total-Top 10 Largest Countries	74.9%	67.6%

Sector Allocation (%) vs MSCI ACWI ex USA Growth



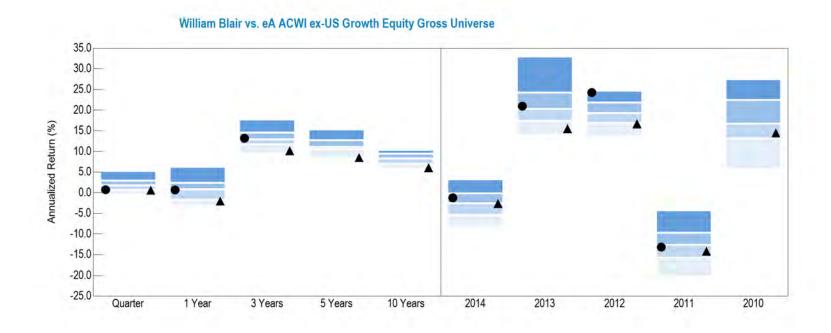
IAN	Con	rrir	MII	nre
IUU	CUIII		u	UIS

Bottom Contributors

	Avg Wgt	Return	Contribution		Avg Wgt	Return	Contribution
MURATA	0.50	26.60	0.13	ASTELLAS PHARMA	1.32	-13.05	-0.17
MANUFACTURING	NG 0.50 20.00 0.15		0.10	SAMSUNG ELECTRONICS	1.21	-12.48	-0.15
ITV	0.43	14.45	0.06	ASAHI KASEI	1.03	-14.23	-0.15
ACTELION	0.19	27.56	0.05	SUN PHARM.INDUSTRIES	0.78	-16.06	-0.13
NETEASE ADR 1:25	0.13	37.94	0.05	EASYJET	0.81	-12.97	-0.11
PING AN INSURANCE 'H'	0.38	12.35	0.05	VIPSHOP HOLDINGS ADR	0.40	04.40	0.40
FUJI HEAVY INDS.	0.43	10.70	0.05	5:1	0.42	-24.42	-0.10
LARGAN PRECISION	0.12	32.64	0.04	CANADIAN NATURAL	0.83	-10.86	-0.09
INTESA SANPAOLO	0.44	8.86	0.04	RES.	0.03	-10.00	-0.03
HONG KONG EXS.&	0.00	45.00	0.04	ATLAS COPCO 'A'	0.85	-10.58	-0.09
CLEAR.	0.08	45.06	0.04	BANK RAKYAT	0.35	-23.54	-0.08
BT GROUP	0.39		0.03	INDONESIA	0.55	-20.04	-0.00
				TATA MOTORS	0.36	-21.62	-0.08

Unclassified sector allocation includes cash allocations.



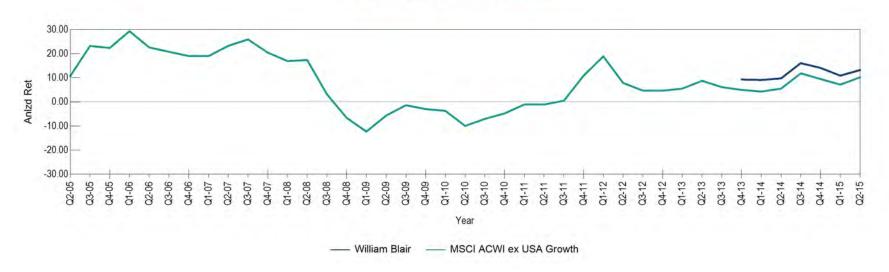


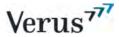
5th F	ercentile
25th	Percentile
Medi	an
75th	Percentile
95th	Percentile
# of	Portfolios

● William Blair ▲ MSCI ACWI ex USA Growth

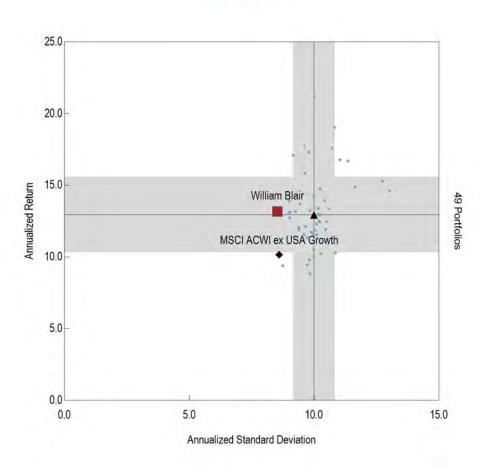
2.0				
3.2	33.0	24.6	-4.3	27.4
-0.1	24.3	21.9	-9.7	22.5
-2.5	20.3	19.3	-12.6	16.7
-5.3	17.5	16.9	-15.7	13.2
-8.2	14.0	13.7	-20.3	5.7
50	46	51	51	49
() -1.2 (3	37) 20.9 (44)	24.3 (6)	-13.2 (55	5) ()
(94) -2.6 (5	53) 15.5 (87)	16.7 (78)	-14.2 (62	2) 14.5 (65)
	-0.1 -2.5 -5.3 -8.2 50	-2.5 20.3 -5.3 17.5 -8.2 14.0 50 46 (-) -1.2 (37) 20.9 (44)	-0.1 24.3 21.9 -2.5 20.3 19.3 -5.3 17.5 16.9 -8.2 14.0 13.7 50 46 51 (-) -1.2 (37) 20.9 (44) 24.3 (6)	-0.1 24.3 21.9 -9.7 -2.5 20.3 19.3 -12.6 -5.3 17.5 16.9 -15.7 -8.2 14.0 13.7 -20.3 50 46 51 51 (-) -1.2 (37) 20.9 (44) 24.3 (6) -13.2 (55)

Rolling 3 Year Annualized Return (%)



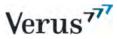


3 Years



3 Years

	Anlzd Return	Anlzd Standard Deviation	Sharpe Ratio
William Blair	13.2%	8.5%	1.5
MSCI ACWI ex USA Growth	10.2%	8.6%	1.2
eA ACWI ex-US Growth Equity Gross Median	12.9%	10.0%	1.3





Global equity portfolio of companies that is benchmark agnostic with accelerating profit cycles and a focus on capital allocation. Primary personnel include James Hamel, Craigh Cepukenas, and Matthew Kamm.

Characteristics

	Portfolio	MSCI ACWI
Number of Holdings	46	2,483
Weighted Avg. Market Cap. (\$B)	79.42	87.49
Median Market Cap. (\$B)	20.75	8.76
Price To Earnings	42.36	21.14
Price To Book	8.52	3.32
Price To Sales	8.36	2.62
Return on Equity (%)	21.29	17.02
Yield (%)	0.83	2.43
Beta		1.00

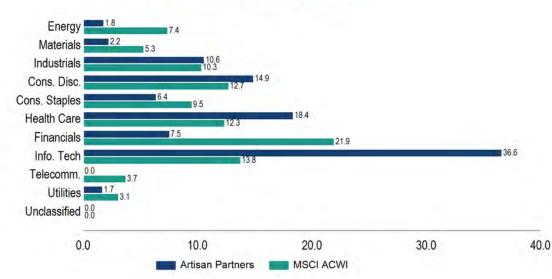
Country Allocation

Manager

Index

	Ending Allocation (USD)	Ending Allocation (USD)
Totals		
Developed	90.5%	89.4%
Emerging*	9.5%	10.6%
Top 10 Largest Countries		
United States	56.9%	51.5%
United Kingdom	6.8%	7.0%
Hong Kong	6.8%	1.1%
Japan	5.8%	7.9%
Sweden	4.0%	1.0%
Denmark	2.7%	0.6%
China*	2.4%	2.6%
Germany	2.2%	3.1%
Australia	2.2%	2.4%
Taiwan*	2.1%	1.3%
Total-Top 10 Largest Countries	92.0%	78.6%

Sector Allocation (%) vs MSCI ACWI

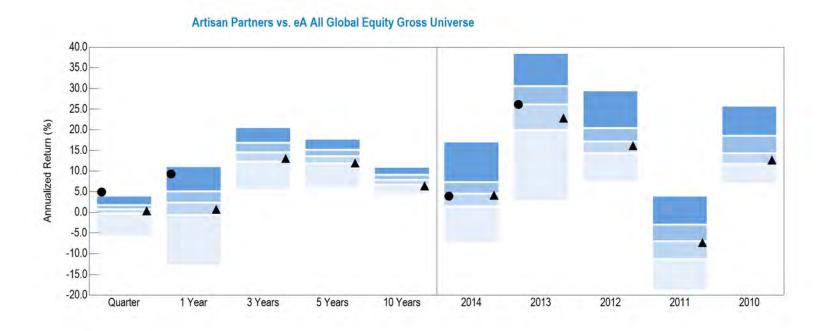


Bottom Contributors

	Avg Wgt	Return	Contribution	l	Avg Wgt	Return	Contribution
HONG KONG EXS.&	0.62	45.06	0.28	APPLIED MATS.	5.30	-14.38	-0.76
CLEAR.	0.02	10.00	6 0.28	KEURIG GREEN	4.00	24.40	0.00
RAIA DROGASIL ON	0.49	44.38	0.22	MOUNTAIN	1.26	-31.16	-0.39
IHS 'A'	1.67	13.07	0.22	WORKDAY CLASS A	3.04	-9.50	-0.29
DIRECT LINE IN.GROUP	0.96	20.41	0.20	FANUC	2.99	-6.36	-0.19
REGENERON PHARMS.	1.43	12.99	0.19	INFRAESTRUCTURA	1.95	-9.21	-0.18
ILLUMINA	0.94	17.63	0.17	ENERGETICA NOVA	1.90	-3.21	-0.10
AMOREPACIFIC	0.58	23.92	0.14	BIOGEN	3.63	-4.33	-0.16
GENMAB	0.83	15.61	0.13	MARKIT	2.53	-4.94	-0.12
STARBUCKS	0.91	13.60	0.12	GOOGLE 'C'	2.07	-4.76	-0.10
JAMES HARDIE INDS.CDI.	0.67	16.66	0.11	GOOGLE 'A'	3.28	-2.64	-0.09
		1.67 13.07 0.22 0.96 20.41 0.20 1.43 12.99 0.19 0.94 17.63 0.17 0.58 23.92 0.14 0.83 15.61 0.13 0.91 13.60 0.12		CHIPOTLE MEXN.GRILL	1.23	-7.00	-0.09

Unclassified sector allocation includes cash allocations.





5th Percentile 25th Percentile Median 75th Percentile 95th Percentile # of Portfolios

Artisan Partners
 MSCI ACWI

3
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3
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13
(65)
1.3

Global equity portfolio that is benchmark agnostic comprised of companies with low valuations. Primary personnel include Matt McLennan and Kimball Brooker.

0.0

5.0

Characteristics

	Portfolio	MSCI ACWI
Number of Holdings	169	2,483
Weighted Avg. Market Cap. (\$B)	52.77	87.49
Median Market Cap. (\$B)	13.39	8.76
Price To Earnings	21.59	21.14
Price To Book	3.17	3.32
Price To Sales	2.99	2.62
Return on Equity (%)	16.14	17.02
Yield (%)	2.24	2.43
Beta	0.81	1.00

Country Allocation

Manager

Index

	Ending Allocation (USD)	Ending Allocation (USD)
Totals		
Developed	76.2%	89.4%
Emerging*	4.3%	10.6%
Cash	19.5%	
Top 10 Largest Countries		
United States	42.9%	51.5%
Cash	19.5%	0.0%
Japan	12.8%	7.9%
France	5.8%	3.4%
Canada	3.5%	3.2%
United Kingdom	3.3%	7.0%
Mexico*	1.8%	0.5%
Switzerland	1.4%	3.2%
Korea*	1.4%	1.5%
Germany	1.4%	3.1%
Total-Top 10 Largest Countries	93.9%	81.3%



15.0

MSCI ACWI

20.0

25.0

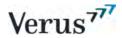
30.0

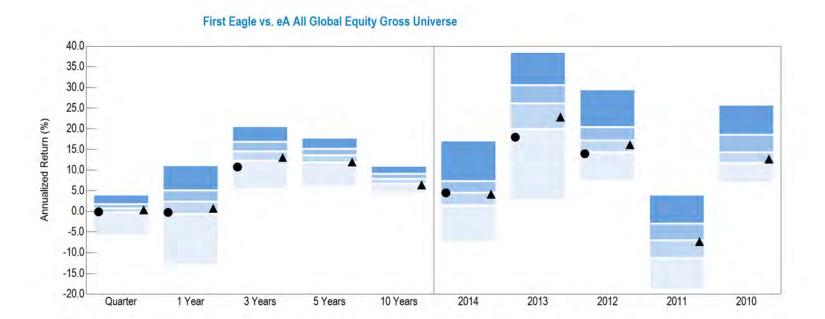
	Top Contributors	•		Bottom Contributors						
	Avg Wgt	Return	Contribution		Avg Wgt	Return	Contribution			
GRUPO TELEVISA SPN.ADR	1.29	17.96	0.23	ORACLE	2.37	-6.28	-0.15			
1:5	1.20	11.00	0.20	ASTELLAS PHARMA	1.06	-13.05	-0.14			
BERKELEY GROUP HDG.(THE)	0.65	34.32	0.22	OMNICOM GROUP	1.30	-10.28	-0.13			
,	4.40	47.00	0.04	TERADATA	0.81	-16.18	-0.13			
SOMPO JAPAN NPNK.HDG.	1.16	17.86	0.21	FANUC	1.47	-6.36	-0.09			
MICROSOFT	2.12	9.30	0.20	SHIMANO	1.04	-8.19	-0.08			
COMCAST SPECIAL 'A'	1.86	7.36	0.14	3M	1.43	-5.86	-0.08			
KDDI	1.50	6.42	0.10							
MS&AD INSURANCE				CANADIAN NATURAL RES.	0.77	-10.86	-0.08			
GP.HDG.	0.73	10.89	0.08	SCOTTS MIRACLE-GRO	0.64	-11.23	-0.07			
BANK OF NEW YORK MELLON	1.64	4.72	0.08	LOCKHEED MARTIN	0.89	-7.68	-0.07			
HIROSE ELECTRIC	0.62	10.56	0.07							
AMERICAN INTL.GP.	0.48	13.07	0.06							

10.0

First Eagle

Unclassified sector allocation includes cash allocations and Gold allocations (6.1% as of 6/30/2015).



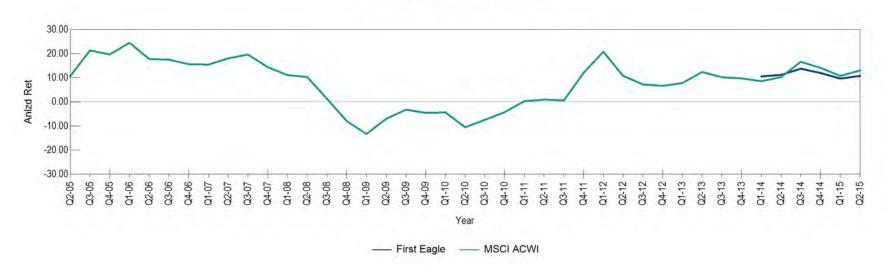


5th Percentile 25th Percentile Median 75th Percentile 95th Percentile # of Portfolios

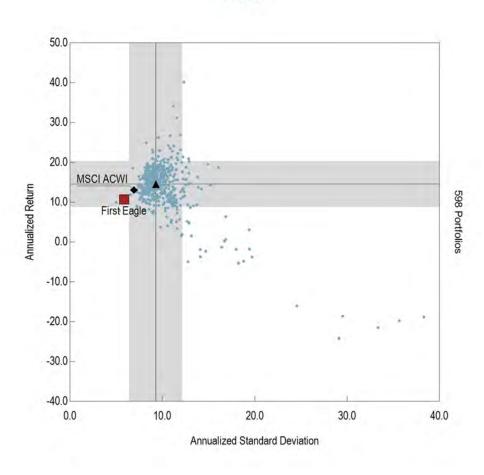
● First Eagle
▲ MSCI ACWI

Return (Rank)																			
4.0		11.2		20.6		17.8		11.0		17.1		38.6		29.5		4.0		25.8		
1.8		5.1		16.8		15.1		9.2		7.4		30.6		20.4		-3.0		18.5		
0.8		2.4		14.5		13.6		7.9		4.6		26.2		17.2		-7.0		14.3		
-0.2		-0.6		12.3		11.9		6.8		1.5		20.0		14.4		-11.2		11.8		
-5.7		-12.9		5.4		6.0		4.4		-7.4		2.7		7.4		-18.7		6.9		
643		641		598		502		236		609		552		475		434		343		
-0.1	(74)	-0.3	(73)	10.7	(84)		()	-	()	4.5	(51)	17.9	(80)	13.9	(78)	-	()		()	
0.3	(63)	0.7	(67)	13.0	(70)	11.9	(75)	6.4	(84)	4.2	(54)	22.8	(66)	16.1	(61)	-7.3	(53)	12.7	(65)	

Rolling 3 Year Annualized Return (%)







	3 Years		
	Anlzd Return	Anlzd Standard Deviation	Sharpe Ratio
First Eagle	10.7%	5.8%	1.8
MSCI ACWI	13.0%	6.9%	1.9
eA All Global Equity Gross Median	14.5%	9.3%	1.6

Global equity diversified portfolio focused on maintaining volatility at or below the benchmark. Primary personnel include Adrian Banner, Vassilios Papthanakos, and Joseph Runnels.

Characteristics

	Portfolio	MSCI ACWI
Number of Holdings	424	2,483
Weighted Avg. Market Cap. (\$B)	37.09	87.49
Median Market Cap. (\$B)	10.77	8.76
Price To Earnings	24.02	21.14
Price To Book	3.51	3.32
Price To Sales	3.15	2.62
Return on Equity (%)	18.28	17.02
Yield (%)	2.60	2.43
Beta	0.83	1.00

Country Allocation

Manager

1.4%

1.4%

96.7%

Index

7.0%

3.1%

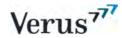
80.2%

	Ending Allocation (USD)	Ending Allocation (USD)
Totals		
Developed	98.7%	89.4%
Cash	1.3%	
Top 10 Largest Countries		
United States	55.5%	51.5%
Japan	14.3%	7.9%
Hong Kong	8.9%	1.1%
Canada	6.0%	3.2%
Switzerland	2.8%	3.2%
Israel	2.7%	0.2%
Singapore	2.1%	0.5%
Australia	1.5%	2.4%

Sector Allocation (%) vs MSCI ACWI Energy Materials Industrials 10.3 Cons. Disc. 12.7 Cons. Staples Health Care 15.5 Financials Info. Tech Telecomm. Utilities Unclassified 70 0.0 20.0 25.0 5.0 10.0 15.0 Intech Global Low Vol MSCI ACWI

	Avg Wgt	Return	Contribution	1	Avg Wgt	Return	Contribution
CIGNA	0.98	25.15	0.25	ORIENTAL LAND	1.36	-15.79	-0.21
AETNA	0.71	19.93	0.14	WAL MART STORES	1.58	-13.22	-0.21
WEST JAPAN RAILWAY	0.63	21.83	0.14	SOUTHERN	4.60	-4.19	-0.19
HONG KONG EXS.&	0.30	45.06	0.13 H	HERSHEY	1.04	-11.47	-0.12
CLEAR.	0.50	₹5.00	0.13	TOKYO GAS	0.65	-15.76	-0.10
OMNICARE	0.54	22.59	0.12	POWER ASSETS	4.40	0.40	0.40
NITORI HOLDINGS	0.46	20.16	0.09	HOLDINGS	1.19	-8.49	-0.10
HANG SENG BANK	1.04	8.59	0.09	PROCTER & GAMBLE	2.60	-3.73	-0.10
HUMANA	1.01	7.61	0.08	CLOROX	1.58	-5.13	-0.08
NIPPON TELG. & TEL.	0.39	17.48	0.07	OPEN TEXT (TSE)	0.31	-22.66	-0.07
DOLLARAMA	0.80	8.61	0.07	KELLOGG	1.59	-4.18	-0.07

Unclassified sector allocation includes cash allocations.



Total-Top 10 Largest Countries

United Kingdom

Germany

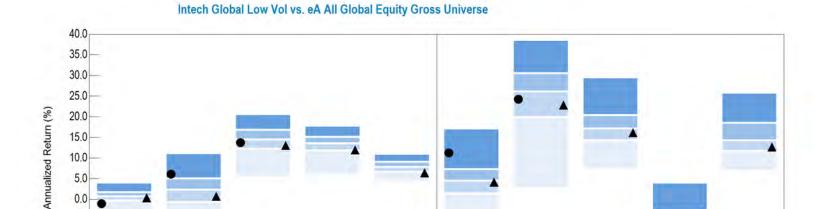
-5.0 -10.0 -15.0 -20.0

Quarter

1 Year

3 Years

5 Years



10 Years

5th Percentile 25th Percentile Median 75th Percentile 95th Percentile # of Portfolios

Intech Global Low Vol
 MSCI ACWI

Return (Rank)																			
4.0		11.2		20.6		17.8		11.0		17.1		38.6		29.5		4.0		25.8		
1.8		5.1		16.8		15.1		9.2		7.4		30.6		20.4		-3.0		18.5		
0.8		2.4		14.5		13.6		7.9		4.6		26.2		17.2		-7.0		14.3		
-0.2		-0.6		12.3		11.9		6.8		1.5		20.0		14.4		-11.2		11.8		
-5.7		-12.9		5.4		6.0		4.4		-7.4		2.7		7.4		-18.7		6.9		
643		641		598		502		236		609		552		475		434		343		
-1.1	(85)	6.1	(19)	13.7	(61)	-	()	-	()	11.2	(14)	24.2	(62)	-	()	-	()		()	
0.3	(63)	0.7	(67)	13.0	(70)	11.9	(75)	6.4	(84)	4.2	(54)	22.8	(66)	16.1	(61)	-7.3	(53)	12.7	(65)	

2014

2013

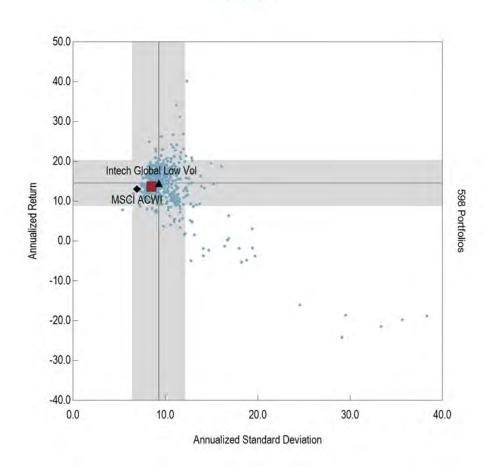


2012

2011

2010

3 Years



	Anlzd Return	Anlzd Standard Deviation	Sharpe Ratio
Intech Global Low Vol	13.7%	8.5%	1.6
MSCI ACWI	13.0%	6.9%	1.9
eA All Global Equity Gross Median	14.5%	9.3%	1.6

Global equity diversified portfolio focused on companies with valuations below their intrinsic value. Primary personnel include Jeroen Huysinga, Georgina Perceval-Maxwell, and Gerd Woort-Menker.

Characteristics

	Portfolio	MSCI ACWI
Number of Holdings	113	2,483
Weighted Avg. Market Cap. (\$B)	91.82	87.49
Median Market Cap. (\$B)	40.31	8.76
Price To Earnings	23.19	21.14
Price To Book	3.87	3.32
Price To Sales	2.78	2.62
Return on Equity (%)	18.79	17.02
Yield (%)	1.84	2.43
Beta	0.94	1.00

Country Allocation

Index

	Ending Allocation (USD)	Ending Allocation (USD)
Totals		
Developed	90.1%	89.4%
Emerging*	8.2%	10.6%
Cash	1.7%	
Top 10 Largest Countries		
United States	43.0%	51.5%
United Kingdom	11.7%	7.0%
Japan	10.5%	7.9%
Germany	6.4%	3.1%
France	5.4%	3.4%
Switzerland	4.6%	3.2%
Hong Kong	2.6%	1.1%
South Africa*	2.0%	0.8%
Cash	1.7%	0.0%
Korea*	1.3%	1.5%
Total-Top 10 Largest Countries	89.0%	79.6%

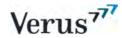
Sector Allocation (%) vs MSCI ACWI Energy Materials Industrials Cons. Disc. Cons. Staples Health Care **Financials** 16.8 Info. Tech Telecomm. Unclassified 50 0.0 5.0 15.0 20.0 25.0 10.0 JP Morgan Global Opportunities MSCI ACWI

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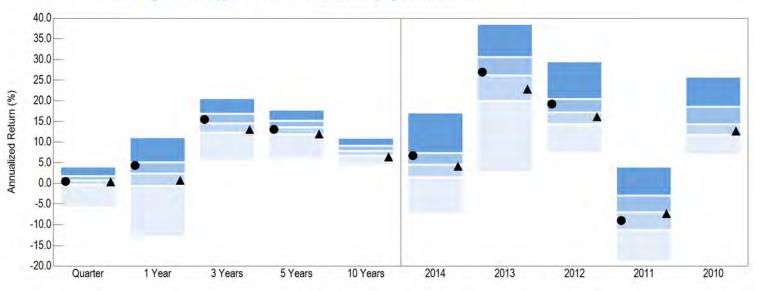
Bottom Contributors

	Avg Wgt	Return	Contribution		Avg Wgt	Return	Contribution
BG GROUP	0.36	36.49	0.13	SAMSUNG ELECTRONICS	1.46	-12.48	-0.18
MITSUBISHI UFJ FINL.GP.	0.51	15.94	0.08	UNITED CONTINENTAL	0.80	-21.17	-0.17
VODAFONE GROUP	0.53	14.01	0.07	HDG.	0.00	-21.17	-0.17
MORGAN STANLEY	0.61	9.13	0.06	UNION PACIFIC	1.20	-11.48	-0.14
MICROSOFT	0.45	9.30	0.04	SANDS CHINA	0.79	-15.87	-0.12
LAM RESEARCH	0.25	16.25	0.04	COSTCO WHOLESALE	1.08	-10.60	-0.11
BANK OF AMERICA	0.36	10.92	0.04	ALCOA	0.79	-13.51	-0.11
BROADCOM 'A'	0.19	19.22	0.04	ACE	1.27	-8.21	-0.10
CHINA OS.LD.& INV.	0.34	10.56	0.04	CHARTER COMMS.CL.A	0.91	-11.32	-0.10
CITIGROUP	0.49	7.32	0.04	VOLKSWAGEN PREF.	0.83	-10.98	-0.09
omence				E I DU PONT DE NEMOURS	0.82	-9.89	-0.08

Unclassified sector allocation includes cash allocations.



JP Morgan Global Opportunities vs. eA All Global Equity Gross Universe



	5th Percentile
	25th Percentile
	Median
	75th Percentile
	95th Percentile
	# of Portfolios
•	JP Morgan Global Opportunities
٨	MSCI ACWI

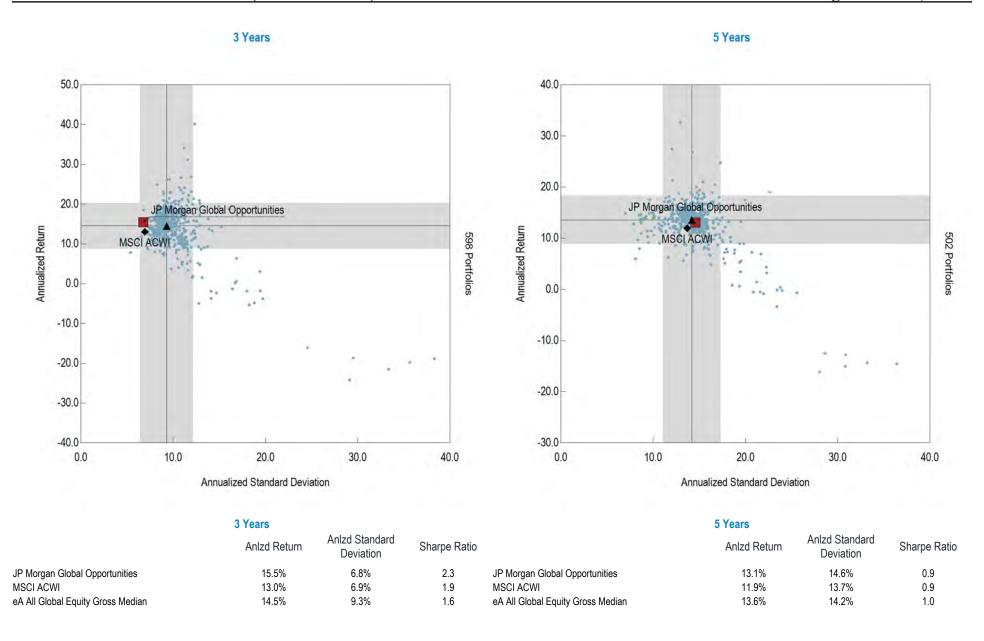
4.0		11.2		20.6		17.8		11.0		17.1		38.6		29.5		4.0		25.8	
1.8		5.1		16.8		15.1		9.2		7.4		30.6		20.4		-3.0		18.5	
0.8		2.4		14.5		13.6		7.9		4.6		26.2		17.2		-7.0		14.3	
-0.2		-0.6		12.3		11.9		6.8		1.5		20.0		14.4		-11.2		11.8	
-5.7		-12.9		5.4		6.0		4.4		-7.4		2.7		7.4		-18.7		6.9	
643		641		598		502		236		609		552		475		434		343	
0.5	(59)	4.3	(31)	15.5	(41)	13.1	(59)	-	()	6.7	(30)	26.9	(46)	19.2	(32)	-9.0	(63)	**	()
0.3	(63)	0.7	(67)	13.0	(70)	11.9	(75)	6.4	(84)	4.2	(54)	22.8	(66)	16.1	(61)	-7.3	(53)	12.7	(65)

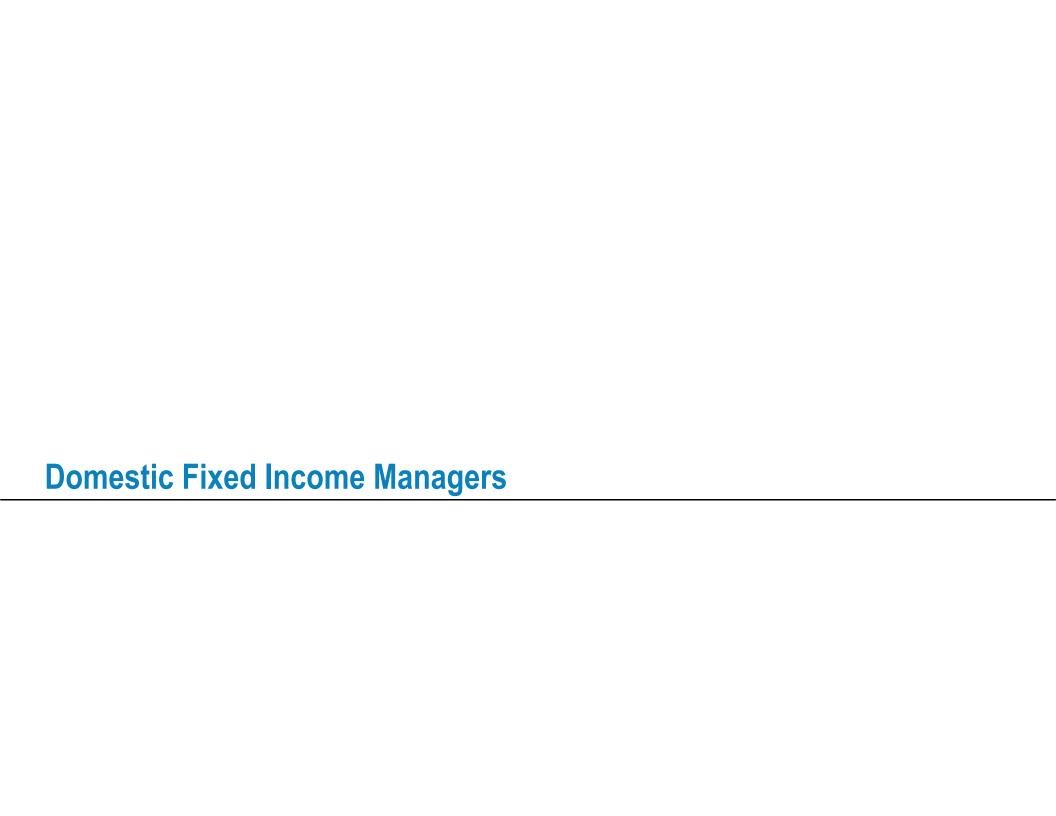
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)





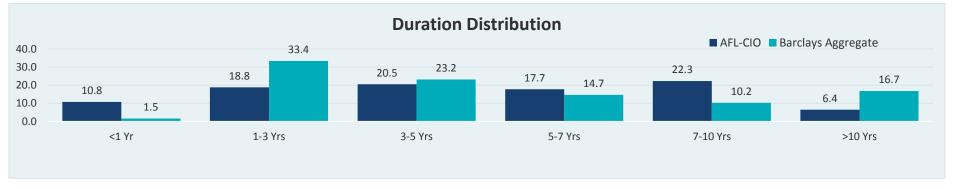


Domestic core fixed income portfolio with an exclusive focus on mortgage-related securities. Primary personnel include Stephen Coyle and Chang Su.

	AFL-CIO	Barclays Aggregate
Effective Duration	5.19	5.74
Yield to Maturity	2.78	2.15
Average Quality	AAA	AA
Average Coupon	3.35%	3.05%

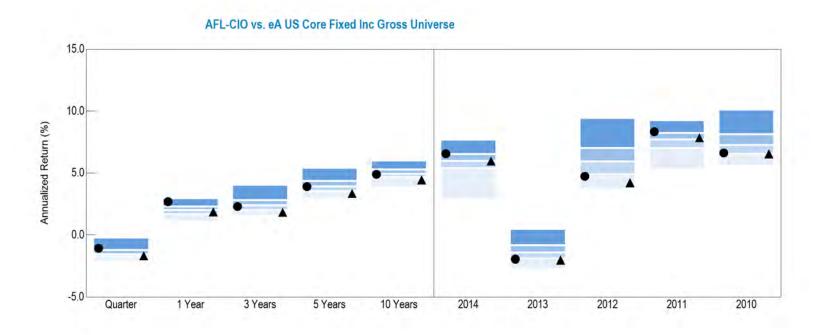






Duration and Quality distributions exclude cash.



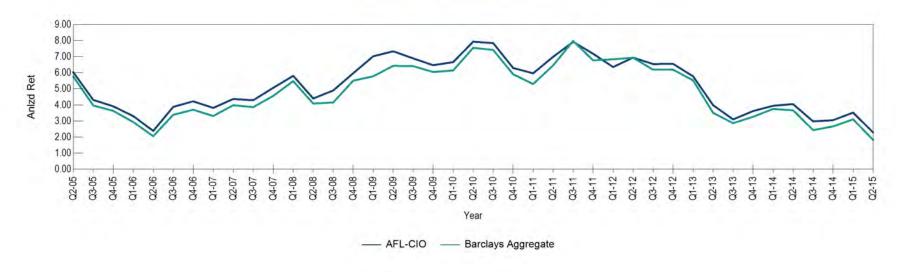


5th Percentile	
25th Percentile	
Median	
75th Percentile	
95th Percentile	
# of Portfolios	

● AFL-CIO ▲ Barclays Aggregate

Return (Rank)																			
-0.2		3.0		4.0		5.4		6.0		7.7		0.5		9.4		9.2		10.1		
-1.2		2.3		2.8		4.4		5.3		6.5		-0.8		7.0		8.2		8.1		
-1.5		2.0		2.4		3.9		4.9		6.0		-1.4		5.9		7.7		7.3		
-1.7		1.7		2.0		3.5		4.7		5.4		-1.9		4.9		7.0		6.6		
-2.1		1.1		1.6		2.9		3.9		2.9		-2.7		3.7		5.3		5.6		
206		206		205		200		178		213		209		228		213		230		
-1.1	(19)	2.7	(11)	2.3	(57)	3.9	(54)	4.9	(58)	6.6	(25)	-1.9	(78)	4.7	(80)	8.3	(23)	6.6	(75)	
-1.7	(70)	1.9	(66)	1.8	(88)	3.3	(85)	4.4	(88)	6.0	(52)	-2.0	(82)	4.2	(90)	7.8	(46)	6.5	(76)	

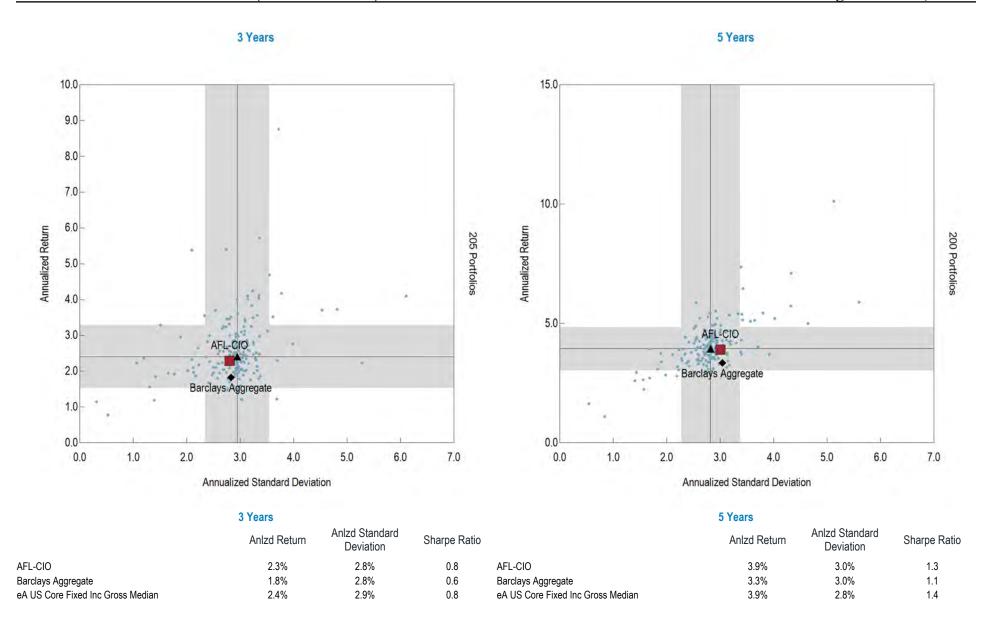
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)







Domestic core plus fixed income portfolio with a focus on security selection seeking enhanced returns. Primary personnel include Jonathan Beinner.

	Goldman Sachs	Barclays Aggregate
Option Adjusted Duration	5.68	5.35
Yield to Maturity	2.78	2.15
Average Quality	AA-	AA
Average Coupon	3.32%	3.05%

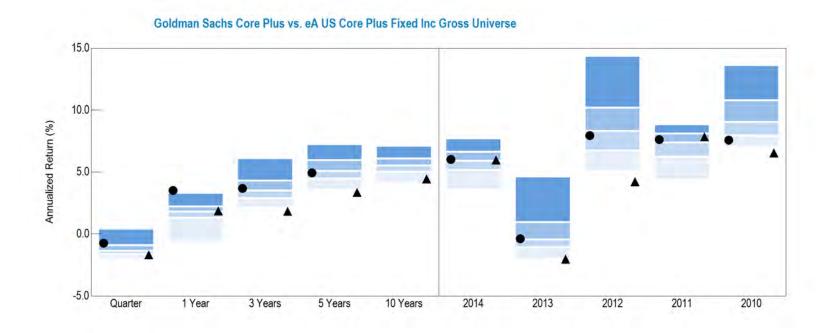






Duration and Quality distributions exclude cash.



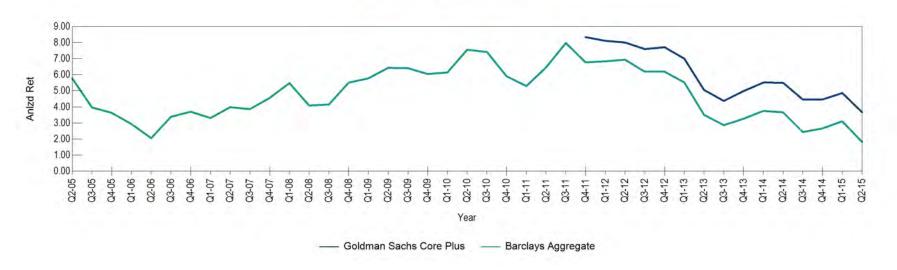


5	th Percentile
2	5th Percentile
N	ledian
7	5th Percentile
9	5th Percentile
#	of Portfolios

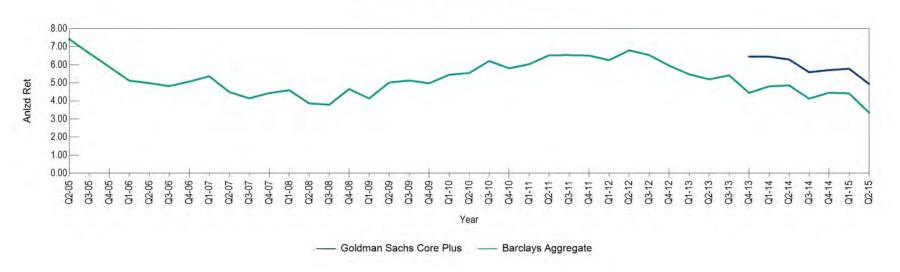
Goldman	Sacilis	COLE	Flus
Barclays	Aggreg	gate	

Return (Rank)																		
0.4		3.3		6.1		7.2		7.1	_	7.7		4.6		14.4		8.8		13.6	
-0.9		2.2		4.3		6.0		6.1		6.7		1.0		10.2		8.1		10.8	
-1.4		1.8		3.5		5.1		5.5		5.9		-0.4		8.3		7.4		9.1	
-1.6		1.3		2.9		4.5		5.0		5.2		-1.0		6.7		6.3		8.0	
-2.0		-0.6		2.2		3.6		4.1		3.6		-2.0		5.1		4.4		7.0	
118		118		117		113		94		118		116		124		118		123	
-0.7	(18)	3.5	(4)	3.7	(46)	4.9	(59)	-	()	6.0	(47)	-0.4	(49)	7.9	(59)	7.6	(43)	7.6	(86)
-1.7	(81)	1.9	(47)	1.8	(98)	3.3	(98)	4.4	(93)	6.0	(50)	-2.0	(96)	4.2	(97)	7.8	(37)	6.5	(97)

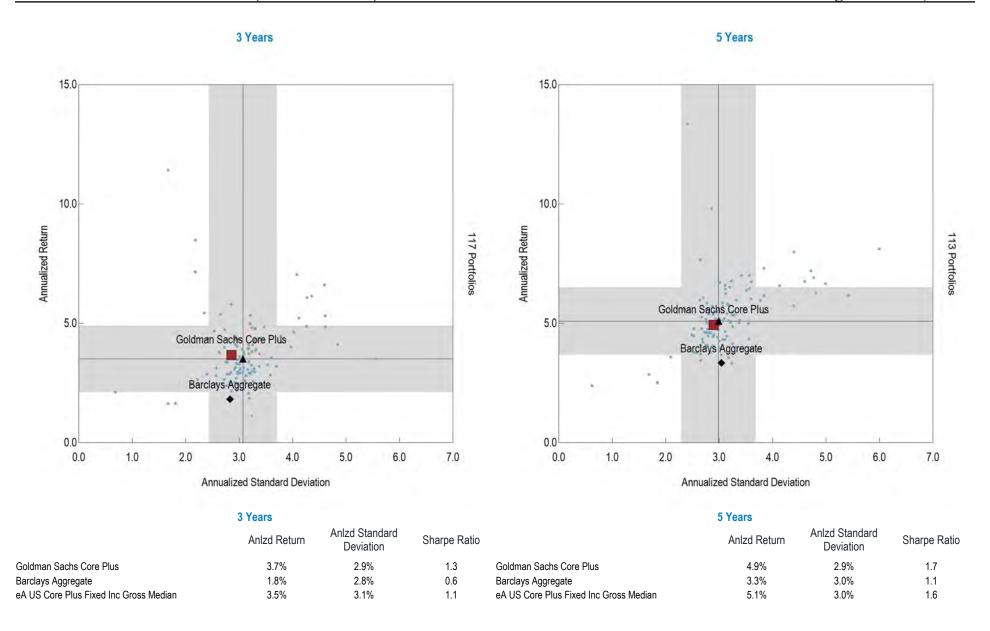
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)





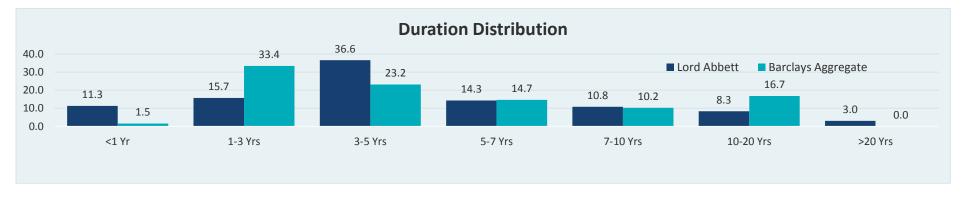


Domestic core plus fixed income portfolio that is duration-neutral with a focus on sector selection seeking enhanced returns. Primary personnel include Robert Lee and Robert Gerber.

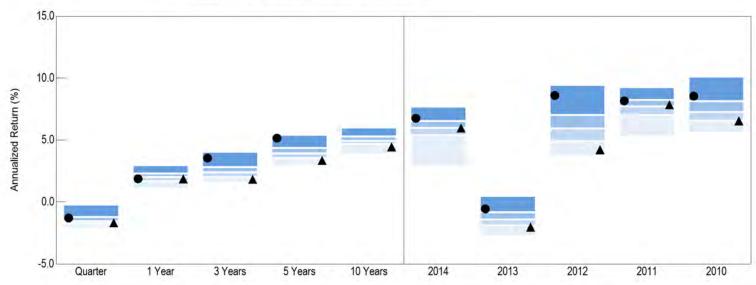
	Lord Abbett	Barclays Aggregate
Effective Duration	5.30	5.74
Yield to Maturity	3.30	2.15
Average Quality	AA	AA
Average Coupon	3.80%	3.05%









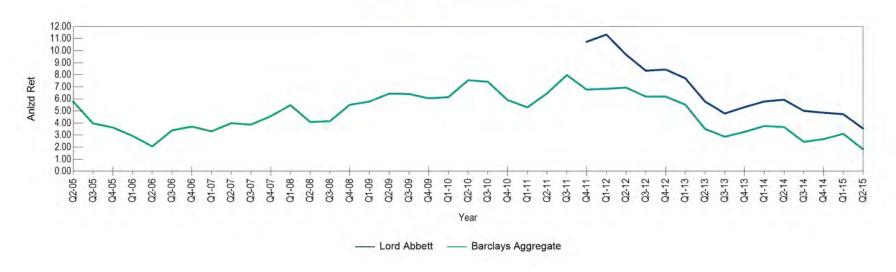


5tl	h Percentile
25	th Percentile
Me	edian
75	th Percentile
95	th Percentile
(of Portfolios

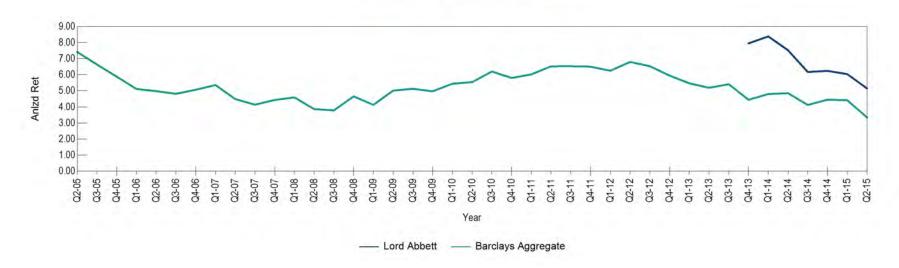
Lord Abbett
 Barclays Aggregate

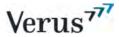
Return (Rank)																		
-0.2		3.0		4.0		5.4		6.0		7.7		0.5		9.4		9.2		10.1	
-1.2		2.3		2.8		4.4		5.3		6.5		-0.8		7.0		8.2		8.1	
-1.5		2.0		2.4		3.9		4.9		6.0		-1.4		5.9		7.7		7.3	
-1.7		1.7		2.0		3.5		4.7		5.4		-1.9		4.9		7.0		6.6	
-2.1		1.1		1.6		2.9		3.9		2.9		-2.7		3.7		5.3		5.6	
206		206		205		200		178		213		209		228		213		230	
-1.3	(32)	1.9	(65)	3.5	(10)	5.2	(9)		()	6.7	(18)	-0.6	(18)	8.6	(8)	8.2	(27)	8.5	(15)
-1.7	(70)	1.9	(66)	1.8	(88)	3.3	(85)	4.4	(88)	6.0	(52)	-2.0	(82)	4.2	(90)	7.8	(46)	6.5	(76)

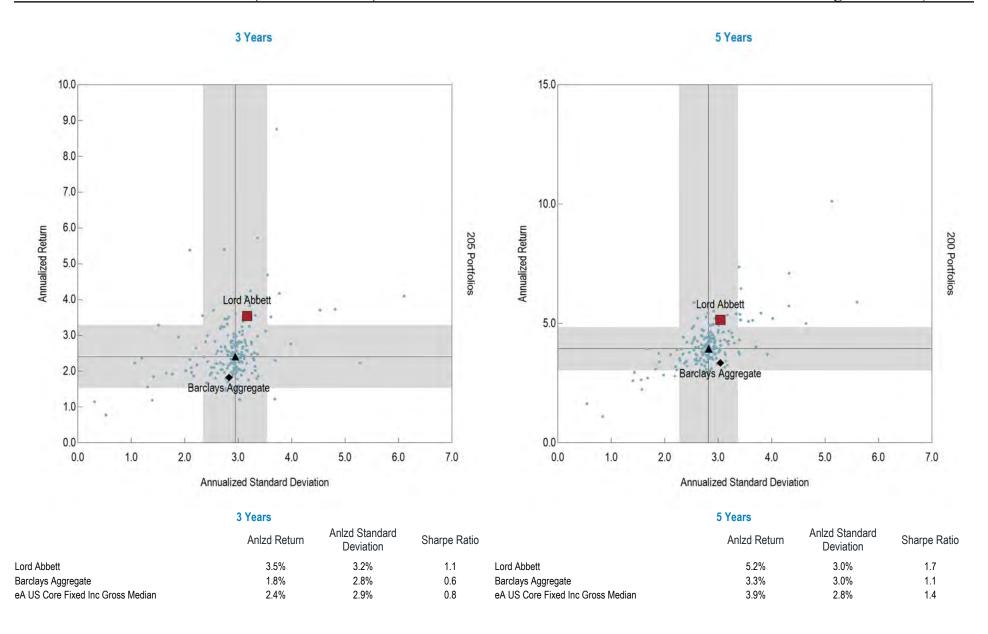
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)





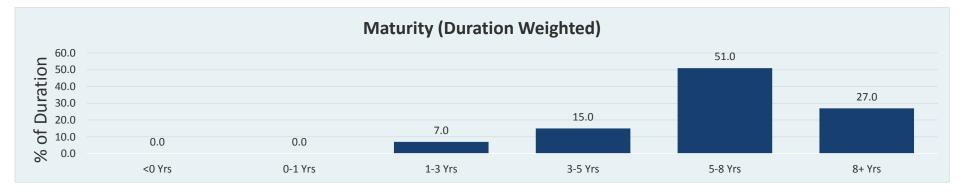


Domestic core plus fixed income portfolio seeking enhanced returns through sector and security selection, yield curve structure, and duration decision.

PIMCO	Barclays Aggregate
4.83	5.74
2.66	2.15
AA	AA
2.69%	3.05%
	4.83 2.66 AA

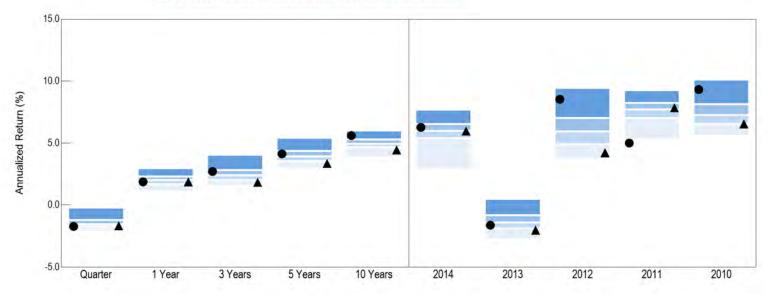










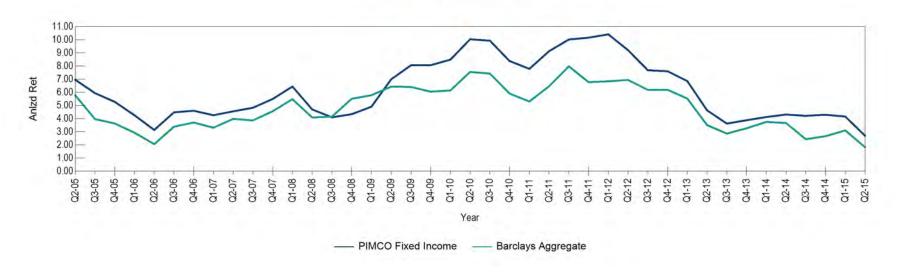


5th Percentile
25th Percentile
Median
75th Percentile
95th Percentile
of Portfolios

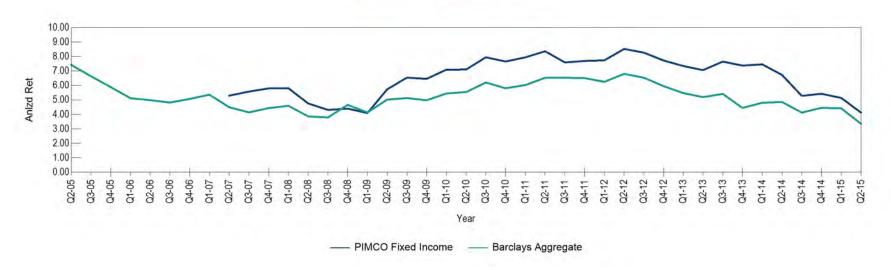
PIMCO Fixed Income
 Barclays Aggregate

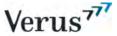
Return (F	Rank)																		
-0.2		3.0		4.0		5.4		6.0		7.7		0.5		9.4		9.2		10.1	
-1.2		2.3		2.8		4.4		5.3		6.5		-0.8		7.0		8.2		8.1	
-1.5		2.0		2.4		3.9		4.9		6.0		-1.4		5.9		7.7		7.3	
-1.7		1.7		2.0		3.5		4.7		5.4		-1.9		4.9		7.0		6.6	
-2.1		1.1		1.6		2.9		3.9		2.9		-2.7		3.7		5.3		5.6	
206		206		205		200		178		213		209		228		213		230	
-1.7	(78)	1.9	(65)	2.7	(33)	4.1	(40)	5.6	(13)	6.3	(34)	-1.6	(61)	8.5	(8)	5.0	(97)	9.3	(8)
-1.7	(70)	1.9	(66)	1.8	(88)	3.3	(85)	4.4	(88)	6.0	(52)	-2.0	(82)	4.2	(90)	7.8	(46)	6.5	(76)

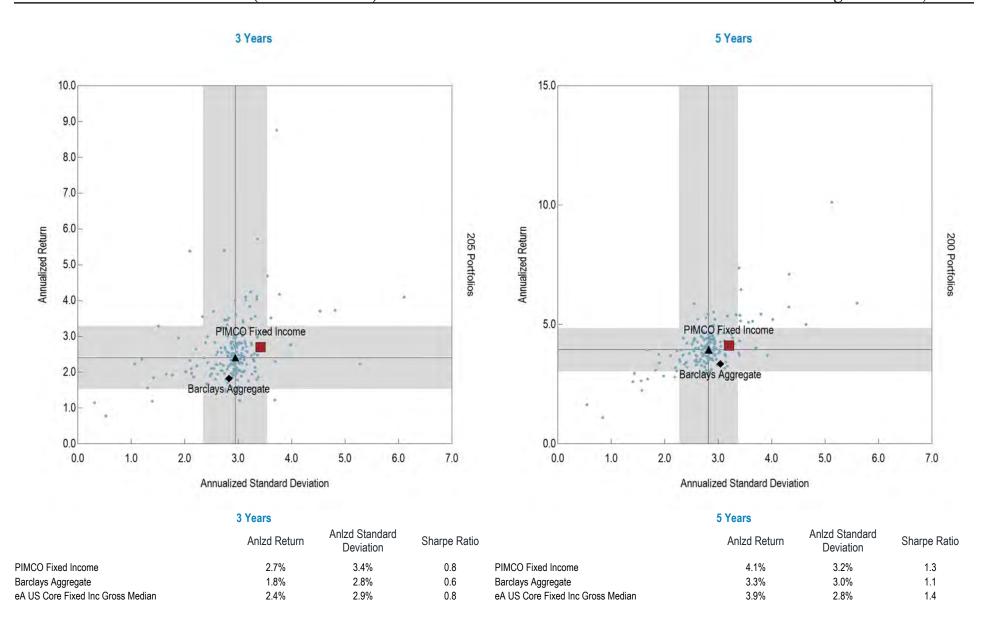
Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)





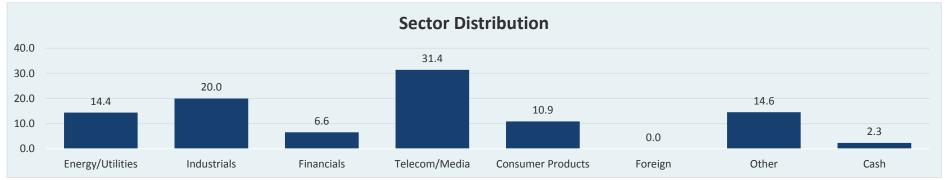


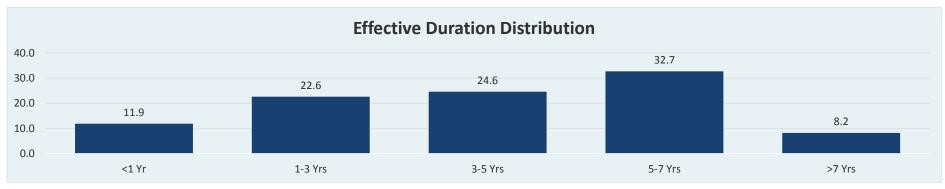


Domestic high yield fixed income portfolio with a focus on security selection. Primary personnel include Douglas Forsyth, Justin Kass, William Stickney, and Michael Yee.

	Allianz	BofA ML HY Master II
Effective Duration	4.0	4.5
Yield to Maturity	7.1	6.9
Average Quality	B1	B1
Average Coupon	7.4%	6.8%

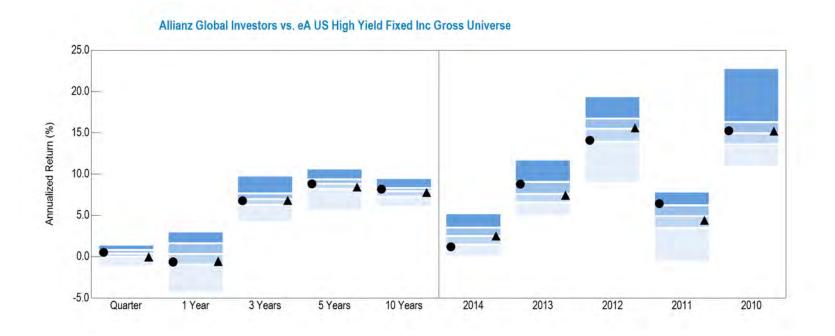






Quality distribution excludes cash.





5th Percenti	le
25th Percen	tile
Median	
75th Percen	tile
95th Percen	tile
# of Portfoli	os

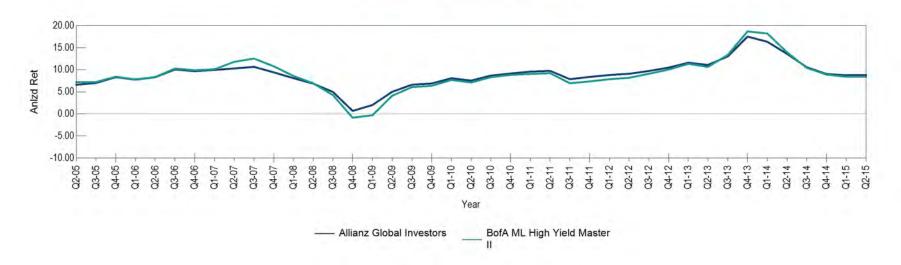
Allianz Global Investors
BofA ML High Yield Master II

Return (Rank)																			
1.4		3.0		9.8		10.7		9.5		5.2		11.7		19.4		7.9		22.8		
0.8		1.6		7.7		9.4		8.3		3.5		9.1		16.7		6.2		16.3		
0.4		0.4		7.0		8.8		7.9		2.5		7.6		15.5		4.9		14.9		
0.0		-0.9		6.3		8.2		7.3		1.5		6.6		14.0		3.5		13.6		
-1.1		-4.3		4.2		5.6		6.0		0.0		5.0		8.9		-0.7		10.9		
162		162		154		136		110		141		130		129		117		106		
0.5	(41)	-0.6	(72)	6.8	(59)	8.8	(52)	8.2	(34)	1.2	(83)	8.8	(28)	14.1	(73)	6.4	(21)	15.2	(42)	
0.0	(81)	-0.5	(71)	6.8	(58)	8.4	(66)	7.8	(59)	2.5	(50)	7.4	(55)	15.6	(47)	4.4	(60)	15.2	(42)	

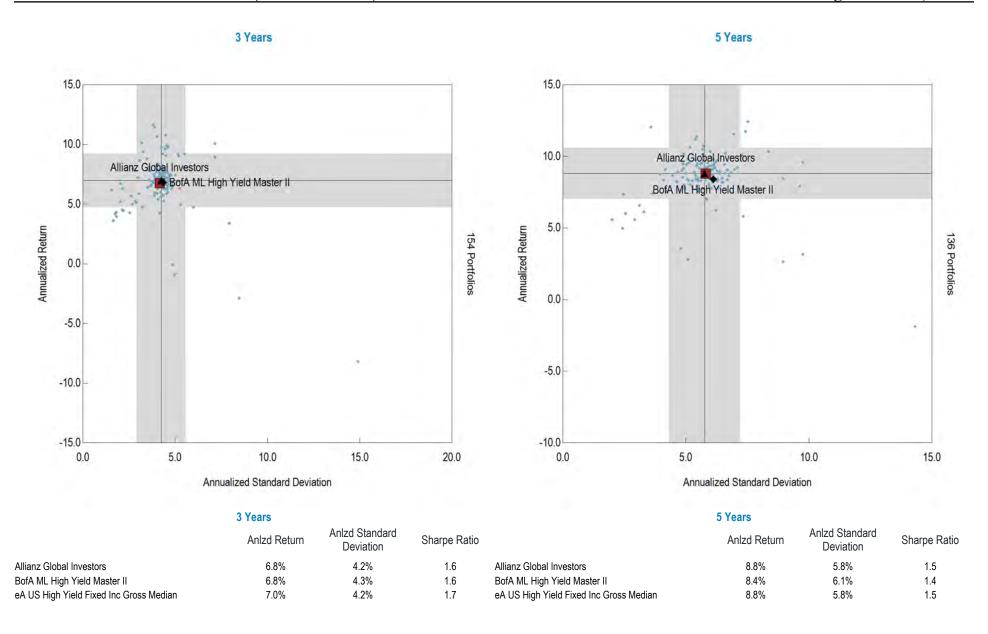
Rolling 3 Year Annualized Return (%)

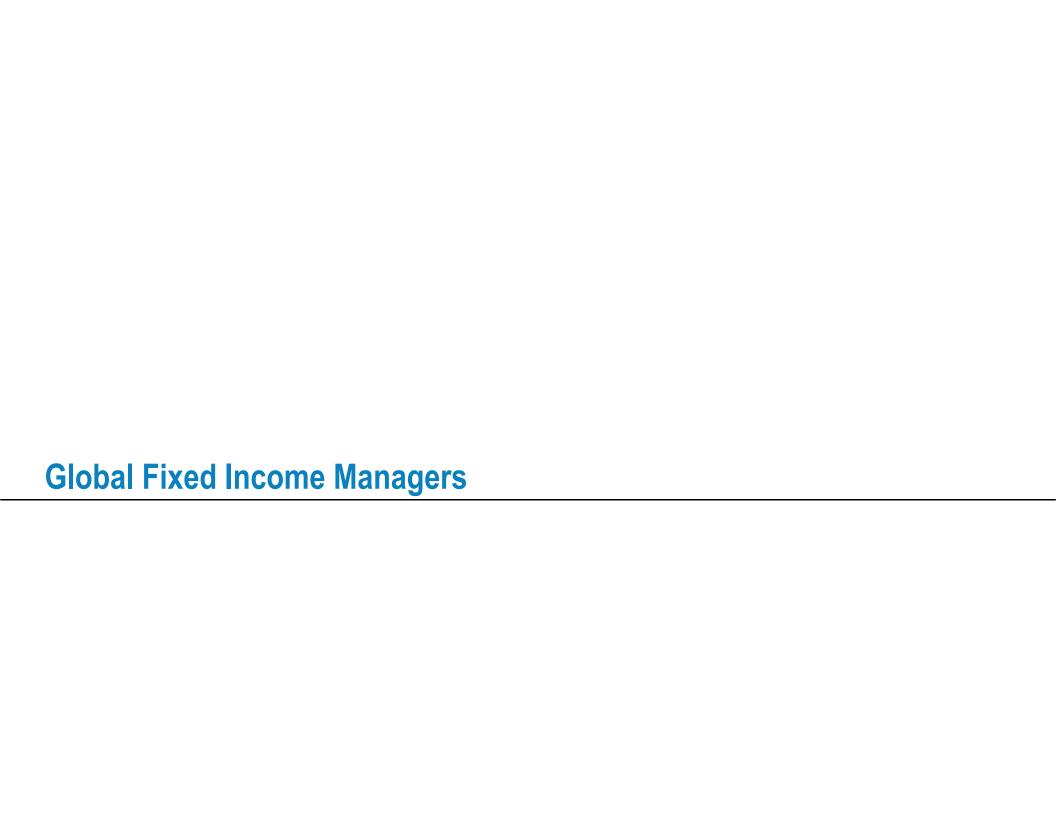


Rolling 5 Year Annualized Return (%)





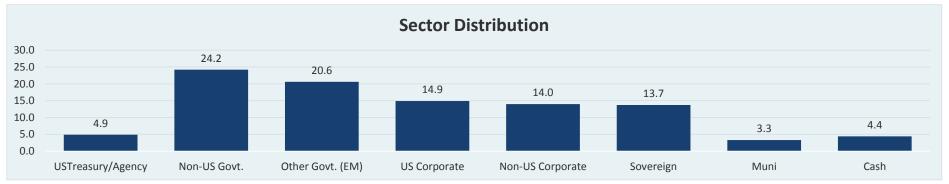


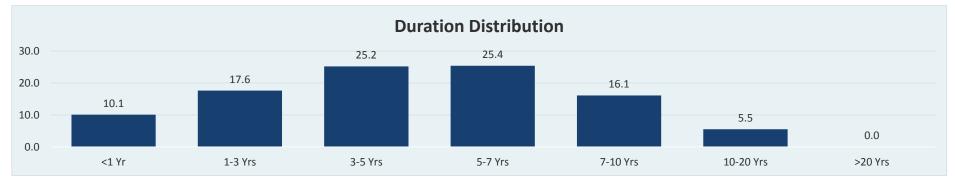


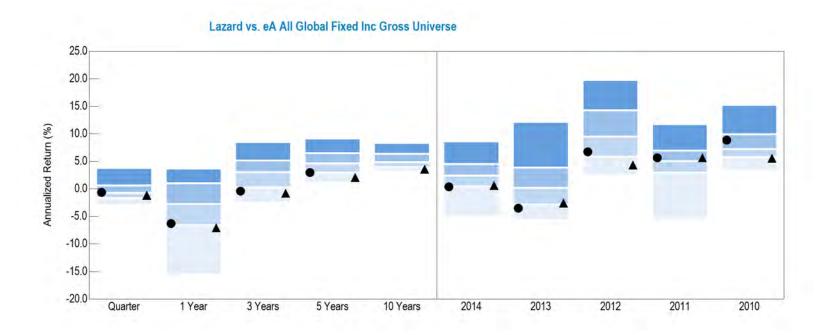
Global core fixed income portfolio with a focus on country selection and currency management. Primary personnel include Yvette Klevan, Benjamin Dietrich, and Jared Daniels.

	Lazard
Effective Duration	5.1
Average Maturity	6.2
Average Quality	A-









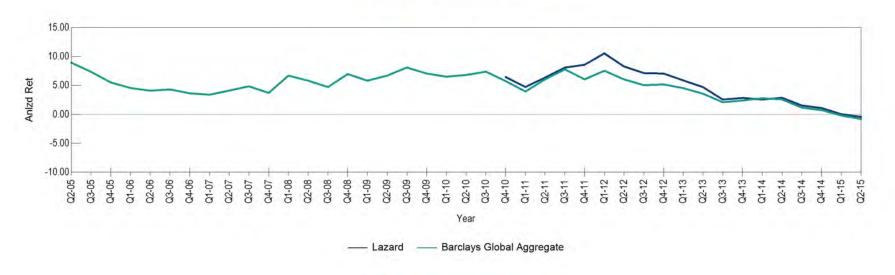
5th Percentile 25th Percentile Median 75th Percentile 95th Percentile # of Portfolios

Lazard

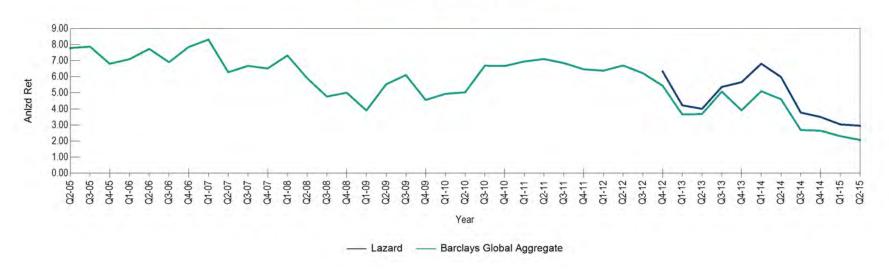
Barclays Global Aggregate

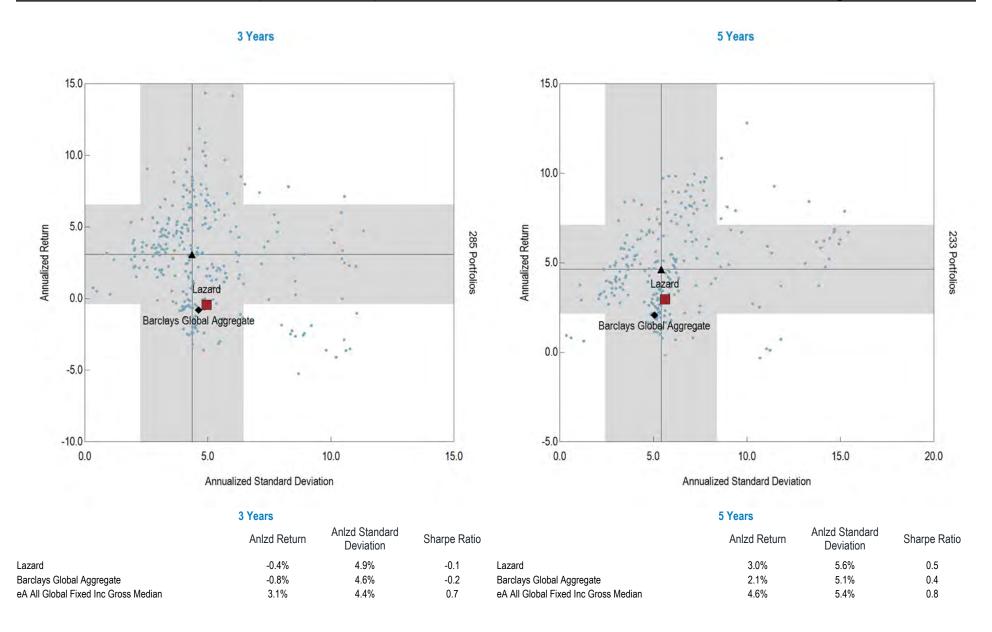
3.7		3.6		8.4		9.1		8.3		8.6		12.1		19.7		11.7		15.2	
0.6		1.0		5.2		6.5		6.4		4.5		3.9		14.3		6.9		9.9	
-0.7		-2.7		3.1		4.6		4.9		2.5		0.2		9.5		5.0		7.3	
1.6		-6.6		0.3		2.9		4.0		0.5		-2.8		5.9		2.9		5.8	
-2.9		-15.5		-2.5		1.1		3.2		-4.9		-5.6		2.5		-5.5		3.4	
312		310		285		233		132		263		225		197		171		100	
-0.7	(50)	-6.3	(73)	-0.4	(81)	3.0	(75)		()	0.4	(77)	-3.5	(83)	6.7	(68)	5.6	(40)	8.8	(32)
-1.2	(63)	-7.1	(79)	-0.8	(85)	2.1	(88)	3.5	(90)	0.6	(74)	-2.6	(74)	4.3	(87)	5.6	(39)	5.5	(82)

Rolling 3 Year Annualized Return (%)



Rolling 5 Year Annualized Return (%)





Performance Return Calculations

Returns calculated in the performance summary tables are time-weighted rates of return (TWRR). TWRR are calculated from changes in monthly market values, adjusted for weighted cash flows between months. Returns are linked geometrically and annualized for periods longer than one year.

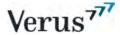
Data Source

Verus is an independent third party consulting firm and calculates returns from best source book of record data. Returns calculated by Verus may deviate from those shown by the manager in part, but not limited to, differences in prices and market values reported by the custodian and manager, as well as significant cash flows into or out of an account. It is the responsibility of the manager and custodian to provide insight into the pricing methodologies and any difference in valuation.

Illiquid Alternatives

Closed end funds including but not limited to Real Estate, Hedge Funds, Private Equity, and Private Credit may lag performance and market value data due to delayed reporting. Verus will show market values for closed end funds as of the most recent reported performance adjusted for capital calls and distributions. Closed end fund managers report performance using an internal rate of return (IRR), which differs from the TWRR calculation done by Verus. It is inappropriate to compare IRR and TWRR to each other. IRR figures reported in the illiquid alternative pages are provided by the respective managers, and Verus has not made any attempts to verify these returns. Until a partnership is liquidated (typically over 10-12 years), the IRR is only an interim estimated return. The actual IRR performance of any LP is not known until the final liquidation.

Manager Line Up	- C		- Linear Control		
Manager	Inception Date	Data Source	Manager	Inception Date	Data Source
Intech Large Cap Core	12/31/2006	State Street	LaSalle Income & Growth VI	07/16/2013	LaSalle
PIMCO Stocks+ AR	09/30/2002	State Street	Long Wharf Fund II	03/10/2004	Long Wharf
Jackson Square Partners	04/01/2005	State Street	Long Wharf Fund III	03/30/2007	Long Wharf
Robeco Boston Partners	06/30/1986	State Street	Long Wharf Fund IV	07/03/2013	Long Wharf
Emerald Advisors	07/01/2003	State Street	Hearthstone II	06/17/1998	Hearthstone
Ceredex	12/31/2011	State Street	Invesco Real Estate I	02/01/2005	Invesco
Pyrford	04/25/2014	State Street	Invesco Real Estate II	11/26/2007	Invesco
William Blair	12/31/2010	William Blair	Invesco Real Estate III	06/30/2013	Invesco
Artisan Partners	10/01/2012	SEI Trust	Invesco Real Estate IV	06/30/2014	Invesco
First Eagle	03/31/2011	State Street	Oaktree REOF V	12/31/2011	Oaktree
Intech Global Low Vol	06/01/2012	State Street	Oaktree REOF VI	09/30/2013	Oaktree
JP Morgan Global Opportunities	04/01/2010	JP Morgan	Oaktree REOF VII	04/01/2015	Oaktree
AFL-CIO	06/30/1991	AFL-CIO	Siguler Guff DREOF	01/25/2012	Siguler Guff
Goldman Sachs Core Plus	12/31/2008	State Street	Siguler Guff DREOF II	08/31/2013	Siguler Guff
Lord Abbett	12/31/2008	State Street	Paulson Real Estate Fund II	11/10/2013	State Street
PIMCO Total Return	06/30/2002	State Street	Adams Street Partners	03/18/1996	Adams Street
Torchlight II	09/30/2006	Torchlight	Adams Street Partners II	01/16/2009	Adams Street
Torchlight III	12/31/2008	Torchlight	Adams Street Partners - BFP	01/18/1996	Adams Street
Torchlight IV	07/01/2012	Torchlight	Adams Street Partners - Fund 5	09/21/2012	Adams Street
Torchlight V	07/01/2012	Torchlight	Bay Area Equity Fund	06/14/2004	DBL Investors
Allianz Global Investors	06/30/2000	State Street	Bay Area Equity Fund II	12/07/2009	DBL Investors
Lazard	12/31/2007	State Street	Carpenter Bancfund	01/31/2008	Carpenter Bancfund
PIMCO All Asset Fund	02/01/2013	State Street	EIF US Power Fund I	11/26/2003	Ares Management
Wellington Real Total Return	02/01/2013	State Street	EIF US Power Fund II	08/16/2005	Ares Management
Aether Real Assets III	11/27/2013	Aether	EIF US Power Fund III	05/30/2007	Ares Management
Commonfund	06/28/2013	Commonfund	EIF US Power Fund IV	11/28/2011	Ares Management
Adelante	09/30/2001	State Street	Nogales	02/15/2004	Nogales
Invesco International REIT	06/30/2008	Invesco	Paladin III	11/30/2007	Paladin
Angelo Gordon Realty Fund VIII	01/23/2012	Angelo Gordon	Ocean Avenue Fund II	06/11/2014	Ocean Avenue
Angelo Gordon Realty Fund IX	12/08/2014	Angelo Gordon	Pathway	11/09/1998	Pathway
DLJ RECP II	09/24/1999	DLJ	Pathway 2008	12/26/2008	Pathway
DLJ RECP III	06/23/2005	DLJ	Pathway 6	05/24/2011	Pathway
DLJ RECP IV	02/11/2008	DLJ	Pathway 7	02/07/2013	Pathway
DLJ RECP V	07/01/2014	DLJ	Siguler Guff CCCERA Opps	06/03/2014	Siguler Guff
Willows Office		Transwestern	Cash	-	State Street



Policy & Custom Index Composition

Policy Index (4/1/2012-Current) 27.7% Russell 3000, 10.6% MSCI ACWI ex-US (Gross), 12.3% MSCI ACWI (Net), 19.6% Barclays U.S. Aggregate, 5% Bank of America High Yield Master II, 4% Barclays Global Aggregate, 13.5% Real Estate Benchmark, 6.8% S&P 500 +4% (Lagged),

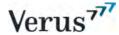
0.5% 91-Day T-Bills.

40% Wilshire REIT, 50% NCREIF Property Index, 10% FTSE/EPRA NAREIT Developed ex-USA. Real Estate Benchmark

Other Disclosures

All data prior to 12/31/2014 was provided by previous consultant. The following 12/31/2014 markets values were adjusted to Verus Methodology:

Manager		Reported Value	Adjusted Value			
Torchlight II	\$	67,273,073.00	\$	72,597,668.00		
Cash	\$	36,193,185.50	\$	39,360,001.23		
Long Wharf Real Estate IV	S	14,689,149.00	\$	14,052,745.37		
Bay Area Equity Fund I	\$	11,274,634.00	\$	8,915,067.00		



Glossary

Allocation Effect: An attribution effect that describes the amount attributable to the managers' asset allocation decisions, relative to the benchmark.

Alpha: The excess return of a portfolio after adjusting for market risk. This excess return is attributable to the selection skill of the portfolio manager. Alpha is calculated as: Portfolio Return - [Risk-free Rate + Portfolio Beta x (Market Return - Risk-free Rate)].

Beachmark R-squared: Measures how well the Benchmark return series fits the manager's return series. The higher the Benchmark R-squared, the more appropriate the benchmark is for the manager. **Beta:** A measure of systematic, or market risk; the part of risk in a portfolio or security that is attributable to general market movements. Beta is calculated by dividing the covariance of a security by the variance of the market.

Book-to-Market: The ratio of book value per share to market price per share. Growth managers typically have low book-to-market ratios while value managers typically have high book-to-market ratios. Capture Ratio: A statistical measure of an investment manager's overall performance in up or down markets. The capture ratio is used to evaluate how well an investment manager performed relative to an index during periods when that index has risen (up market) or fallen (down market). The capture ratio is calculated by dividing the manager's returns by the returns of the index during the up/down market, and multiplying that factor by 100.

Correlation: A measure of the relative movement of returns of one security or asset class relative to another over time. A correlation of 1 means the returns of two securities move in lock step, a correlation of -1 means the returns of two securities move in the exact opposite direction over time. Correlation is used as a measure to help maximize the benefits of diversification when constructing an investment portfolio.

Excess Return: A measure of the difference in appreciation or depreciation in the price of an investment compared to its benchmark, over a given time period. This is usually expressed as a percentage and may be annualized over a number of years or represent a single period.

Information Ratio: A measure of a manager's ability to earn excess return without incurring additional risk. Information ratio is calculated as: excess return divided by tracking error.

Interaction Effect: An attribution effect that describes the portion of active management that is contributable to the cross interaction between the allocation and selection effect. This can also be explained as an effect that cannot be easily traced to a source.

Portfolio Turnover: The percentage of a portfolio that is sold and replaced (turned over) during a given time period. Low portfolio turnover is indicative of a buy and hold strategy while high portfolio turnover implies a more active form of management.

Price-to-Earnings Ratio (P/E): Also called the earnings multiplier, it is calculated by dividing the price of a company's stock into earnings per share. Growth managers typically hold stocks with high price-to-earnings ratios whereas value managers hold stocks with low price-to-earnings ratios.

R-Squared: Also called the coefficient of determination, it measures the amount of variation in one variable explained by variations in another, i.e., the goodness of fit to a benchmark. In the case of investments, the term is used to explain the amount of variation in a security or portfolio explained by movements in the market or the portfolio's benchmark.

Selection Effect: An attribution effect that describes the amount attributable to the managers' stock selection decisions, relative to the benchmark.

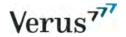
Sharpe Ratio: A measure of portfolio efficiency. The Sharpe Ratio indicates excess portfolio return for each unit of risk associated with achieving the excess return. The higher the Sharpe Ratio, the more efficient the portfolio. Sharpe ratio is calculated as: Portfolio Excess Return / Portfolio Standard Deviation.

Sortino Ratio: Measures the risk-adjusted return of an investment, portfolio, or strategy. It is a modification of the Sharpe Ratio, but penalizes only those returns falling below a specified benchmark. The Sortino Ratio uses downside deviation in the denominator rather than standard deviation, like the Sharpe Ratio.

Standard Deviation: A measure of volatility, or risk, inherent in a security or portfolio. The standard deviation of a series is a measure of the extent to which observations in the series differ from the arithmetic mean of the series. For example, if a security has an average annual rate of return of 10% and a standard deviation of 5%, then two-thirds of the time, one would expect to receive an annual rate of return between 5% and 15%.

Style Analysis: A return based analysis designed to identify combinations of passive investments to closely replicate the performance of funds

Style Map: A specialized form or scatter plot chart typically used to show where a Manager lies in relation to a set of style indices on a two-dimensional plane. This is simply a way of viewing the asset loadings in a different context. The coordinates are calculated by rescaling the asset loadings to range from -1 to 1 on each axis and are dependent on the Style Indices comprising the Map.



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Verus receives universe data from InvestorForce, eVestment Alliance, and Morningstar. We believe this data to be robust and appropriate for peer comparison. Nevertheless, these universes may not be comprehensive of all peer investors/managers but rather of the investors/managers that comprise that database. The resulting universe composition is not static and will change over time. Returns are annualized when they cover more than one year. Investment managers may revise their data after report distribution. Verus will make the appropriate correction to the client account but may or may not disclose the change to the client based on the materiality of the change.



JUNE 30, 2015

RISK OVERVIEW

1 Portfolio risk





2 Portfolio equity beta



Verus⁷⁷

1

JUNE 30, 2015 RISK OVERVIEW

3 Portfolio interest rate risk - duration



4 Portfolio credit risk - spread duration



Portfolio 1.5

8

11

Policy 1.7

12

13

Verus⁷⁷

2



JUNE 30, 2015

RISK OVERVIEW

5 Exposure allocation by asset class

		Portfolio	Policy	Average Pension
Cash	Cash	0.8%	0.5%	-1.5%
Cash Total		0.8%	0.5%	-1.5%
Equity	Global Equity	12.7%	42.6%	45.0%
	Private Equity			6.5%
	Domestic Equity	22.2%		
	International Equity	10.9%		
Equity Total		45.8%	42.6%	51.5%
Fixed Income	Global Bonds	3.8%	24.4%	
	High Yield Bonds	4.7%	5.0%	
	US Bonds	19.6%		35.0%
Fixed Income Total		28.1%	29.4%	35.0%
Other	Real Estate	12.9%	12.5%	5.0%
	Commodities			5.0%
	Hedge Funds	7.2%	10.0%	5.0%
	Opportunistic	0.4%	0.0%	
	Real Assets	4.9%	5.0%	
Other Total		25.4%	27.5%	15.0%
Total Portfolio		100.0%	100.0%	100.0%

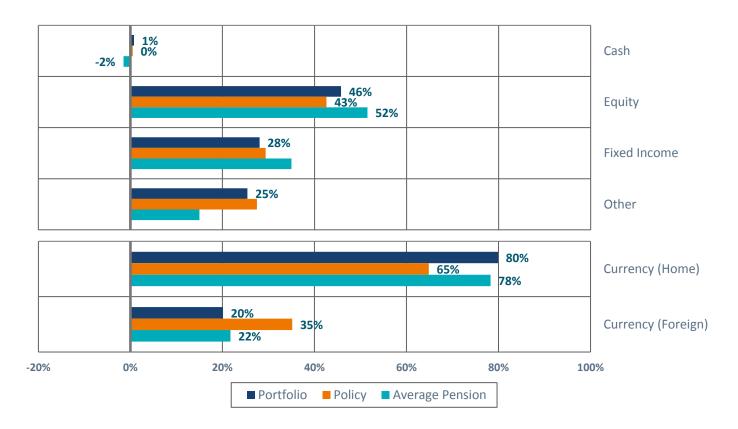




JUNE 30, 2015

RISK OVERVIEW

6 Exposure allocation

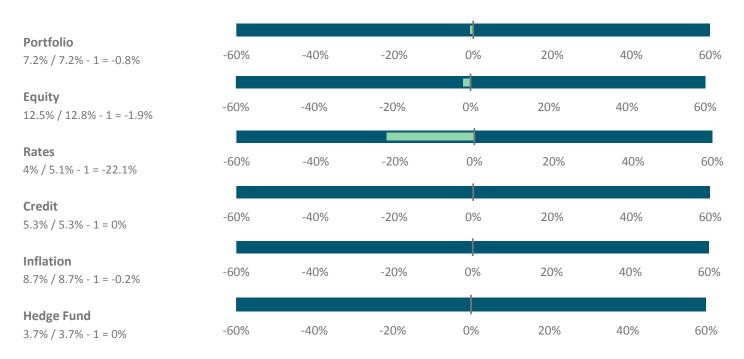




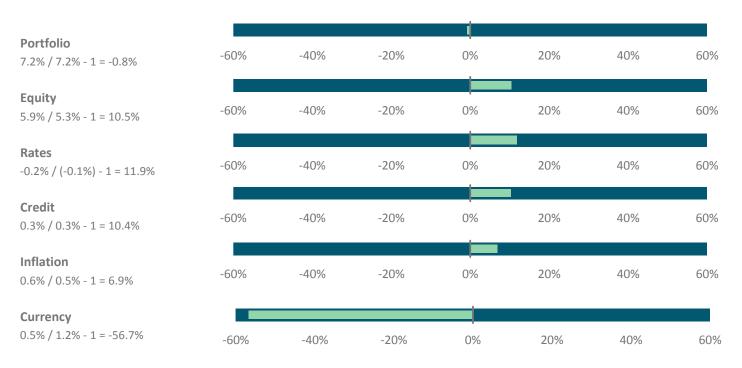


JUNE 30, 2015 RISK OVERVIEW

7 Relative risk vs target by bucket



8 Relative risk vs target by risk factor





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RISK OVERVIEW

9 Risk factor weight relative to target

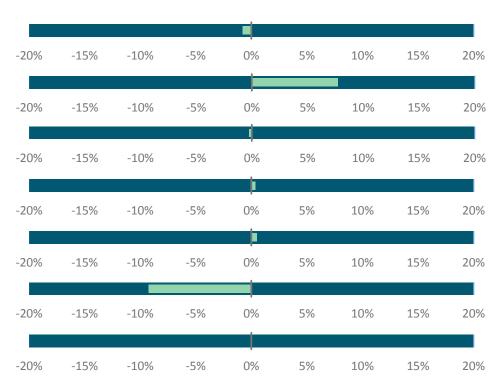
Portfolio (7.2% - 7.2%) / 7.2% = -0.8%
Equity (5.9% - 5.3%) / 7.2% = 7.7%
Rates (-0.2% - (-0.1%)) / 7.2% = -0.2%



Inflation (0.6% - 0.5%) / 7.2% = 0.5%

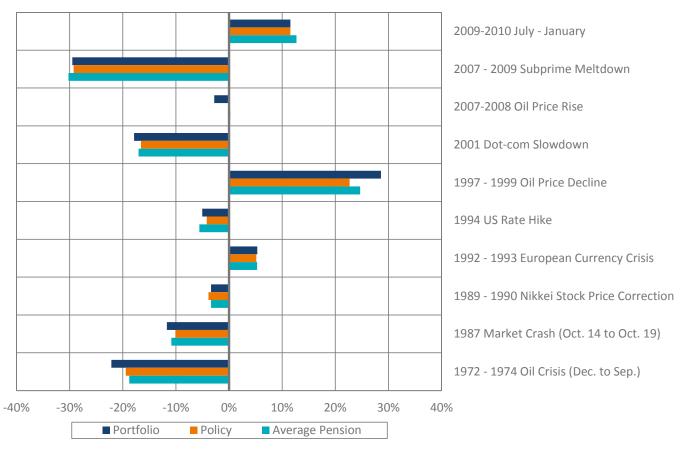
Currency (0.5% - 1.2%) / 7.2% = -9.3%

Hedge Fund (0% - 0%) / 7.2% = 0%

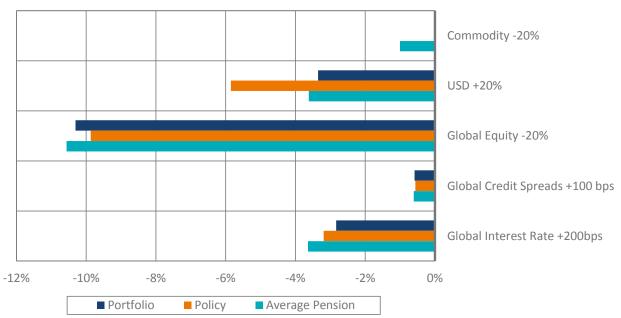


RISK OVERVIEW

10 Tail risk - scenario analysis



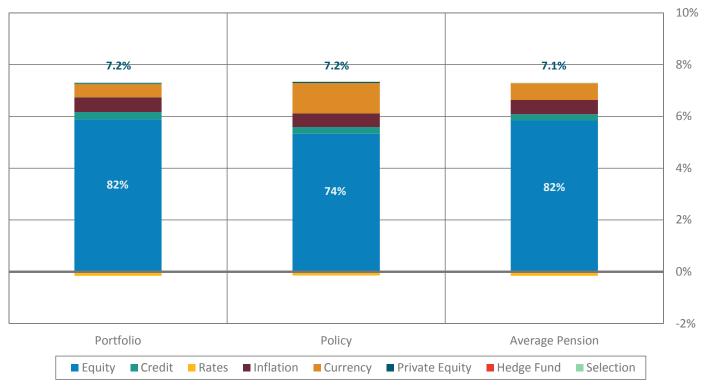
11 Tail risk - stress tests



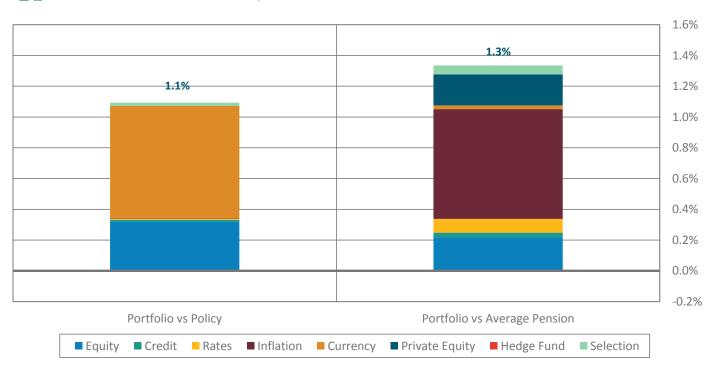
JUNE 30, 2015

RISK OVERVIEW

12 Risk contribution by risk factor



13 Active risk contribution by risk factor



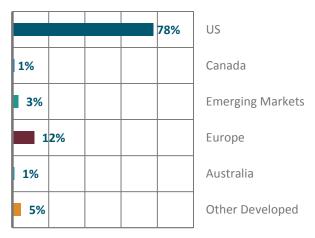
Verus⁷⁷



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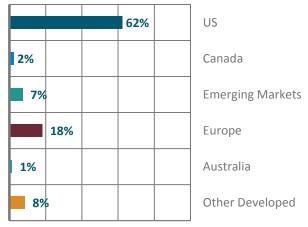
DIVERSIFICATION RISKS

14 Geographic portfolio allocation



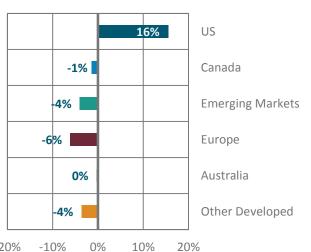
0% 20% 40% 60% 80% 100%

16 Geographic target allocation



0% 20% 40% 60% 80% 100%

18 Net geographic exposure

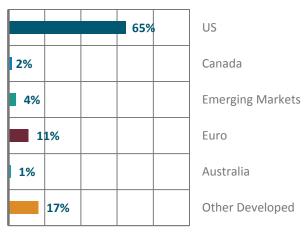


15 Currency portfolio allocation



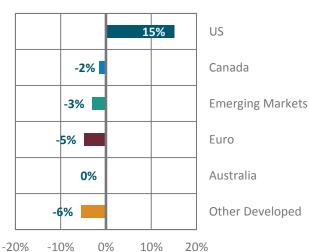
0% 20% 40% 60% 80% 100%

$oldsymbol{17}$ Currency target allocation



0% 20% 40% 60% 80% 100%

19 Net currency exposure





INTEREST RATE BUCKET

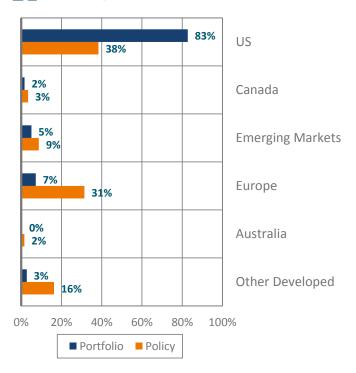
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RISK FACTORS

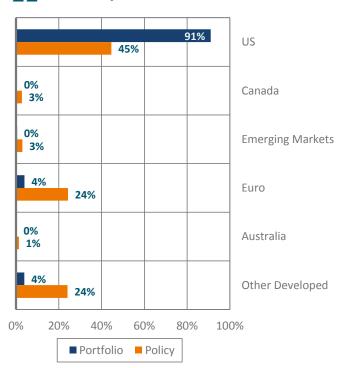
20 Interest rate bucket

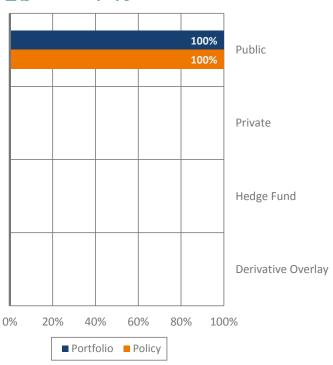
	Portfolio	Policy	Difference
Duration	5.5	6.3	-0.7
Yield to Maturity	2.8%	2.1%	0.7%
Wt. Avg. Rating	Aa1 / Aa2	Aa2 / Aa3	-

21 Country allocation



22 Currency allocation







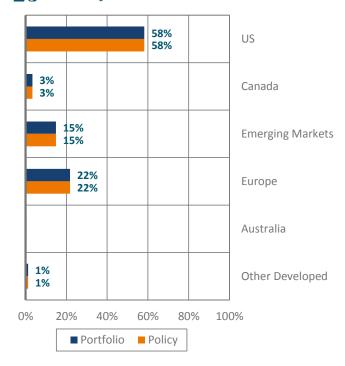
CREDIT BUCKET **RISK FACTORS**

JUNE 30, 2015

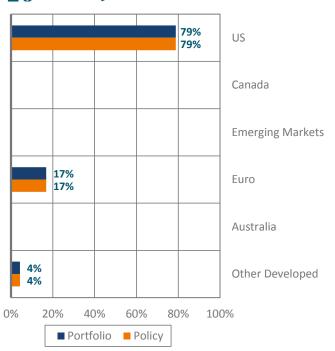
24 Credit bucket

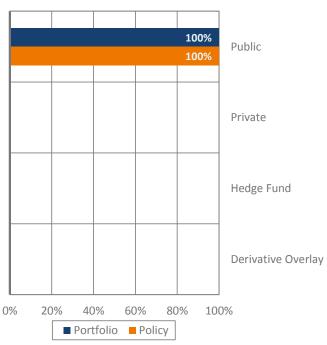
	Portfolio	Policy	Difference
Duration	4.1	4.1	0.0
Coupon Yield	6.6%	6.6%	0.0%
Yield to Maturity	6.3%	6.3%	0.0%
Wt. Avg. Rating	Ba3 / B1	Ba3 / B1	-

25 Country allocation



26 Currency allocation







INFLATION BUCKET

Risk dashboard

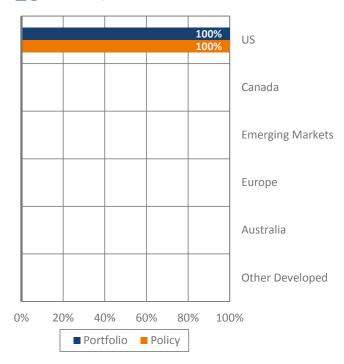
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RISK FACTORS

28 Inflation bucket

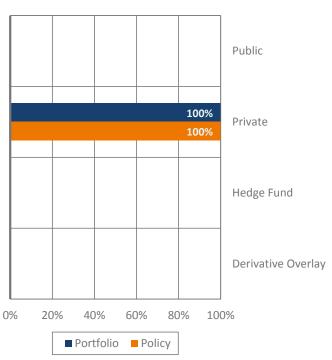
	Portfolio	Policy	Difference
Real Estate Allocation	12.9%	12.5%	0.4%
Other Real Assets	4.9%	5.0%	-0.1%

29 Country allocation



30 Currency allocation







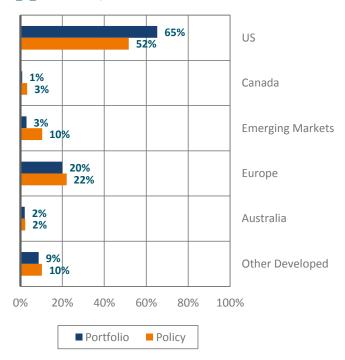
JUNE 30, 2015

EQUITY BUCKET RISK OVERVIEW

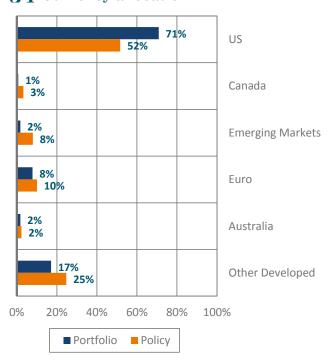
32 Equity bucket

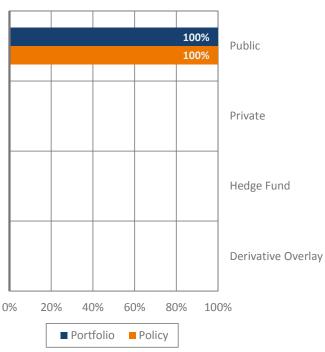
	Portfolio	Policy	Difference
Beta	1.0	1.0	0.0
Dividend Yield	2.3%	2.4%	-0.1%
PE Ratio	18.2	17.7	0.5

33 Country allocation



34 Currency allocation







CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

Risk dashboard

JUNE 30, 2015

CHART DEFINITIONS

- Total risk comparison of portfolio, Policy, and Avg. Pension. Policy is composed of 42.6% MSCI ACWI, 24.4% BC Global Agg, 5% BC Global HY, 12.5% NFI ODCE, 5% Real Assets, 10% HFRI FOF, 0.5% Cash. Avg. Pension is composed of: 45% MSCI ACWI; 35% Barclays US Agg; 5% MSCI USA, Levered 30% (Private Equity); 5% NCREIF ODCE; 5% HFRI Fund of Funds and 5% Bloomberg Commodities. Liability is modeled using CCCERA's Projected Benefit Payments and discounted using the
- 2 Equity risk presented by equity beta to market. Equity beta is a measure describing the sensitivity of portfolio returns with returns of the equity market (MSCI ACWI).
- Interest rate risk presented by duration and dollar movement of portfolios. Duration of a financial asset that consists of fixed cash flows is the weighted average of the times until those fixed cash flows are received (measured in years). It also measures the percentage change in price for a given change in yields (the price sensitivity to yield). DV01 \$ (dollar duration) is the change in price in dollars of a financial instrument resulting from a one basis point change in yield.
- 4 Credit risk presented by spread duration and dollar movement of portfolios. Spread duration measures the percentage change in price for a one percentage point change in spreads.
- 5 Exposure allocation among various asset classes.
- 6 Exposure allocation among major risk buckets (rates, credit, equity, inflation, currency) and net currency exposure (domestic vs. foreign). Full Cash collateral is assumed for all derivatives.
- 7 Comparative riskiness of Portfolio vs. Policy on total portfolio and risk bucket levels: For example, equity bucket relative risk compares the riskiness of the Portfolio equity bucket vs the Policy equity bucket.
- 8 Comparative riskiness of Portfolio vs. Policy on a total portfolio level and major risk factor levels.
- 9 Contribution by factor to total relative risk of the Portfolio vs the Policy: For example, Equity is equity risk contribution to Portfolio minus equity risk contribution to the Policy, divided by total risk of the Policy. The factor overweights are additive to the total relative risk at the top line.
- 10 Expected performance under various historical scenarios. For each historical scenario, the current market value is recalculated to determine total return under identical market conditions. Tail risk is a form of risk that arises when the possibility that an investment will have losses greater than what the normal distribution would suggest.
- 11 Expected performance under various one-risk-factor stress tests. Directly affected asset classes are revalued at the factor levels.
- 12 Risk contribution by risk factor. Volatility measures the price variation of a portfolio or financial instrument over time.
- 13 Active risk in terms of annual tracking error: Tracking Error (TE) measures how closely a portfolio follows its benchmark. It is the standard deviation of the difference between the portfolio and benchmark returns.
- 14 Portfolio allocation among major geographic areas. Country exposures of derivatives are included, but currency derivatives are excluded. The calculation uses
- 15 Currency portfolio allocation. Currency exposures from both the underlying securities and the purchasing currency of the futures contract are included.
- 16 Policy allocation among major geographic areas.
- 17 Currency policy allocation.
- 18 Difference between portfolio and policy allocation among major geographic areas.
- 19 Difference between portfolio and policy allocation among major currencies.
- 20 Coupon yield (nominal yield) of a fixed income security is a fixed percentage of the par value that does not vary with the market price of the security. Yield to Maturity (YTM) is the interest rate of return earned by an investor who buys a fixed-interest security today at the market price and holds it until maturity. Ratings indicate credit quality of a security and the issuer's ability to make payments of interest and principal.
- 21 Country allocation of interest rate instruments. Country exposures of derivatives are included, but currency derivatives are excluded. The calculation uses notional exposure as a percentage of market value.
- 22 Currency allocation of interest rate instruments.
- 23 Allocation of interest rate instruments among different security types.
- 24 Various characteristics of credit instruments.
- 25 Country allocation of credit instruments. Country exposures of derivatives are included, but currency derivatives are excluded. The calculation uses notional exposure as a percentage of market value.
- 26 Currency allocation of credit instruments.
- 27 Allocation of credit instruments among different security types.
- 28 Composition of inflation hedging instruments in portfolio and benchmark. Notional duration of real rates instruments is also included.
- 29 Country allocation of inflation instruments. Country exposures of derivatives are included, but currency derivatives are excluded. The calculation uses notional exposure as a percentage of market value.
- 30 Currency allocation of inflation instruments.
- 31 Allocation of inflation instruments among different security types.
- 32 P/E ratio is a valuation ratio of a company's current share price compared to its per-share earnings. Beta measures sensitivity to Global Equities.
- 33 Country allocation of equity assets. Country exposures of derivatives are included, but currency derivatives are excluded. The calculation uses notional exposure as a percentage of market value.
- 34 Currency allocation of equity assets.
- 35 Allocation of equity assets among different security types.





CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

Risk dashboard

JUNE 30, 2015

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The information presented does not purport to be all-inclusive nor does it contain all information that the client may desire for its purposes. The information presented should be read in conjunction with any other material furnished by the Company. The Company will be available, upon request, to discuss the information presented in the risk report that clients may consider necessary, as well as any information needed to verify the accuracy of the information set forth therein, to the extent Company possesses the same or can acquire it without unreasonable effort or expense.



CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

Risk dashboard

JUNE 30, 2015

DISCLAIMERS AND NOTICES

Company disclaimers required by information and service providers

(The identification of the information and service provider in the heading of each paragraph is for reference only)

Barra, LLC

This report has been prepared and provided by the Company solely for the client's internal use and may not be redistributed in any form or manner to any third party other than on a need to know basis to your board of directors, investment consultants, and other third parties with direct responsibility for monitoring the client's investments. The report contains proprietary third party data from Barra, LLC.

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FTSE TMX Global Debt Capital Markets, Inc.

The client agrees that FTSE TMX Global Debt Capital Markets, Inc. and the parties from whom FTSE TMX Global Debt Capital Markets, Inc. obtains data do not have any liability for the accuracy or completeness of the data provided or for delays, interruptions or omissions therein or the results to be obtained through the use of this data. The client further agrees that neither FTSE TMX Global Debt Capital Markets, Inc. nor the parties from whom it obtains data make any representation, warranty or condition, either express or implied, as to the results to be obtained from the use of the data, or as to the merchantable quality or fitness of the data for a particular purpose.



Meeting Date
08/27/15
Agenda Item
#8



MEMORANDUM

Date:

August 18, 2015

To:

CCCERA Board of Retirement

From:

Timothy Price, Chief Investment Officer

Subject:

Quarterly Watch List Update

Function of Watch List

The Watch List, previously incorporated into the Quarterly Investment Report, grew out of the CCCERA policy for placing managers "Under Review" for various reasons. As an interim step, the Watch List will be maintained by CCCERA staff, until a new Investment Policy Statement is prepared towards the end of 2015. The section of the Investment Policy Statement that authorizes the Watch List is Section VIII. C. The specific issues that might trigger the Board to place a manager on the Watch List generally fall under the headings of poor performance, portfolio drift, personnel changes, organizational changes, regulatory sanctions and poor communication.

At least each quarter, and whenever the Board deems appropriate, the Board will evaluate all Investment Managers under review, and for each such manager take one of three actions:

- a. Decide the manager is no longer under review,
- b. Terminate the manager, or
- c. Keep the manager under review.

Current Watch List Status

Firm	Reason	Date Placed on Watch	Recommendation
Nogales	Performance	5/28/08	No change
PIMCO	Personnel Changes	2/12/14	Remove from Watch List
DBL	Personnel Changes	7/9/14	Remove from Watch List

Notes

As noted in our first quarter Watch List memo, Nogales is a private equity fund and the Board has previously asked that the manager remain on Watch until the fund is completely wound down. We expect the fund to be completely wound down over the next year.

PIMCO continues to recover from the departure of Bill Gross in September 2014. Performance for our traditional mandates has remained near their respective benchmarks over the past ten months. Performance for the PIMCO All Asset Fund has lagged its benchmark, though we do not see a direct link between the underperformance and the firm's recent woes.

DBL was placed on the Watch List due to delayed notification about the departure of an investment team member last year. The firm held their annual meeting in San Francisco in early June 2015. We have noted no further changes at the organization.

Proposed Additions to the Watch List

Staff has not identified any managers that we believe should to be added to the Watch List at this time.



Meeting Date
08/27/15
Agenda Item
#9

MEMORANDUM

Date:

August 18, 2015

To:

CCCERA Board of Retirement

From:

Timothy Price, Retirement CIO

Subject:

Semi-Annual Rebalancing

Overview

CCCERA received its annual pre-payments of select employer contributions in late July and used these proceeds, in conjunction with two withdrawals from existing investment managers, to conduct the semi-annual rebalancing. Most segments of the CCCERA investable universe experienced modest returns in the first half of 2015.

We took withdrawals from two growth equity portfolios totaling \$39 million. These proceeds, along with \$277 million in employer pre-payments, were used to fund a number of managers distributed broadly across public equities, fixed income and real assets. A total of \$19 million in contributions was kept in the Cash account to meet a number of expected capital calls in August along with July and August benefit payments. Amounts less than 0.1% were not rebalanced.

The following tables show the rebalancing trades which occurred between the end of July and early August, 2015.

Funds were raised from the following sources:

Employer pre-payments	\$277.0	Million
Emerald Advisors	\$25.0	Million
Artisan	\$14.0	Million
	\$316.0	Million

Proceeds were invested with the following investment managers:

Robeco Boston Partners	\$16.0	Million
INTECH (Core)	\$11.0	Million
PIMCO Stocks Plus	\$50.0	Million
Ceredex	\$9.0	Million
Pyrford	\$7.0	Million
First Eagle	\$10.0	Million
AFL-CIO Housing Investment Trust	\$13.0	Million
PIMCO Total Return	\$35.0	Million
Goldman Sachs Core Plus	\$18.0	Million
Lord Abbett	\$22.0	Million
Lazard	\$25.0	Million
Allianz	\$32.0	Million
Wellington Real Total Return	\$11.0	Million
PIMCO All Asset Fund	\$9.0	Million
Adelante	\$20.0	Million
INVESCO International REIT	\$9.0	Million
Cash	\$19.0	Million
	\$316.0	Million

The rebalancing exercise used the adjusted target asset class weights as approved by the Board on January 11, 2012. The temporary adjustments were put in place to account for the time lag in building out private allocations as well as to account for the unfunded allocation to long bonds. As the balances invested in private allocations shift (a rise in private equity, a reduction in opportunistic, etc), we revise the temporary adjustments to reflect our funding progress. The adjustments used in this rebalancing are outlined below.

Asset Class	Long-term	Prior Temporary	New Temporary	Total Adjusted
	Target	Adjustment	Adjustment	Target
Global Equity	42.6%	+3.8%	+3.0%	45.6%
Global Fixed	19.4%	+4.2%	+4.6%	24.0%
Long Bonds	5.0%	-5.0%	-5.0%	0.0%
High Yield	5.0%	-	-	5.0%
Real Estate	12.5%	-	-	12.5%
Alternatives	10.0%	-3.5%	-3.0%	7.0%
Real Assets	5.0%	-	-	5.0%
Cash	0.5%	-	-	0.5%
Opportunistic	0.0%	+0.5%	+0.4%	0.4%

	% of Total						% of Total
	Adjusted	6/30/2015		Over/Under		Market Value	After
	Target	Market Value	% of June	Target*	Rebalance	After Rebalance	Rebalance
Robeco	4.3%	300,485,000	4.2%	(17,081,266)	16,000,000	316,485,000	4.3%
Jackson Square Partners (fka Delaware)	4.3%	314,238,000	4.4%	(3,328,266)		314,238,000	4.3%
Emerald Advisors	3.0%	245,906,000	3.5%	24,348,140	(25,000,000)	220,906,000	3.0%
Intech (Core)	4.0%	283,360,000	4.0%	(12,050,480)	11,000,000	294,360,000	4.0%
PIM CO Stocks +	4.1%	219,593,000	3.1%	(83,202,742)	50,000,000	269,593,000	3.7%
Ceredex	3.0%	211,673,000	3.0%	(9,884,860)	9,000,000	220,673,000	3.0%
Total Domestic Equity	22.7%	1,575,255,000	22.2%	(101,199,474)	61,000,000	1,636,255,000	22.2%
Pyrford	5.3%	381,067,000	5.4%	(10,351,886)	7,000,000	388,067,000	5.3%
William Blair	5.3%	392,636,000	5.5%	1,217,114		392,636,000	5.3%
Total International Equity	10.6%	773,703,000	10.9%	(9,134,772)	7,000,000	780,703,000	10.6%
JPM organ Global Opportunities	4.0%	293,511,000	4.1%	(1,899,480)		293,511,000	4.0%
First Eagle	4.0%	285,107,000	4.0%	(10,303,480)	10,000,000	295,107,000	4.0%
Artisan Global Opportunities	4.0%	308,455,000	4.3%	13,044,520	(14,000,000)	294,455,000	4.0%
Intech (Global Low Volatility)	0.3%	22,115,000	0.3%	(40,786)		22,115,000	0.3%
Total Global Equity	12.3%	909,188,000	12.8%	800,774	(4,000,000)*	905,188,000	12.3%
Total Equity	45.6%	3,258,146,000	45.8%	(109,533,472)	64,000,000	3,322,146,000	45.0%
AFL-CIO Housing Investment Trust	3.3%	229,974,000	3.2%	(13,739,646)	13,000,000	242,974,000	3.3%
PIMCO	2.6%	388,267,000	5.5%	(25,307,672)	35,000,000	423,267,000	5.7%
GSAM "Park" Portfolio	%0.0	4,000	%0.0	4,000		4,000	%0.0
Goldman Sachs Asset Management	4.6%	325,181,000	4.6%	(14,541,052)	18,000,000	343,181,000	4.6%
Lord Abbett	4.6%	319,018,000	4.5%	(20,704,052)	22,000,000	341,018,000	4.6%
Torchlight Debt Opportunity Fund II	%8 .0	58,085,000	%8.0	(960,766)	ı	58,085,000	%8.0
Torchlight Debt Opportunity Fund III	0.1%	10,113,000	0.1%	2,727,738	ı	10,113,000	0.1%
Torchlight Debt Opportunity Fund IV	%9.0	50,921,000	0.7%	6,609,428		50,921,000	0.7%
Torchlight Debt Opportunity Fund V	0.4%	3,750,000	0.1%	(25,791,048)		3,750,000	0.1%
Total Domestic Fixed Income	20.0%	1,385,313,000	19.5%	(91,739,400)	88,000,000	1,473,313,000	19.9%
Lazard Asset Management	4.0%	269,243,000	3.8%	(26, 167, 480)	25,000,000	294,243,000	4.0%
Total Global Fixed Income	24.0%	1,654,556,000	23.3%	(117,906,880)	113,000,000	1,767,556,000	23.9%
Allianz	2.0%	336,182,000	4.7%	(33,081,100)	32,000,000	368,182,000	2.0%
Total High Yield Fixed Income	5.0%	336,182,000	4.7%	(33,081,100)	32,000,000	368,182,000	2.0%
Wellington Real Total Return	%8.0	196,138,000	2.8%	140,748,535	11,000,000	207,138,000	2.8%
PIM CO All Asset	1.8%	120,080,000	1.7%	(9,162,085)	9,000,000	129,080,000	1.7%
Private Real Asset	2.5%	32,572,000	0.5%	(152,059,550)		32,572,000	0.4%
Total Real Asset	2.0%	348,790,000	4.9%	(20,473,100)	20,000,000	368,790,000	2.0%
Total Real Estate	12.5%	891,588,000	12.5%	(31,569,750)	29,000,000	920,588,000	12.5%
Total Alternative Investments	7.0%	545,493,000	7.7%	28,524,660		545,493,000	7.4%
County Treasurer	%0.0	ı	* %0.0	ı	ю.	,	%0.0
State Street Bank	0.5%	41,458,000	%9.0	4,531,690	19,000,000	60,458,000	%8.0
Total Cash & Equivalents	0.5%	41,458,000	%9.0	4,531,690	19,000,000	60,458,000	%8.0
Oaktree 2009	0.4%	32,049,000	0.5%	2,507,952		32,049,000	0.4%
Total Market Opportunities	0.4%	32,049,000	0.5%	2,507,952	•	32,049,000	0.4%
TOTAL ASSETS	100.0%	7,108,262,000	100.0%	(277,000,000)	277,000,000	7,385,262,000	100.0%

FIRST AMENDMENT TO EMPLOYMENT AGREEMENT FOR CHIEF EXECUTIVE OFFICER

Meeting Date
08/27/15
Agenda Item
#10a.

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

This First Amendment to Employment Agreement for Retirement Chief Executive Officer (this "Amendment") is entered into as of August 27, 2015 (the "Effective Date") by and between the Contra Costa County Employees' Retirement Association ("CCCERA") through its Board of Retirement ("Board of Retirement"), on the one hand, and Gail Strohl ("Strohl"), on the other.

RECITALS

WHEREAS, effective January 1, 2015, CCCERA and Strohl entered into that certain Employment Agreement for Chief Executive Officer ("Agreement"); and

WHEREAS, the parties to the Agreement now wish to amend the Agreement to provide additional compensation to Strohl, and make other changes, as more particularly set forth in this Amendment.

NOW, THEREFORE, in consideration of the mutual agreements, covenants and conditions contained herein, CCCERA and Strohl hereby agree as follows:

AGREEMENT

SECTION 1. Section 3.1 of the Agreement is hereby amended and restated in its entirety as follows:

3.1 **Annual Salary.**

Commencing as of September 1, 2015, Strohl's annual base salary shall be One Hundred Ninety One Thousand and One Hundred Dollars (\$191,100.00), paid in arrears as a gross monthly salary of Fifteen Thousand Nine Hundred Twenty-Five Dollars (\$15,925.00), less applicable taxes, and other customary and applicable payroll deductions.

SECTION 2. Section 3.3 of the Agreement is hereby amended and restated in its entirety as follows:

3.3 Additional Benefits.

Following the Effective Date, Strohl shall receive the additional benefits as required by law and set forth from time to time in the Unrepresented Employees Resolution duly adopted by the Board of Retirement, as amended and/or restated from time to time thereafter.

First Amendment to Employment Agreement – Gail Strohl Retirement Chief Executive Officer

SECTION 3. Section 7.14 of the Agreement is hereby deleted in its entirety.

SECTION 4. Except as expressly set forth in this Amendment, the terms and conditions of the Agreement remain in full force and effect.

CHIEF EXECUTIVE OFFICER:		
	Data	
Gail Strohl	Date:	
CCCERA:		
By:		
	Date:	
John Phillips		
Chairperson, Board of Retirement		

EMPLOYMENT AGREEMENT FOR CHIEF EXECUTIVE OFFICER

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

This Employment Agreement for Retirement Chief Executive Officer (this "Agreement") is entered into as of January 1, 2015 (the "Effective Date") by and between the Contra Costa County Employees' Retirement Association ("CCCERA") through its Board of Retirement ("Board of Retirement"), on the one hand, and Gail Strohl ("Strohl"), on the other.

RECITALS

WHEREAS, prior to the Effective Date, the provisions of the County Employees Retirement Law of 1937, California Government Code Section 31450 *et seq.*, ("CERL") and specifically California Government Code Section 31522.2, authorized the Board of Retirement to appoint an Administrator (also known as a "Chief Executive Officer") who shall be an employee of Contra Costa County but not be subject to county civil service or merit system rules; and

WHEREAS, on or about May 30, 2014, the Board of Retirement appointed Strohl as Chief Executive Officer of CCCERA, pursuant to CERL Section 31522.2, and entered into an Employment Agreement for Retirement Chief Executive Officer, dated as of May 30, 2014, with Strohl; and

WHEREAS, Strohl began her employment as Retirement Chief Executive Officer on July 14, 2014; and

WHEREAS, effective January 1, 2015, CERL Section 31522.9 authorizes the Board of Retirement to appoint a Chief Executive Officer who shall be an employee of CCCERA and not an employee of Contra Costa County; and

WHEREAS, the Board of Retirement has determined to enter into a contractual arrangement with Strohl pertaining to salary, benefits, working conditions and termination of employment, effective as of the Effective Date; and

WHEREAS, Strohl desires to continue to be employed by CCCERA as Chief Executive Officer under the terms and conditions of this Agreement.

NOW, THEREFORE, in consideration of the mutual agreements, covenants and conditions contained herein, CCCERA and Strohl hereby agree as follows:

AGREEMENT

1. Employment at Will

Pursuant to Section 31522.9 of CERL, the Board of Retirement hereby appoints Strohl in the position of Chief Executive Officer of CCCERA, effective as of the Effective Date, subject, however, to termination as hereinafter provided in this Agreement and under applicable law. Strohl shall be directed by, shall serve at the pleasure of, and may be dismissed at the will of the Board of Retirement and shall report directly to the Board of Retirement. Strohl understands and agrees that specific charges, a statement of reasons, or good cause shall not be required as a basis for dismissal of Strohl by the Board of Retirement, it being understood that the employment relationship is "at-will" and may be terminated by the Retirement Board at any time, with or without cause, or for any reason or no reason at all, with or without notice, except as expressly provided for in this Agreement. Strohl expressly waives and disclaims any right to any pre-termination or post-termination notice and hearing, unless specifically provided for in this Agreement. The term of Strohl's employment shall be from the Effective Date until the effective date of termination by either party in accordance with the terms of this Agreement ("Term").

2. **Duties**

2.1 In General.

Strohl shall perform such duties and responsibilities as may from time to time be assigned to Strohl by the Board of Retirement, commensurate with Strohl's title and position. Such duties shall include, but shall not be limited to (a) planning, organizing, coordinating and supervising the work of CCCERA as directed by the Board of Retirement; (b) developing, implementing and maintaining appropriate accounting and financial systems; (c) supervising the maintenance of records and accounts for all members of CCCERA and their beneficiaries; (d) directing the preparation and issuance of the retirement payroll; (e) preparing the retirement financial statements and other appropriate financial and statistical reports; (f) reviewing and analyzing cash flow needs and projecting funds available for investment; (g) analyzing new legislation and actuarial studies to determine financial and administrative impact on CCCERA's responsibilities; (h) participating in the selection of professional managers and consultants in areas such as investments, custodial services, legal services and actuarial services; (i) developing and administering the administrative budget; and (j) supervising, training and evaluating the staff and managers of CCCERA.

2.2 Applicable Law and Regulation.

Strohl shall perform the duties of Chief Executive Officer in accordance with CERL, the California Constitution and all other applicable laws as they now provide or may hereafter be amended, and such other duties as may be prescribed by the Board of Retirement in

Employment Agreement – Gail Strohl Retirement Chief Executive Officer accordance with CCCERA's operating policies, procedures, and practices from time to time in effect during Strohl's employment. Strohl shall perform all duties hereunder in a manner consistent with the level of competency and standard of care normally observed by a person employed as a Chief Executive Officer of a public employees' retirement fund. Strohl shall devote all her ordinary working time and efforts to the business and affairs of CCCERA.

3. Compensation and Benefits

3.1 **Annual Salary.**

Commencing as of the Effective Date, Strohl's annual base salary shall be One Hundred Eighty Two Thousand Dollars (\$182,000.00), paid in arrears as a gross monthly salary of Fifteen Thousand One Hundred Sixty-Six Dollars and Sixty-Seven Cents (\$15,166.67), less applicable taxes, and other customary and applicable payroll deductions.

3.2 Adjustments to Salary/Performance Review.

The Board of Retirement shall annually review and evaluate Strohl's job performance. The review and evaluation shall be in accordance with criteria developed by the Board after consultation with Strohl. As part of the evaluation, the Board may review the total compensation and benefits of Strohl for possible adjustment. The Board may, in its sole and exclusive discretion, grant Strohl any merit and/or equity salary adjustment the Board may elect to authorize. Strohl understands and agrees that concerns that the Board or individual Board members may have concerning Strohl's performance shall not be considered "specific complaints or charges brought against the employee by another person or employee" as that phrase is used in Government Code section 54957 and, therefore, the notice requirement of that Code section shall not be applicable.

3.3 Additional Benefits.

Following the Effective Date, Strohl shall receive the additional benefits as required by law and set forth from time to time in an Unrepresented Employees Resolution duly adopted by the Board of Retirement, as amended and/or restated from time to time thereafter. Until the effective date of the first such Unrepresented Employees Resolution, Strohl shall continue to receive the additional benefits as set forth in Resolution No. 2014/205 adopted by the Board of Supervisors of Contra Costa County, as that Resolution applies to County Appointed Department Heads. A true and correct copy of Resolution No. 2014/205 is attached hereto as Exhibit A. Except as provided below, the additional benefits provided to Strohl as set forth in Exhibit A include without limitation, leaves with and without pay, health and dental benefits, executive life insurance, executive professional development reimbursement, and retirement benefits.

3.4 Expenses.

CCCERA shall reimburse Strohl for all reasonable and necessary expenses incurred by Strohl in the course and scope of her employment with CCCERA, provided that, such expenses are in accordance with applicable CCCERA policies and they are properly documented and accounted for pursuant to such policies and the requirement of the Internal Revenue Service. Such expenses may include, but are not limited to, expenses of Strohl for official travel and meetings necessary in order to continue the professional development of Strohl including national, regional, state and local conferences, training programs, retirement organizations and committees on which Strohl may serve as a member, as approved by the Board of Retirement.

4. Administrative Leave

With the prior approval of the Board of Retirement, the Chairperson of the Board of Retirement may place Strohl on administrative leave when Strohl's temporary suspension from office would be in the best interests of CCCERA, as determined by the Board of Retirement in its sole discretion. The administrative leave shall be effective as of the date set forth in a written notice delivered to Strohl. The Chairperson shall also deliver a copy of the notice to any other such other employee, determined by the Board of Retirement, who shall serve as Acting Chief Executive Officer during the period of administrative leave. Upon the delivery of the notice to Strohl, Strohl's duties under this Agreement shall be suspended as of the effective date stated in the notice but all other provisions of this Agreement shall remain in full force and effect, Thereafter, Strohl's duties under this Agreement shall be performed by the Acting Chief Executive Officer or other designee of the Board of Retirement. Strohl agrees that she shall not perform or attempt to perform any of the duties of Chief Executive Officer, or in any other way interfere with the administration or operation of CCCERA during the period of administrative leave. The administrative leave and the suspension of the duties provided for herein shall terminate on the Chairperson's delivery to Strohl a written notice terminating the leave.

5. **Termination**

5.1 Termination Events.

Strohl's employment with CCCERA is at will. Strohl's employment shall terminate upon the occurrence of any of the following:

(a) <u>Termination Without Cause</u>. The Board of Retirement may, at any time, terminate Strohl's employment without cause, for any reason or for no reason at all, in the sole discretion of the Board of Retirement. The effective date of termination shall be the date set forth in a written notice sent to Strohl by the Board of Retirement stating that CCCERA is terminating the

Employment Agreement – Gail Strohl Retirement Chief Executive Officer employment, as of the effective date. In the event that the Board determines to terminate Strohl without cause, the following severance payments shall apply:

- i. if the termination is within the seventh (7th) month of employment, the severance shall be a payment equivalent to five (5) month's base salary, without benefits;
- ii. if the termination is within the eight (8th) month of employment, the severance shall be a payment equivalent to four (4) month's base salary, without benefits;
- iii. if the termination is within the ninth (9th) or any subsequent month of employment, the severance shall be a payment equivalent to three (3) month's base salary, without benefits;
- (90) days after the date of a written notice sent to the Board of Retirement, elect to voluntarily terminate employment with CCCERA, at Strohl's sole discretion, for any reason or for no reason at all. Such resignation shall be irrevocable unless the Board, in its sole and exclusive discretion, allows it to be withdrawn. From the date on which Strohl gives notice of her resignation, Strohl shall continue to devote her full time, attention and effort to the duties contemplated under this Agreement and shall perform those duties in a professional and competent manner. Strohl shall, if requested, provide reasonable assistance to CCCERA and the Board in orienting Strohl's successor and shall perform such tasks as are reasonably necessary to accomplish an effective transition in the Chief Executive Officer position. Those tasks may include, but are not limited to, providing information or testimony regarding matters that arose during the Term. No severance payment shall attach to a decision by Strohl to terminate employment as set forth in this paragraph.
- (c) <u>Termination for Cause</u>. The Board of Retirement may terminate the employment of Strohl for "cause," as defined under Section 5.2 below, effective upon the date set forth in a written notice sent to Strohl stating that Strohl is terminated for cause after notice and reasonable opportunity to cure, by failing to comply in one or more respects with a material term of this Agreement.

5.2 "Cause" Defined.

For purposes of this Agreement, "cause" for Strohl's termination shall exist at any time after the happening of one or more of the following events:

(a) Strohl's refusal or failure to perform her duties in accordance with this Agreement in the determination of the Board of Retirement, after Administrator is given notice of the failure or refusal to perform and a reasonable period of time and opportunity to cure, if cure is possible. Results of any performance review under section 3.2 may serve as the basis for the Board of Retirement's determination that Strohl has failed or refused to perform her duties;

Employment Agreement – Gail Strohl Retirement Chief Executive Officer

- (b) Any unprofessional, unethical or fraudulent act or omission, or conduct that discredits CCCERA or is detrimental to the business, reputation, character or standing of CCCERA, without the requirement of moral turpitude;
- (c) Strohl's breach of this Agreement, including without limitation committing an act of dishonesty or deceit in the performance of Administrator's duties;
- (d) A plea to or a trial court conviction of a criminal act, whether misdemeanor or felony, which in the opinion of the Board of Retirement in its sole discretion renders Strohl unfit to continue employment, notwithstanding any subsequent appeals, exoneration, expungement, reduction or vacating of the plea or conviction; or
- (e) Strohl's death or disability which cannot reasonably be accommodated (for these purposes, Strohl shall be deemed disabled if, in the judgment of a licensed physician selected by the Board of Retirement, she is physically or mentally unable to fully discharge her duties hereunder for a period of 90 consecutive days or for 90 days in any 180 calendar day period).

6. Effect of Termination

Termination ends the employment relationship. In the event of a Termination, CCCERA shall pay Strohl the compensation and benefits otherwise payable to Strohl under Section 3 above, pro-rated on a daily basis through the effective date of termination. If the termination results from an action of the Board without cause, as defined herein, the provisions of paragraph 5.1(a) shall apply, with a severance as determined in accordance with paragraph 5.1(a)(i) through (iv). If the termination results from termination by Strohl, the provisions of paragraph 5.1(b) shall apply and no severance shall be paid to Strohl. In the event the termination is for cause as directed by the Board, the provisions of paragraphs 5.1(c) and 5.2 shall apply, and no severance shall be paid to Strohl. For any termination, voluntary or with or without cause, the remaining terms of this Agreement shall also apply.

7. Miscellaneous

7.1 Severability.

If any provision of this Agreement shall be found by any court of competent jurisdiction to be invalid or unenforceable, then the parties hereby waive such provision to the extent that it is found to be invalid or unenforceable and to the extent that to do so would not deprive one of the parties of the substantial benefit of its bargain. Such provision shall, to the extent allowable by law and the preceding sentence, be reformed by such court to comport as nearly as possible with the intent of the parties to this Agreement so that it becomes enforceable and, as reformed, shall be enforced as any other provision hereof, all the other provisions continuing in full force and effect.

7.2 No Waiver.

The failure by either party at any time to require performance or compliance by the other of any of its obligations or agreements shall in no way affect the right to require such performance or compliance at any time thereafter, The waiver by either party of a breach of any provision hereof shall not be taken or held to be a waiver of any preceding or succeeding breach of such provision or as a waiver of the provision itself. No waiver of any kind shall be effective or binding, unless it is in writing and is signed by the party against whom such waiver is sought to be enforced.

7.3 Assignment.

This Agreement and all rights hereunder are personal to Strohl and may not be transferred or assigned by Strohl at any time.

7.4 Withholding.

All sums payable to Strohl hereunder shall be reduced by all federal, state, local and other withholding and similar taxes and customary payroll deductions required by applicable law.

7.5 Advice of Counsel; Interpretation of Agreement.

Strohl acknowledges that she has been advised to seek the advice of independent counsel who is not counsel to the Board of Retirement in connection with the negotiation of this Agreement. Strohl and CCCERA, through the Chairperson of the Board of Retirement, acknowledge that regardless of whether they each have consulted with counsel, they have each read this Agreement and each and every part thereof and fully understand the implications of the same, Strohl and CCCERA further agree that this Agreement is the product of negotiation and preparation by and among each party hereto. Therefore, Strohl and CCCERA acknowledge and agree that this Agreement shall not be deemed to have been prepared or drafted by one party or another, and that it shall be construed accordingly.

7.6 Entire Agreement; Prior Employment Agreement Null and Void.

This Agreement, and the CCCERA policies in effect from time to time, constitute the entire and only agreement and understanding between the parties relating to employment of Strohl with CCCERA as of the Effective Date and this Agreement supersedes and cancels any and all previous contracts, arrangements or understandings with respect to Strohl's employment, including, without limitation, that certain Employment Agreement for Retirement Chief Executive Officer, dated as of May 30, 2014.

7.7 Amendment.

This Agreement may be amended, modified, superseded, cancelled, renewed or extended only by an agreement in writing executed by both parties hereto.

7.8 Notices.

All notices and other communications required or permitted under this Agreement shall be in writing and hand delivered, sent by facsimile, sent by registered first class mail, postage pm-paid, or sent by nationally recognized express courier service. Such notices and other communications shall be effective upon receipt if hand delivered or sent by facsimile, five (5) days after mailing if sent by mail, and one (1) day after dispatch if sent by overnight courier, to the following addresses, or such other addresses as any party shall notify the other parties:

If to CCCERA:

1355 Willow Way, Suite 221

Concord, CA 94520

Facsimile: (925) 646-5741

Attention: Chairperson, Board of Retirement

If to Strohl:

Gail Strohl

[address on file with Administration Manager]

7.9 Binding Nature.

This Agreement shall be binding upon, and inure to the benefit of, the Board of Retirement members, officers, employees, successors, heirs, agents and personal representatives of the respective parties hereto.

7.10 Counterparts,

This Agreement may be executed in two or more counterparts, each of which shall be deemed to be an original but all of which, taken together, constitute one and the same agreement.

7.11 Governing Law.

This Agreement and the rights and obligations of the parties hereto shall be construed in accordance with the laws of the State of California, as applied to domiciliaries thereof.

7.12 Attorneys' Fees.

In the event of any claim, demand, proceeding or suit arising out of or with respect to this Agreement, the prevailing party in any such action shall be entitled to reasonable costs and attorneys' fees, including any such costs and fees on appeal.

7.13 **Arbitration Agreement.**

- Strohl and CCCERA agree that any and all controversies, claims, or 7.13.1 disputes with anyone (including CCCERA and any of its officers, board members, employees, advisors, consultants and agents) arising out of, relating to, or resulting from Strohl's employment with CCCERA, including but not limited to any breach of this Employment Agreement, or any action in contract, tort or equity, shall be subject to exclusive binding arbitration under the JAMS Arbitration Rules for employment disputes in effect at the time that either CCCERA or Strohl make demand for arbitration under this Agreement. Disputes that CCCERA and Strohl agree to submit to arbitration, and thereby agree to waive any right to a trial by jury and any other court actions except provided for in subpar. 7.13.4. below, include any claims under state or federal law (including, but not limited to, claims under Title VII of the Civil Rights Act of 1964, the Americans with Disabilities Act of 1990. the Age Discrimination in Employment Act of 1967, the Older Workers Benefit Protection Act, the California Fair Employment and Housing Act, and the California Labor Code), claims of harassment, discrimination or wrongful termination and any other statutory claims. This Arbitration Agreement shall not, however, apply to any claims that Strohl may have to a retirement allowance from CCCERA under CERL. Strohl further understands that this Agreement also applies to any disputes that CCCERA may have with Strohl.
- 7.13.2 Arbitration shall be at and through the auspices of the JAMS office in San Francisco, California, before a single neutral arbitrator selected by agreement of CCCERA and Strohl. In the event CCCERA and Strohl have not reached agreement on the selection of the arbitrator within thirty (30) days following demand for arbitration being served by one party on the other, selection of the arbitrator shall be made in accordance with the JAMS Arbitration Rules. The costs charged by JAMS to conduct the arbitration shall be the responsibility of CCCERA alone.
- 7.13.3 Both CCCERA and Strohl will be entitled to discovery sufficient to adequately arbitrate any claims, including access to essential documents, and, at a minimum, one deposition per party, as determined by the neutral arbitrator and subject to limited judicial review pursuant to California Code of Civil Procedure section 1286.2.
- 7.13.4 Except as provided for in the JAMS Arbitration Rules, arbitration shall be the sole, exclusive and final remedy for any dispute between CCCERA and Strohl. Accordingly, except as provided for by the JAMS Arbitration Rules, California Code of Civil Procedure section 1285, *et seq.*, and below, neither CCCERA nor Strohl will be entitled to

pursue court action regarding any claims that are subject to arbitration. The neutral arbitrator shall have the authority to issue relief as provided by applicable law, and this Agreement shall not limit any statutory remedies either party has under applicable law. Notwithstanding the above, CCCERA and Strohl each reserve the right to petition a court for provisional or injunctive relief against the other.

7.14 Relocation Expenses.

CCCERA has previously reimbursed Strohl for actual and reasonable relocation and moving expenses incurred in connection with her becoming Chief Executive Officer of CCCERA, in the amount of \$7,930.59. If this Agreement is terminated by the Board with or without cause pursuant to paragraph 5.1(a) or (c), or Strohl terminates her employment pursuant to paragraph 5.1 (b), the following provisions shall apply:

- a. If the termination is within the seventh (7th) month of employment, 5/12 of the reimbursement payment made under this Paragraph 7.14 shall be due and payable and refunded back to CCCERA by Strohl, by set-off or cash payment at CCCERA's election;
- b. If the termination is within the eighth (8th) month of employment, 1/3 of the reimbursement payment made under this Paragraph 7.14 shall be due and payable and refunded back to CCCERA by Strohl, by set-off or cash payment at CCCERA's election;
- c. If the termination is within the ninth (9th) month of employment, 1/4 of the reimbursement payment made under this Paragraph 7.14 shall be due and payable and refunded back to CCCERA by Strohl, by set-off or cash payment at CCCERA's election;
- d. If the termination is within the tenth through twelfth (10th- 12th) months of employment, 1/6 of the reimbursement payment made under this Paragraph 7.14 shall be due and payable and refunded back to CCCERA by Strohl, by set-off or cash payment at CCCERA's election;

For a termination occurring after twelve (12) months of employment (i.e., July 14, 2015), the provisions of this section 7.14 shall no longer apply.

CCCERA and Strohl have entered into this Agreement effective January 1, 2015.

[signatures appear on following page]

CHIEF EXECUTIVE OFFICER:

Chairperson, Board of Retirement

Gail Strohl	Date: 2/11/15
CCCERA:	
Brian Hast	Date: 2/11/15

Resolution of the Board of Retirement Contra Costa County Employees' Retirement Association

Meeting Date
08/27/15
Agenda Item
#10b.

CCCERA Resolution for Salary and Benefits for Unrepresented Employees (BOR Reso. No. 2015-1)

Attachment A

Effective September 1, 2015

Class Title		800	Monthly Sala	ry Range	24000000000000000000000000000000000000	
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Retirement Accountant	\$5,614.77	\$5,895.52	\$6,190.29	\$6,499.80	\$6,824.75	
Retirement Information Technology Coordinator I	\$5,648.23	\$5,930.64	\$6,227.17	\$6,538.53	\$6,865.46	
Retirement Information System Programmer/Analyst	\$6,119.88	\$6,425.87	\$6,747.17	\$7,084.53	\$7,438.75	\$7,810.69
Retirement Supervising Accountant	\$6,304.40	\$6,619.61	\$6,950.59	\$7,298.12	\$7,663.03	
Retirement Administrative/HR Coordinator	\$6,189.29	\$6,498.75	\$6,823.68	\$7,164.87	\$7,523.11	\$7,899.26
Retirement Benefits Program Coordinator	\$6,496.97	\$6,821.81	\$7,162.90	\$7,521.05	\$7,897.10	-
Retirement Information Technology Coordinator II	\$6,496.97	\$6,821.81	\$7,162.90	\$7,521.05	\$7,897.10	
Retirement Communications Coordinator	\$6,686.22	\$7,020.54	\$7,371.56	\$7,740.14	\$8,127.14	
Retirement Admin/HR Manager	\$6,949.47	\$7,296.94	\$7,661.79	\$8,044.88	\$8,447.12	
Retirement Information Technology Manager	\$7,772.18	\$8,160.79	\$8,568.82	\$8,997.27	\$9,447.13	\$9,919.48
Retirement Investment Analyst	\$8,078.17	\$8,482.07	\$8,906.19	\$9,351.49	\$9,819.07	
Retirement Accounting Manager	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87	
Retirement Benefits Manager	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87	
Retirement Compliance Officer	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87	\$10,854.75
Deputy Retirement Chief Executive Officer	\$10,134.10	\$10,640.80	\$11,172.84	\$11,731.49	\$12,318.07	\$12,933.97
Retirement General Counsel	\$11,301.04	\$11,866.09	\$12,459.40	\$13,082.36	\$13,736.48	
Retirement Chief Investment Officer	\$12,954.71	\$13,602.44	\$14,282.57	\$14,996.70	\$15,746.53	
Retirement Chief Executive Officer	\$15,925.00					

Meeting Date
08/27/15
Agenda Item
#10c.

Positions represented by Local 2700:				Monthly Pay	Pay				Eligible for Differential 10 year Longevity
Class Title	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	2.50%
Retirement Office Specialist	\$3,375.26	\$3,544.02	\$3,721.22	\$3,907.28	\$4,102.65	\$4,307.78	\$4,523.18	\$4,749.33	Yes
Retirement Member Services Technician	\$3,375.26	\$3,544.02	\$3,721.22	\$3,907.28	\$4,102.65	\$4,307.78	\$4,523.18	\$4,749.33	Yes
Retirement Accounting Specialist I	\$3,694.90	\$3,879.65	\$4,073.63	\$4,277.31	\$4,491.17	\$4,603.45	\$4,718.54		Yes
Retirement Counselor I	\$3,694.90	\$3,879.65	\$4,073.63	\$4,277.31	\$4,491.17	\$4,603.45	\$4,718.54		Yes
Retirement Accounting Technician	\$4,061.81	\$4,264.89	\$4,478.14	\$4,702.04	\$4,937.15	\$5,184.00			Yes
Retirement Accounting Specialist II	\$4,263.73	\$4,476.92	\$4,700.76	\$4,935.79	\$5,182.59	\$5,441.72			Yes
Retirement Counselor II	\$4,263.73	\$4,476.92	\$4,700.76	\$4,935.79	\$5,182.59	\$5,441.72			Yes
Retirement Member Services Data Specialist	\$4,263.73	\$4,476.92	\$4,700.76	\$4,935.79	\$5,182.59	\$5,441.72			Yes
Retitrement Administrative Assistant	\$4,336.11	\$4,552.91	\$4,780.55	\$5,019.58	\$5,270.56				Yes
Retirement Accounting Specialist III	\$4,917.12	\$5,162.98	\$5,421.12	\$5,692.18	\$5,976.80	\$6,275.63			Yes
Retirement Counselor III	\$4,917.12	\$5,162.98	\$5,421.12	\$5,692.18	\$5,976.80	\$6,275.63			Yes
Retirement Senior Member Services Data Specialist	\$4.917.12	\$5,162,98	\$5.421.12	\$5.692.18	\$5.976.80	\$6.275.63			Yes

CCCERA Position Pay Schedules - Effective 9/1/15

									Eligible for Differential*	Differential*				
Positions unrepresented:			Monthly Pay	/ Pay	1		10 year Longevity	15 year Longevity	20 year Longevity	CPA, CGFM, CIA, CMA	CFA	CEBS	ASA	
Class Title	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	2.50%	2.50%	2.00%	2%	2%	2%	2%	
Retirement Accountant	\$5,614.77	\$5,895.52	\$6,190.29	\$6,499.80	\$6,824.75		Yes	Yes	No	Yes	Yes	Yes	Yes	
Retirement Information Technology Coordinator I	\$5,648.23	\$5,930.64	\$6,227.17	\$6,538.53	\$6,865.46		Yes	Yes	No	N _o	Yes	Yes	Yes	
Retirement Information System Programmer/Analyst	\$6,119.88	\$6,425.87	\$6,747.17	\$7,084.53	\$7,438.75	\$7,810.69	Yes	Yes	o _N	No	Yes	Yes	Yes	
Retirement Supervising Accountant	\$6,304.40	\$6,619.61	\$6,950.59	\$7,298.12	\$7,663.03		Yes	Yes	o _N	Yes	Yes	Yes	Yes	
Retirement Administrative/HR Coordinator	\$6,189.29	\$6,498.75	\$6,823.68	\$7,164.87	\$7,523.11	\$7,899.26	Yes	Yes	o _N	9	Yes	Yes	Yes	
Retirement Benefits Program Coordinator	\$6,496.97	\$6,821.81	\$7,162.90	\$7,521.05	\$7,897.10		Yes	Yes	o _N	_S	Yes	Yes	Yes	
Retirement Information Technology Coordinator II	\$6,496.97	\$6,821.81	\$7,162.90	\$7,521.05	\$7,897.10		Yes	Yes	oN.	%	Yes	Yes	Yes	
Retirement Communications Coordinator	\$6,686.22	\$7,020.54	\$7,371.56	\$7,740.14	\$8,127.14		Yes	Yes	oN.	8	Yes	Yes	Yes	
Retirement Admin/HR Manager	\$6,949.47	\$7,296.94	\$7,661.79	\$8,044.88	\$8,447.12		Yes	Yes	oN.	8	Yes	Yes	Yes	
Retirement Information Technology Manager	\$7,772.18	\$8,160.79	\$8,568.82	\$8,997.27	\$9,447.13	\$9,919.48	Yes	Yes	o _N	8	Yes	Yes	Yes	
Retirement Investment Analyst	\$8,078.17	\$8,482.07	\$8,906.19	\$9,351.49	\$9,819.07		Yes	Yes	_S	8	Yes	Yes	Yes	
Retirement Accounting Manager	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87		Yes	Yes	No	Yes	Yes	Yes	Yes	
Retirement Benefits Manager	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87		Yes	Yes	No	Ñ	Yes	Yes	Yes	L
Retirement Compliance Officer	\$8,504.99	\$8,930.23	\$9,376.74	\$9,845.58	\$10,337.87	\$10,854.75	Yes	Yes	N _o	8	Yes	Yes	Yes	
Deputy Retirement Chief Executive Officer	\$10,134.10	\$10,640.80	\$11,172.84	\$11,731.49	\$12,318.07	\$12,933.97	Yes	Yes	N _o	8	Yes	Yes	Yes	
Retirement General Counsel	\$11,301.04	\$11,866.09	\$12,459.40	\$13,082.36	\$13,736.48		Yes	Yes	Yes	2	Yes	Yes	Yes	#
Retirement Chief Investment Officer	\$12,954.71	\$13,602.44	\$14,282.57	\$14,996.70	\$15,746.53		Yes	Yes	N _o	8	Yes	Yes	Yes	10
Retirement Chief Executive Officer	\$15,925.00						Yes	Yes	No	No	Yes	Yes	Yes	70
													-	

*NOTE: Certificate Differentials can not be combined with other certificate differentials

Trustees' Roundtable

Submitted by calaprsadmin on December 12, 2014 - 12:54pm

Location: <u>Doubletree San Jose</u>, 2050 Gateway Place, San Jose, CA, 95110 1-408-453-4000

Agenda:

8:30-9am Breakfast

9am - 3:30pm Roundtable

Buffet breakfast and lunch will be provided. The meeting agenda and any other materials will be posted on the Roundtable Agendas page when available.

Program Cost: \$100 per attendee will be billed to the retirement system after the program.

Register Now

Event Date and Time:

September 18, 2015 - 8:30am - 3:30pm

Event Category:

Round Tables

Meeting Date
08/27/15
Agenda Item
#12a.

Meeting Date
08/27/15
Agenda Item
#12b.

CARPENTER COMMUNITY BANCFUND ANNUAL BANCFUND PARTNERS RETREAT NEWPORT BEACH, CALIFORNIA OCTOBER 1-2, 2015

PRELIMINARY AGENDA

OCTOBER 1, 2015 (THURSDAY)

MEET IN ISLAND HOTEL LOBBY FOR DEPARTURE TO PLAZA BANK

2:00PM

PLAZA BANK TOUR AND MANAGEMENT PRESENTATIONS

2:30PM - 4:00PM

TRANSPORTATION TO THE ISLAND HOTEL, NEWPORT BEACH

4:15PM - 4:45PM

WELCOME RECEPTION & DINNER, RED O

6:00PM-8:00PM

OCTOBER 2, 2015 (FRIDAY)

CONTINENTAL BREAKFAST

8:00AM - 9:00AM

BANCFUND 2014-2015 STATUS REPORT

9:00AM - 12:00PM

LUNCH

12:00PM - 1:00PM

ADJOURNED

LOCATIONS:

Island Hotel: 690 Newport Center Dr., Newport Beach California Red O Restaurant: 143 Newport Center Dr., Newport Beach, California Meeting: 610 Newport Center Dr., Newport Beach, California (Ground Floor)

(ALL MEETINGS ARE WITHIN WALKING DISTANCE TO THE ISLAND HOTEL)





Torchlight Investment Summit 2015

Celebrating Torchlight's 20th Year of Innovative Debt Management

Wednesday, October 7th Thursday, October 8th

Andaz 5th Avenue 485 Fifth Avenue (on 41st Street) New York, NY 10017



To Register:

Contact Jennifer Yuen at 212-883-2773 or jyuen@torchlightinvestors.com http://www.torchlightinvestors.com/event/Torchlight_Investment_Summit



Key Note Speaker

Alan Greenspan



Torchlight is honored to host Alan Greenspan, former Chairman of the Board of Governors of the Federal Reserve System and the Federal Open Market Committee. He was appointed by Presidents Reagan, Bush, Clinton, and Bush. He previously served as Chair of President Ford's Council of Economic Advisors. He received a B.S. (summa), M.A. and Ph.D. from NYU and honorary degrees from Harvard, Yale, Pennsylvania, Notre Dame, Leuven and Edinburgh universities as well as the Legion of Honor (France), Knight Commander of the British Empire and the Medal of Freedom, the United States' highest civil award.



Investment Summit 2015 - Agenda

Wednesday, October 7th

5:30 PM Private Tour of the Museum of Modern Art

11 W 53rd Street (between 5th and 6th Ave)

The Museum of Modern Art acquired its first artworks in 1929, the year it was established. Today, the Museum's evolving collection contains almost 200,000 works from around the world spanning the last 150 years. Torchlight's tour will include the Masterworks of the Collection and the exhibit

"Endless House: Intersections of Art and Architecture."

6:30 PM Cocktails at the Modern

7:00 PM Dinner at the Modern

9 W 53rd Street (between 5th and 6th Ave)

Thursday, October 8th

Investment Summit - Andaz Hotel

485 5th Avenue (on 41st Street)

9:00 AM Investment Summit Breakfast and Registration

9:30 AM Investing into the Election - Politics, Interest Rates and Regulatory Change

10:15 AM The Economic Landscape and Torchlight Strategy Implementation

11:00 AM Break

11:15 AM A Conversation with Dr. Alan Greenspan and Daniel Heflin

12:00 PM Lunch

2:00 PM Developing Trends in Real Estate Financing Panel

2:45 PM Closing Remarks



Registration

Attendee Info	<u>ormation</u>	
Name:		
Title:		
Firm:		
Address:		
		_
Email:		_
Phone:		
	17.222252320Asticlosississississississississississississis	
Kindly RSVP	below:	
Wednesday,	October 7th	
	Private tour at the Museum of Modern Art	
<u></u>	Cocktails and dinner at the Modern	
Thursday, Oc	tober 8th	
	Investment Summit Sessions and Lunch	
Dietary restric	ctions or special accommodations:	
Please RSVF	by September 7th	



Lodging

Investment Summit Venue

Andaz 5th Avenue 485 5th Avenue (on 41st Street)

A room block is available at a conference rate. Please contact Jennifer Yuen to reserve. http://newyork.5thavenue.andaz.hyatt.com/en/hotel/home.html

Nearby Lodging Alternatives

Bryant Park Hotel

40 West 40th Street (between 5th Ave & 6th Ave) (212) 869-0100 http://bryantparkhotel.com

Courtyard Marriott New York Manhattan

3 East 40th Street (on 5th Ave) (212) 477-1500 http://www.marriott.com

Dylan Hotel

52 E 41st Street (between Park Ave & Madison Ave) (212) 338-0500 http://www.dylanhotel.com/

Grand Hyatt New York

109 East 42nd Street (at Grand Central Terminal) (212) 833-1234 http://grandnewyork.hyatt.com

The Library Hotel

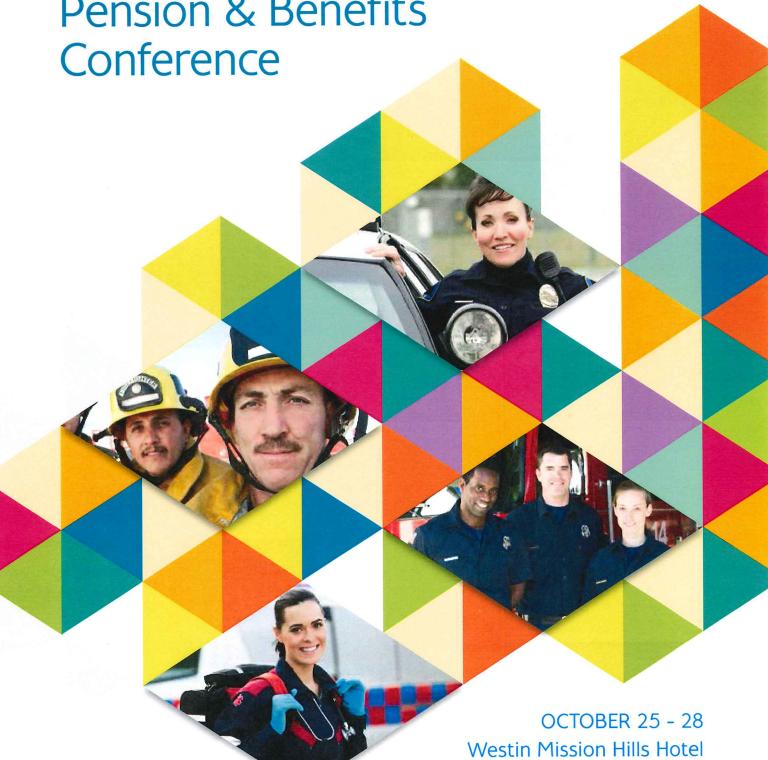
299 Madison Avenue (on 41st Street) (212) 983-4500 http://www.libraryhotel.com/

Meeting Date 08/27/15 Agenda Item #12d.



2015

Public Safety Employees Pension & Benefits



Rancho Mirage, CA

or over 30 years, the Public Safety Employees Pension & Benefits Conference has been the premier forum bringing together pension administrators, trustees, union leaders and representatives of the financial community to discuss issues related exclusively to retirement and other benefits for public safety employees.

Public safety employees – whether they are police officers, firefighters or other first responders - have traditionally required and received a higher level of benefits due to the risks they take in the course of their duties.

Why Attend?

The NCPERS Public Safety Employees Pension & Benefits Conference is the ideal venue to:

- meet other top pension and benefits professionals
- exchange information
- participate in engaging educational discussions
- increase your working knowledge

- hear examples of best practices techniques
- learn the latest strategies in investment and management

Network with Pension Plan Trustees and Industry Experts From Across the Country

Following is a SELECT listing of organizations that participated in 2014.

Anchorage Police & Fire Retirement System Argent Capital Management, LLC Arkansas Local Police & Fire Retirement System Associated Fire Fighters of Illinois Austin Fire Fighters Relief & Retirement Fund Austin Police Retirement System BMO Asset Management Corp. **BNY Mellon** Boomershine Consulting Group Boston Firefighters Local 718 Boynton Beach Police Pension Brookline Contributory Retirement System California Professional Firefighters Calumet City Police Pension Fund Capital Dynamics, Inc. Chicago Fire Fighters Union Local 2 Chimicles & Tikellis LLP City of Atlanta Firefighter's Pension Fund City of Atlanta Police Officers Pension Fund City of Hallandale Beach Police & Fire Pension Fund City of Lansing Police and Fire Retirement System City of Plantation's Police Officers' Retirement Fund City of Southfield Fire & Police Retirement System City of Warren Police & Fire Retirement Commission City of Westland Police & Fire Retirement System Clark County Fire Fighters Local 1908 Clark Hill Conroe Firefighters' Retirement Fund Contra Costa County Employees Retirement Association ConvergEX Group Coon Rapids Fire Department Relief Association Cooper City Police Officers Retirement Plan Dallas Police & Fire Pension System Danna McKitrick, P.C. Detroit Policemen & Firemen Retirement System District of Columbia Retirement Board Duff & Phelps Investment Management Co. Employees' Retirement System of Milwaukee Fairfax County Professional Firefighters & Paramedics

Firefighters Pension and Relief Fund for the City of New FOP Lodge 89 Fort Worth Employees' Retirement Fund Fort Worth Police Officers Association Fulton County Fraternal Order of Police #64 Gallagher Benefit Services, Inc. Glancy Binkow & Goldberg, LLP Goliath Capital Management Hagens Berman Sobol Shapiro LLP Harbor Police Retirement System Hartford Fire Fighters Local 760 Houston Firefighters Relief & Retirement Fund Houston Police Officers Pension System IAFF, AFL/CIO Ice Miller LLP Illinois Public Pension Fund Association Investment Performance Services, LLC Irving Firemen's Relief & Retirement Fund Kansas Čity Firefighters Pension System and ERS Kansas City Missouri Police Retirement System Key West Police Officers & Firefighter Pension System Labaton Sucharow LLP Las Vegas Firefighters Local 1285 Lazard Asset Management Leoff Plan 2 Retirement Board Los Angeles County Employees Retirement Association (LAČERA) Los Angeles County Firefighters, Local 1014 Los Angeles Fire & Police Pension System Los Angeles Retired Fire & Police Association Louisiana Firefighters Retirement System MACRS, Inc. Marco Consulting Group, Inc. Medley Capital LLC Meketa Investment Group Miami Firefighters Relief & Pension Fund Midland Firemens Relief & Retirement Fund Minnesota State Retirement System Municipal Fire and Police Retirement System of Iowa NASDAO OMX National Public Pension Coalition

Nationwide NEPC, LLC New Jersey State Policemen's Benevolent Association New York City Teachers Retirement System NYC Uniformed Fire Officers Association Ohio Highway Patrol Retirement System Ohio Police & Fire Pension Fund Oklahoma FireFighters Pension and Retirement Fund OppenheimerFunds/OFI Global Asset Management, Inc. Palm Bay Police & Firefighters' Pension Fund Pasadena Fire and Police Retirement System Pattonville Fire Protection District PensionGold Retirement Solutions Permal Group Inc. Policemen's Annuity & Benefit Fund of Chicago Principal Global Investors Professional Fire Fighters Association of Connecticut Professional Fire Fighters of Alabama Retirement Systems of the City of Detroit RNC Genter Capital Management Rothschild Asset Management Inc. San Jose Firefighters Local Union 230 San Jose Police & Fire Retirement System Scott & Scott Attorneys at Law LLP Segal Consulting Springfield Firefighter's Pension Fund Springfield Police Pension Fund State Street Global Advisors (SSgA) State-Boston Retirement System Tacoma Fire Fighters Union 31 TerraCap Management Corporation Town of Paradise Valley, Arizona Tulsa Firefighters Health & Welfare Trust Ullico Casualty Group United Firefighters of LA City Local 112 United Phoenix Fire Fighters Association, Local 493 Van Eck Global Washington State Department of Retirement Systems West Palm Beach Police Pension Fund Williams & Jensen, PLLC Wolf Popper LLP Wollmuth Maher & Deutsch LLP

Fairfax County Retirement Systems

Fire & Police Pension Association of Colorado

Fire and Police Retiree Health Care Fund

PRELIMINARY SCHEDULE OF EVENTS*

*This is a preliminary schedule and subject to change.

SUNDAY, OCTOBER 25

3:00 pm - 5:30 pm Registration

Welcoming Reception 5:00 pm - 6:00 pm

MONDAY, OCTOBER 26

Breakfast 7:00 am - 8:00 am 7:00 am - 1:00 pm Registration Exhibition 7:00 am - 1:00 pm 8:00 am - 1:00 pm General Session

5:00 pm - 6:00 pm Networking Reception

TUESDAY, OCTOBER 27

7:00 am - 8:00 am Breakfast 7:00 am - 1:00 pm Registration 7:00 am - 1:00 pm Exhibition 8:00 am - 1:00 pm General Session

5:00 pm - 6:00 pm **Networking Reception**

WEDNESDAY, OCTOBER 28

7:00 am - 8:00 am Breakfast 7:00 am - 1:00 pm Registration 7:00 am - 11:00 am Exhibition 8:00 am - 1:00 pm General Session 1:00 pm - 1:30 pm Trustee Open Forum

This year the educational agenda will cover the following topics. The final agenda will be available in September.

- 2016 Economic Outlook
- A Look Back At 2015: How Public Pensions Fared Against DC **Attacks**
- Job-Related Disabilities for Police and Fire
- New Federal Tax Code Impacting Public Safety Benefits
- Update on Efforts to Repeal the Excise Tax (Cadillac Tax)
- Wellness/Fitness Designed For Public Safety Personnel
- Secure Choice Pensions & Other State Initiatives on Retirement Security
- Unique Investments for Public Safety Pensions
- Challenges of Administering and Governance of Public Safety Plans
- Fiduciary & Ethical Issues Facing Public Safety Plans





HOTEL INFORMATION

Westin Mission Hills Hotel

The Westin Mission Hills is a Palm Springs hotel where the picturesque mountain views and secluded location create the perfect opportunity to learn and network with fellow attendees.

Location

71333 Dinah Shore Drive Rancho Mirage, California, 92270 Phone: 760-328-5955 www.westinmissionhills.com

Airport

Palm Springs International Airport (PSP) is approximately 6.8 miles from the hotel.

Reservations

ook your hotel room before Friday, October 2 and save on lodging costs with NCPERS' special Ddiscounted room rate. Reservation requests after the cut-off date will be based on availability and billed at prevailing rates.

Room Rate \$187 single/double occupancy

Reservation Deadline Friday, October 2, 2015

1-888-627-8180 and reference the NCPERS Reservations

Public Safety Conference or online at www.NCPERS.org

Cancellation Policy

Reservations must be cancelled (24) twenty-four hours prior to arrival or will be subject to a one night's room rate fee.

Check-In/Check-Out

Check-in time at the hotel is 3:00 p.m. The hotel will make reasonable efforts to accommodate early arrivals. Check-out time is 12:00 p.m. Attendees staying in their rooms beyond the check-out time without authorization will be charged for an additional room night.

Early Departure Fee

An early departure fee of one night's room rate will apply if you check out prior to your confirmed checkout date.



REGISTRATION FORM

	Early-Bird Registratio	
	(Before October 2)	(After October 2 or Onsite
O Fund Member	\$650	\$800
O Corporate Member	\$850	\$1,000
O Speaker Fee	\$850	\$850
	•	
referred Mailing Address.	State:	Zin Code:
Phone:	State Fax:	
-mail Address*:		
	for conference updates and registration con	firmation!
Ficase provide your e man address	Por comercine opades and region and re-	
GUEST REGISTRATION	_	
	Early-Bird Registration	
	(Before October 2)	(After October 2 or Onsit
○ Guest*	\$100	\$150
O Children Under 12	\$75	\$100
irst Name:	Last Name:	
irst Name:	Last Name:	
REGISTRATION/ORDER SU	JMMARY	
Attendee Registration	\$CA	NCELLATION POLICY
Speaker Registration	\$All cancellation	ons must be received in writing by
Guest Registration	October 2 to	receive a refund and will be subject to
GRAND TOTAL (U.S. funds)	registrations	sing fee for fund and corporate member and \$50 for guest registrations. No
DAVMENT METHODS	refunds will b	be given after October 2. Please fax ation request to 202-624-1439.
PAYMENT METHODS All payments must be in U.S. funds)	your current	202 02 1 1 107.
Online at www.NCPERS.org	O Credit Card	
You will need your username and	Fax credit card registrations to 202-624-1	430
bassword to register online.	The state of the s	
O Check	O American Express O MasterCard	
Make checks payable to "NCPERS"	Account Number:Expiration Date:	CC Verification Code:
and mail to:	Name (on the card):	
444 North Capitol Street, NW	Billing Address:	
Suite 630 Washington, DC 20001	City:	State: Zip Code:
	Total Amount Charged: \$	
	By submitting this form, I certify I have read and	understand the terms of this registration
	paying by credit card, I authorize NCPERS to cha	rge my cara for the total amount indica

Cardholder Signature (REQUIRED): ___

EXHIBIT BOOTH REGISTRATION

EXHIBIT BOOTH FEE: \$1,500 (fee includes registration for two people)

PRIMARY CONTACT FOR BOOTH LOGISTICS This individual will receive all information regarding your exhibit booth. Primary Contact Name: _____ Organization: State: _____ Zip Code: _____ Phone: ______ Fax: _____ E-mail Address:_____ **SECOND BOOTH STAFFER FIRST BOOTH STAFFER** Last Name First Name Last Name First Name Organization Name Organization Name Daytime Phone Daytime Phone E-mail Address E-mail Address INDEMNIFICATION AND HOLD HARMLESS The exhibitor indemnifies and agrees to hold harmless NCPERS and the Westin Mission Hills Golf Resort & Spa, their officers, directors, employees, and agents from any and all actions, claims, damages, losses, and expenses, including attorney's fees, arising from any and all damages or losses to properties of; or bodily injuries to exhibitor, his/her agents, representatives, employees, or invitees by reason of the exhibitor's occupancy or use of the exhibition facilities. Executed this _____ day of______ 2015 **CANCELLATION POLICY** Exhibitor cancellations must be received in writing by October 2 to receive a refund and will be subject to a \$100 processing fee. No refunds will be given after October 2. Please fax your cancellation request to 202-624-1439 or email **PAYMENT METHODS** (All payments must be in U.S. funds) O Credit Card O Check Make checks payable to "NCPERS" Fax credit card registrations to 202-624-1439. and mail to: O American Express 🥌 O MasterCard 🥯 O Visa 🍱 **NCPERS** Account Number: ______ P.O. Box 79819 Expiration Date: ______ CC Verification Code: _____ Baltimore, MD 21279-0819 Name (on the card): ______ Billing Address: _____

By submitting this form, I certify I have read and understand the terms of this registration. If paying by credit card, I authorize NCPERS to charge my card for the total amount indicated.

_____ State: _____ Zip Code: _____

Cardholder Signature (REQUIRED): _____

Total Amount Charged: \$ _____

SPONSORSHIP OPPORTUNITIES

Expand your marketing reach during the conference with these sponsorship opportunities. When you sponsor one of these activities your company will receive recognition in the program binder and on signage at the event.

PLEASE SELECT THE EVENT(S) YOU WOULD LIKE TO SPONSOR

O LANYARD | \$2,000

Everyone will be wearing your logo when you sponsor the lanvards. Your company logo will be imprinted on the lanvards and distributed to all attendees during registration.

O HOTEL KEY CARD | \$5,000

All attendees staying at the hotel will receive key cards branded with your company logo. This support opportunity is exclusive and will remind attendees of your brand every time they take out their room card.

O BREAKFAST | \$3,000/each day

Select the day(s) you would like to sponsor:

O Monday O Tuesday O Wednesday

Breakfast is the perfect opportunity to reach attendees as they begin their day.

O REFRESHMENT BREAK | \$2,000/each day

Select the day(s) you would like to sponsor:

O Monday O Tuesday O Wednesday

Reach out to attendees as they take a moment to refresh between sessions and conducting business.

○ NETWORKING RECEPTION | \$5,000/each day

Select the day(s) you would like to sponsor:

O Monday O Tuesday O Wednesday

Showcase your brand as attendees gather at the end of each day to network and discuss the day's agenda.

Acknowledgement of sponsorship is not complete until payment is received. For questions please contact Cassandra at 202-624-1469 or via email at cassandra@ncpers.org

SPONSORSHIP REGISTRATON

Sponsoring Company's Name:			
Contact Name:			
Mailing Address:			
City:		_ State:	Zip Code:
Phone:	Fax:		
*E-mail Address:			

(*Necessary to receive confirmation of reservation)

PAYMENT METHODS

(All payments must be in U.S. funds)

O Check

Send registration form(s) and check, made payable to NCPERS, to

444 N. Capitol Street, NW Suite 630 Washington, DC 20001

O Credit Card

Fax credit card registrations to 202-624-1439.

O American Express	O MasterCard	O Visa Visa	
Account Number:			
Expiration Date:	<u> </u>	CC Verification Cod	le:
Name (on the card):			
Billing Address:			
City:	Sta	ite: Zip Code:	
Total Amount Charged: \$			
By submitting this form, I certi paying by credit card, I author			

Cardholder Signature (REQUIRED):



National Conference on Public Employee Retirement Systems

444 North Capitol St., NW, Suite 630 Washington, DC 20001 ph: 877-202-5706 fx: 202-624-1439 www.ncpers.org

he National Conference on Public Employee Retirement Systems (NCPERS) is the largest trade association for public sector pension funds, representing more than 550 funds throughout the United States and Canada. It is a unique non-profit network of trustees, administrators, public officials and investment professionals who collectively manage nearly \$3 trillion in pension assets held in trust for approximately 21 million public employees and retirees — including firefighters, law enforcement officers, teachers, and other public servants.

Founded in 1941, NCPERS is the principal trade association working to promote and protect pensions by focusing on Advocacy,

Research and Education for the benefit of public sector pension stakeholders...It's who we ARE!





2015 Invesco Real Estate US Client Conference

The Lodge at Torrey Pines ~ La Jolla, California November 3-5, 2015



Monday, November 2, 2015		
6:30 p.m.	Casual Dinner (Optional)	

08/27/15 Agenda Item

#12e.

Meeting Date

Tuesday, November 3, 2015

7:30 a.m. - 9:00 a.m.

Breakfast (Optional)

8:30 a.m. - 10:00 a.m.

Invesco Core Real Estate - U.S.A. Fund Advisory Committee Meeting

10:00 a.m. - 12:00 p.m.

Invesco Asia Core Fund Update

10:15 a.m. - 11:30 a.m.

Invesco Mortgage Recovery Fund II Annual Meeting

12:00 a.m. - 1:00 p.m.

Lunch

1:00 p.m. - 1:15 p.m.

Welcome and Invesco Real Estate Update

Scott Dennis

Invesco Real Estate

Managing Director - Chief Executive Officer

1:15 p.m. - 2:15 p.m.

John Greenwood

Chief Economist, Invesco

2:15 p.m. - 3:15 p.m.

Listed Real Assets

Joe Rodriguez

Invesco Real Estate

Managing Director - Head of Global Real Estate Securities

Darin Turner

Invesco Real Estate

Managing Director - Portfolio Manager

3:15 p.m. - 3:45 p.m.

Break

3:45 p.m. - 4:45 p.m.

Jack Uldrich

Global Futurist and Best Selling Author

Jack Uldrich is a renowned global futurist, independent scholar and best-selling author. He is noted for his ability to deliver stimulating, new perspectives on competitive advantage, organizational change, and transformational leadership, while helping businesses to adapt. Mr. Uldrich is highly regarded for his unique ability to present

multifaceted information in an entertaining and understandable manner

that stays with his audience long afterwards.

6:00 p.m.

Cocktail Reception

7:00 p.m.

Welcome Dinner

9:00 p.m. - 12:00 a.m.

Hospitality Suite (Optional)



2015 Invesco Real Estate US Client Conference

The Lodge at Torrey Pines ~ La Jolla, California November 3-5, 2015



Wednesday, November 4, 2015

7:30 a.m. - 8:30 a.m. **Buffet Breakfast/Meetings with Portfolio Managers**

7:30 a.m. - 8:30 a.m. Income from Alternative Debt Strategies Discussion/Breakfast

With Bert Crouch

8:30 a.m. - 9:30 a.m. Jeff Speck

Speck & Associates, LLC - Principle

Jeff Speck is a city planner and urban designer who advocates internationally for more walkable cities. Mr. Speck spent ten years as Director of Town Planning at DPZ & Co., the principal firm behind the New Urbanism movement. Since 2007, he has led Speck & Associates,

a boutique planning firm that specializes in making American downtowns thrive.

9:30 a.m. - 10:30 a.m. Sector Focus - Multi Family

A Discussion with Market Participants

10:30 a.m. - 10:45 a.m.

Break

10:45 a.m. - 11:45 a.m.

Invesco Real Estate House View - International

Tim Bellman

Invesco Real Estate

Managing Director - Head of Global Research

Andy Rofe

Invesco Real Estate

Managing Director - Europe

Soon Lau

Invesco Real Estate

Managing Director - Asia Pacific

11:45 a.m. - 12:30 p.m. Lunch

12:30 p.m. - 1:30 p.m.

Invesco Real Estate House View - U.S.

Paul Michaels

Invesco Real Estate

Managing Director - Director of North American Direct Real Estate

Greg Kraus

Invesco Real Estate

Managing Director - Head of Acquisitions - North America

Mike Sobolik, CFA®, CRE

Invesco Real Estate

Senior Director, Regional Director of Research - North America



2015 Invesco Real Estate US Client Conference

The Lodge at Torrey Pines ~ La Jolla, California November 3-5, 2015



Wednesday, November 4, 2015

1:30 p.m. - 2:45 p.m.

Shark Tank - Overview of Regional Real Estate Strategies

Tim Bellman

Invesco Real Estate Managing Director – Head of Global Research

Max Swango

Invesco Real Estate Managing Director – Director of Client Portfolio Management

Simon Redman

Invesco Real Estate Managing Director – Europe Client Portfolio Manager

Rita Ling

Invesco Real Estate Managing Director – Asia Client Portfolio Manager

Claiborne Johnston

Invesco Real Estate Managing Director – North America Client Portfolio Manager

3:00 p.m. - 5:00 p.m.

Group Networking Activity - Bike Building on the Lawn

6:30 p.m.

Cocktail Reception - Broadstone Little Italy

7:30 p.m.

Dinner - Kettner Exchange

9:00 p.m. - 12:00 a.m.

Hospitality Suite (Optional)



2015 Invesco Real Estate US Client Conference

The Lodge at Torrey Pines ~ La Jolla, California November 3-5, 2015



Thursday, November 5, 2015

7:00 a.m. - 9:00 a.m. **Buffet Breakfast/Meetings with Portfolio Managers**

7:00 a.m. - 8:00 a.m. Global Core Discussion/Breakfast with Tim Bellman

8:00 a.m. - 9:00 a.m. **Invesco U.S. Income Fund Annual Meeting**

9:00 a.m. - 10:15 a.m. **Breakout Sessions**

Invesco Core Real Estate - U.S.A. Annual Meeting

Invesco Real Estate Europe Market Update

Invesco Real Estate Asia Market Update

10:15 a.m. - 10:30 a.m. **Break**

10:30 a.m. - 11:45 a.m.

Breakout Sessions

Invesco Real Estate Value-Added Funds Annual Meeting

Invesco Real Estate Europe Market Update

Invesco Real Estate Asia Market Update

10:40 a.m. - 11:40 a.m.

Invesco San Jacinto Core Fund

11:45 a.m.

Lunch

Afternoon

Golf, Spa, Kayaking and Group Hiking Excursion (Optional)*

5:00 p.m.

Cocktail Reception (Optional)

7:00 p.m.

Casual Dinner (Optional)

9:00 p.m. - 12:00 a.m.

Hospitality Suite (Optional)

Friday, November 6, 2015

7:00 a.m. - 9:00 a.m.

Buffet Breakfast Available

*Note that due to regulatory requirements, these activities may not be available to certain clients including Sovereign Wealth Funds and FINRA Registered participants. Invesco payment of fees related to golf and spa activities is subject to Invesco compliance and approval.

Please Note: Agenda is subject to change. Final version will be distributed closer to event date. For Invesco Real Estate Client Use. This is not an offer to buy or sell any financial instruments