

AGENDA

RETIREMENT BOARD MEETING

REGULAR MEETING November 3, 2021, 9:00 a.m.

The Board of Retirement will hold its meeting via teleconferencing as permitted by Government Code Section 54953(e). The meeting is accessible telephonically at 669-900-6833, Webinar ID: 817 7565 3817, Passcode: 534911, or via the web at:

https://us06web.zoom.us/j/81775653817?pwd=UERxYUY5TGxKcEQrcnphcnF2US9xdz09

Passcode: 534911

Persons who wish to address the Board of Retirement during public comment may call in during the meeting by dialing the phone number and passcode above. Access via Zoom is also available at the weblink above. To indicate you wish to speak during public comment, please select *9 on your phone or "raise your hand" in the Zoom app.

Public comments are limited to any item that is within the subject matter jurisdiction of the Board of Retirement. Comments will be received in real time via telephone or Zoom, subject to a three-minute time limit per speaker.

THE RETIREMENT BOARD MAY DISCUSS AND TAKE ACTION ON THE FOLLOWING:

- 1. Pledge of Allegiance.
- 2. Roll Call.
- 3. Accept comments from the public.
- 4. Recognition of Karla Demarty-Ooghe for 5 years of service.
- 5. Approve the following routine items:
 - a. Certifications of membership.
 - b. Service and disability allowances.
 - c. Death benefits.
 - d. Investment liquidity report.

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

- 6. Accept the following routine items:
 - a. Disability applications and authorize subpoenas as required.
 - b. Travel report.
 - c. Investment asset allocation report.

CLOSED SESSION

7. The Board will go into closed session pursuant to Govt. Code Section 54957 to consider recommendations from the medical advisor and/or staff regarding the following disability retirement applications:

| <u>Member</u> | Type Sought | <u>Recommendation</u> |
|-------------------------|-------------------|-----------------------|
| a. Beatriz Aarum-Morris | Service Connected | Service Connected |
| b. James Huntze | Service Connected | Service Connected |
| c. Darcy Maupin | Service Connected | Service Connected |
| d. Megan O'Connor | Service Connected | Service Connected |

8. The Board will continue in closed session pursuant to Govt. Code Section 54957 to evaluate the performance of the following public employee:

Title: Chief Executive Officer

OPEN SESSION

- 9. Consider and take possible action to authorize the CEO to extend the agreement with Segal for actuarial services.
- 10. Investment staffing update.
- 11. Consider and take possible action on Board meeting schedule for 2022.
- 12. Miscellaneous
 - a. Staff Report
 - b. Outside Professionals' Report
 - c. Trustees' comments

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

CERTIFICATION OF MEMBERSHIPS

| | Employee | | Membership | |
|-------------------------------|----------|------|------------|-------------------------------------|
| Name | Number | Tier | Date | Employer |
| Alagwu, Jovita | 88679 | P5.2 | 09/01/21 | Contra Costa County |
| Alday, Oliver | 90981 | P5.2 | 09/01/21 | Contra Costa County |
| Aragon, Marisol | 91038 | P5.2 | 09/01/21 | Contra Costa County |
| Aranda, Kassey | 91024 | P5.2 | 09/01/21 | Contra Costa County |
| Austria, Silver Ian | 86835 | P5.2 | 09/01/21 | Contra Costa County |
| Bebout, Kelly | 90965 | P5.2 | 09/01/21 | Contra Costa County |
| Bohnenkamp, Brighton | 91077 | P5.2 | 09/01/21 | Contra Costa County |
| Bradley, Julie | 90993 | I | 09/01/21 | Contra Costa County |
| Brostrand, Heather | 72571 | III | 09/01/21 | Contra Costa County |
| Caicedo, Sophia | 91067 | P5.2 | 09/01/21 | Contra Costa County |
| Campos, Jackelynn | 88113 | P5.2 | 09/01/21 | Contra Costa County |
| Carrillo, Elizabeth | 91089 | P5.2 | 09/01/21 | Contra Costa County |
| Chow, Angela | 90933 | P5.2 | 09/01/21 | Contra Costa County |
| Cortez, Elizabeth | 90908 | P5.2 | 09/01/21 | Contra Costa County |
| Diaz, Laura | 91088 | P5.2 | 09/01/21 | Contra Costa County |
| DuLong, Breanna | 89147 | P5.2 | 09/01/21 | Contra Costa County |
| Earls, Isaiah | 91021 | P5.2 | 09/0/1/21 | Contra Costa County |
| Elkhani, Mohammad | 89801 | P5.2 | 09/01/21 | Contra Costa County |
| Elliott, Barbara | 91009 | P5.2 | 09/01/21 | Contra Costa County |
| Evans, Jennifer | 91047 | P5.2 | 09/01/21 | Contra Costa County |
| Fletcher, Bobbie | D9500 | P5.3 | 09/01/21 | Contra Costa County Superior Courts |
| Fikrat, Fikria | 90978 | P5.2 | 09/01/21 | Contra Costa County |
| Freeman, Michele | 90970 | P5.2 | 09/01/21 | Contra Costa County |
| Garcia, Liliana | 91033 | P5.2 | 09/01/21 | Contra Costa County |
| Gonzalez Castellanos, Rebecca | 90949 | P5.2 | 09/01/21 | Contra Costa County |
| Guerrero, Juan | 91079 | P5.2 | 09/01/21 | Conta Costa County |
| Hamblin, Dallas | 91042 | S/E | 09/01/21 | Contra Costa County |
| Hampshire, Emily | 90717 | P4.3 | 09/01/21 | First Five of Contra Costa |
| Hans, Ilyas | 90959 | P5.2 | 09/01/21 | Contra Costa County |
| Hansen, Toran | D9500 | P5.3 | 09/01/21 | Contra Costa County Superior Courts |
| Hix, Matthew | 90928 | P5.2 | 09/01/21 | Contra Costa County |
| Horton, Kirsten | D9500 | P5.3 | 09/01/21 | Contra Costa County Superior Courts |
| Hughes, Cameron | 91030 | P5.2 | 09/01/21 | Contra Costa County |
| Jimenez, Jorge | 90917 | P5.2 | 09/01/21 | Contra Costa County |
| Johnson, Connor | 90929 | P5.2 | 09/01/21 | Contra Costa County |
| Jumawan, Jane Emmy Marie | 90613 | P5.2 | 09/01/21 | Contra Costa County |
| Kaur, Prabhjot | 90957 | P5.2 | 09/01/21 | Contra Costa County |
| Keyes-Galdamez, Jasmine | 90618 | P5.2 | 09/01/21 | Contra Costa County |
| Koochof, Moris | 73664 | S/A | 09/01/21 | Contra Costa County |
| Korsten, Kyle | 91043 | S/E | 09/01/21 | Contra Costa County |

Key:

| I = Tier I | P4.2 = PEPRA Tier 4 (2% COLA) | S/A = Safety Tier A |
|----------------|-------------------------------|---------------------|
| II = Tier II | P4.3 = PEPRA Tier 4 (3% COLA) | S/C = Safety Tier C |
| III = Tier III | P5.2 = PEPRA Tier 5 (2% COLA) | S/D = Safety Tier D |
| | P5.3 = PEPRA Tier 5 (3% COLA) | S/E = Safety Tier E |

CERTIFICATION OF MEMBERSHIPS

| | Employee | | Membership | |
|---------------------------|----------|------|------------|--|
| Name | Number | Tier | Date | Employer |
| Lerma, Marcella | 90719 | P5.2 | 09/01/21 | Contra Costa County |
| Lopez, Jessica | 90729 | P5.2 | 09/01/21 | Contra Costa County |
| Lovelace, Renee | 90980 | P5.2 | 09/01/21 | Contra Costaa County |
| Maes, Tiffany | 90996 | I | 09/01/21 | Contra Costa County Fire Protection District |
| Manuel, Patrick | 87828 | P5.2 | 09/01/21 | Contra Costa County |
| March, Morgan | 88495 | P5.2 | 09/01/21 | Contra Costa County |
| McDermott, Ryan | 74386 | III | 09/01/21 | Contra Costa County |
| Mendez, Marlene | 90969 | P5.2 | 09/01/21 | Contra Costa County |
| Mendieta, Daniel | 91035 | P5.2 | 09/01/21 | Contra Costa County |
| Moreno, Abraham | 90958 | P5.2 | 09/01/21 | Contra Costa County |
| Morris, Michael | 90735 | P5.2 | 09/01/21 | Contra Costa County |
| Ng, Nhu | 90550 | P5.2 | 09/01/21 | Contra Costa County |
| Olson, Nicholas | 90936 | S/A | 09/01/21 | Contra Costa County |
| Pasion, Rochelle | 90974 | P5.2 | 09/01/21 | Contra Costa County |
| Perry, Rodney | 90990 | P5.2 | 09/01/21 | Contra Costa County |
| Phillip, Anthony | 90956 | P5.2 | 09/01/21 | Contra Costa County |
| Postone, Ariel | 91041 | P5.2 | 09/01/21 | Contra Costa County |
| Quallick, Jennifer | 74594 | III | 09/01/21 | Contra Costa County |
| Radosevich, Jesse | 90348 | P5.2 | 09/01/21 | Contra Costa County |
| Ray, Daniel | 90935 | P5.2 | 09/01/21 | Contra Costa County |
| Reed, Tana | 91066 | P5.2 | 09/01/21 | Contra Costa County |
| Ricco, Shannon | 89550 | P5.2 | 09/01/21 | Contra Costa County |
| Ringold-Graham, Cassandra | D9500 | P5.3 | 09/01/21 | Contra Costa County Superior Courts |
| Rios-Robinson, Rikki | 87678 | P5.2 | 09/01/21 | Contra Costa County |
| Ruiz, Olivia | D3406 | I | 09/01/21 | Central Contra Costa Sanitary District |
| Russell, Richard | 91090 | P5.2 | 09/01/21 | Contra Costa County |
| Sison, Erwin | 90621 | P5.2 | 09/01/21 | Contra Costa County |
| Sockwell, Kevin | 90977 | P5.2 | 09/01/21 | Contra Costa County |
| Tegegne, Genet | 89446 | P5.2 | 09/01/21 | Contra Costa County |
| Thieben, Randall | 90982 | P5.2 | 09/01/21 | Contra Costa County |
| Tiutin, Mihaela | 84839 | P5.2 | 09/01/21 | Contra Costa County |
| Torres, Ingrid | 75430 | P5.2 | 09/01/21 | Contra Costa County |
| Trump, Molly | 91058 | P5.2 | 09/01/21 | Contra Costa County |
| Truong, Violet | 68325 | III | 09/01/21 | Contra Costa County |
| Umali, Franco | 90976 | P4.2 | 09/01/21 | Contra Costa County Fire Protection District |
| White, Remy | 90986 | P5.2 | 09/01/21 | Contra Costa County |
| Williams, Nicole | 90992 | P5.2 | 09/01/21 | Contra Costa County |
| Wood, Laila | 89953 | P5.2 | 09/01/21 | Contra Costa County |
| Yataco, Carmen | 90842 | P5.2 | 09/01/21 | Contra Costa County |
| Zanabria Bouverie, Erika | 91002 | P5.2 | 09/01/21 | Contra Costa County |

Key:

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|----------------|-------------------------------|---------------------|
| II = Tier II | P4.3 = PEPRA Tier 4 (3% COLA) | S/C = Safety Tier C |
| III = Tier III | P5.2 = PEPRA Tier 5 (2% COLA) | S/D = Safety Tier D |
| | P5.3 = PEPRA Tier 5 (3% COLA) | S/E = Safety Tier E |

TIER CHANGES

| | Employee | Old | New | Effective | | |
|-------------|----------|------|------|-----------|--|--|
| Name | Number | Tier | Tier | Date | Employer | Reason for Change |
| Cofer, Sean | D3406 | P4.3 | I | 02/01/21 | Central Contra Costa Sanitary District | Reciprocity Established, Age & Tier Change |

Key:

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|----------------|-------------------------------|---------------------|
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| III = Tier III | P5.2 = PEPRA Tier 5 (2% COLA) | S/D = Safety Tier D |
| | P5.3 = PEPRA Tier 5 (3% COLA) | S/E = Safety Tier E |

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

November 3, 2021

Meeting Date
11/03/2021
Agenda Item
#5b.

Service and Disability Retirement Allowances:

| | | Effective | Option | | |
|-------------------|---------------|-------------|-------------|-----------------|-----------------|
| <u>Name</u> | <u>Number</u> | <u>Date</u> | <u>Type</u> | <u>Tier</u> | <u>Selected</u> |
| Atkin, Ruth | 64143 | 07/01/21 | SR | Tier II and III | Unmodified |
| Baines, Robin | D9500 | 07/17/21 | SR | Tier II and III | Unmodified |
| Brumbaugh, Kevin | 47623 | 09/01/21 | SR | Tier II and III | Unmodified |
| Burton, Donna | 74322 | 07/15/21 | SR | Tier III | Unmodified |
| Burton, Margaret | 82996 | 07/10/21 | SR | Pepra 5.2 | Option 2 |
| Choi, Sung | 61596 | 07/01/21 | SR | Tier III | Unmodified |
| Dowd, Timothy | 61985 | 07/20/21 | SR | Tier III | Unmodified |
| Eisenlohr, David | 73185 | 05/10/21 | SR | Tier III | Unmodified |
| Girshman, Beth | 75930 | 07/01/21 | SR | Tier III | Unmodified |
| Harper, Sandra | 82864 | 06/01/21 | SR | Pepra 5.2 | Option 1 |
| Harrison, Arlene | D9500 | 07/12/21 | SR | Tier III | Unmodified |
| Harrison, Joseph | 63844 | 07/12/21 | SR | Safety A | Unmodified |
| Hoffman, Daniel | 55983 | 07/31/21 | SR | Safety A | Unmodified |
| Humiston, Lisa | D9500 | 07/06/21 | SR | Tier III | Option 1 |
| Kaplan, Gabriel | 55543 | 07/01/21 | SR | Tier III | Unmodified |
| Manes, Roy | D3406 | 06/19/21 | SR | Tier I | Option 1 |
| Medrano, Luisa | 56729 | 07/07/21 | SR | Tier II and III | Unmodified |
| Prendiville, Gina | 64254 | 06/30/21 | SR | Tier II and III | Unmodified |
| Seay, Yolanda | 65768 | 08/06/21 | SR | Pepra 5.2 | Unmodified |
| Simpkins, Luree | 54336 | 07/02/21 | SR | Tier II and III | Option 1 |
| Trindade, Kristy | 71417 | 02/01/21 | SCD | Safety A | Option 1 |
| Tyler, Deborah | 65652 | 07/31/21 | SR | Tier III | Unmodified |
| Walker, William | 71554 | 06/10/21 | SR | Tier III | Unmodified |

Option Type

NSP = Non-Specified

SCD = Service Connected Disability

SR = Service Retirement

NSCD = Non-Service Connected Disability

* = County Advance

Selected w/option

<u>Tier</u>

Pepra 4.2 = Pepra Tier 4 (2% COLA) Pepra 4.3 = Pepra Tier 4 (3% COLA) Pepra 5.2 = Pepra Tier 5 (2% COLA) Pepra 5.3 = Pepra Tier 5 (3% COLA)

S/D = Pepra Safety Tier D S/E = Pepra Safety Tier E

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

November 3, 2021

Meeting Date
11/03/2021
Agenda Item
#5c.

Deaths:

| <u>Name</u> | Date of Death | Employer as of Date of Death |
|-------------------|---------------|--|
| Berry, Michael | 09/19/21 | Contra Costa County |
| Bertelson, Robert | 09/25/21 | Contra Costa County |
| Lowy, Sally | 10/11/21 | Superior Courts of Contra Costa County |
| Mac Neill, Grace | 10/20/21 | Contra Costa County |
| Mansfield, Norma | 10/15/21 | Contra Costa County |
| Milliken, Theresa | 10/18/21 | Contra Costa County |
| Richards, Kathryn | 10/09/21 | Contra Costa County |
| Thaxton, Larry | 09/04/21 | Contra Costa County |

Option Type

NSP = Non-Specified
SCD = Service Connected Disability
SR = Service Retirement
NSCD = Non-Service Connected Disability
* = County Advance
Selected w/option

<u>Tier</u>

I = Tier I
 II = Tier II
 III = Tier III
 III = Tier III
 S/A = Safety Tier A
 S/C = Safety Tier C

Pepra 4.2 = Pepra Tier 4 (2% COLA) Pepra 4.3 = Pepra Tier 4 (3% COLA) Pepra 5.2 = Pepra Tier 5 (2% COLA) Pepra 5.3 = Pepra Tier 5 (3% COLA)

S/D = Pepra Safety Tier D S/E = Pepra Safety Tier E

Meeting Date
11/03/2021
Agenda Item
#5d.



Contra Costa County Employees' Retirement Association Liquidity Report – September 2021

September 2021 Performance

| | Cash Flow | Coverage Ratio |
|--|--------------|----------------|
| Benefit Cash Flow Projected by Model | \$45,000,000 | |
| Liquidity Sub-Portfolio Cash Flow | \$45,000,000 | 100% |
| Actual Benefits Paid | \$46,936,180 | 95.9% |
| Next Month's Projected Benefit Payment | \$45,250,000 | |

Monthly Manager Positioning - September 2021

| | Beginning Market Value | Liquidity Program Cash Flow | Market Value Change/Other Activity | Ending Market Value |
|------------------|---------------------------|-----------------------------------|--|------------------------|
| Sit | \$589,409,159 | (\$5,000,000) | (\$2,619,072) | \$581,790,087 |
| DFA | \$320,059,516 | (\$3,000,000) | (\$1,071,578) | \$315,987,938 |
| Insight | \$840,727,021 | (\$37,000,000) | (\$143,928) | \$803,583,093 |
| Liquidity | \$1,750,195,697 | (\$45,000,000) | (\$3,834,579) | \$1,701,361,118 |
| Cash | \$411,957,346 | (\$1,936,180) | \$42,226,424 | \$452,247,590 |
| Liquidity + Cash | \$2,162,153,043 | (\$46,936,180) | \$38,391,845 | \$2,153,608,708 |

Functional Roles

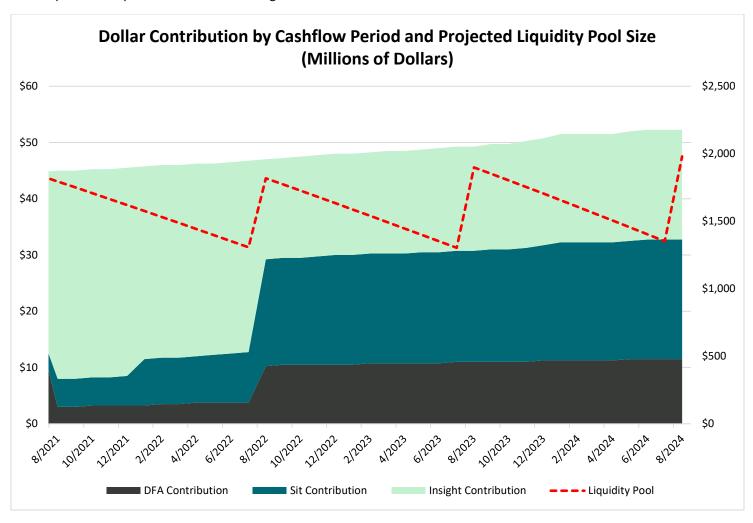
| Manager | Portfolio Characteristics | Liquidity Contribution |
|---------|--|--|
| Sit | High quality portfolio of small balance, | Pays out net income on monthly basis. |
| | government guaranteed mortgages | |
| | with higher yields. | |
| DFA | High quality, short duration portfolio of | Pays out a pre-determined monthly amount. DFA |
| | liquid, low volatility characteristics. | sources liquidity from across their portfolio. |
| Insight | Buy and maintain (limited trading) | Completion portfolio makes a payment through net |
| | portfolio of high quality, short duration, | income and bond maturities that bridges the gap |
| | primarily corporates. | between other managers and projected payment. |
| Cash | STIF account at custodial bank. | Buffer in the event of any Liquidity shortfall/excess. |

Notes

The ninth cash flow for 2021 from the liquidity program was completed on September 23rd. The actuarial model cash flow was lower than actual experience, producing \$1.9 million less than the actual benefits paid.

Cash Flow Structure

The chart below shows the sources of cash flow for the next three years of CCCERA's projected benefit payments. This table will change slightly as the model is tweaked and as the portfolios receive new rounds of funding each September as part of the Annual Funding Plan.



CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

November 3, 2021

Meeting Date
11/03/2021
Agenda Item
#6a.

Disability Retirement Applications: The Board's Hearing Officer is hereby authorized to issue subpoenas in the following cases involving disability applications:

| <u>Name</u> | <u>Number</u> | <u>Filed</u> | <u>Type</u> |
|-------------------|---------------|--------------|-------------|
| Craig, Dorcas | 53519 | 10/08/21 | SCD/NSCD |
| Fiore, William | 80534 | 10/11/21 | SCD |
| Marchese, Leah | 62628 | 10/12/21 | SCD |
| Richards, Vincent | 69564 | 10/07/21 | SCD |

Option Type

NSP = Non-Specified

SCD = Service Connected Disability

SR = Service Retirement

NSCD = Non-Service Connected Disability

* = County Advance

Selected w/option

<u>Tier</u>

I = Tier I
II = Tier II
III = Tier III
S/A = Safety Tier A
S/C = Safety Tier C

Pepra 4.2 = Pepra Tier 4 (2% COLA) Pepra 4.3 = Pepra Tier 4 (3% COLA) Pepra 5.2 = Pepra Tier 5 (2% COLA) Pepra 5.3 = Pepra Tier 5 (3% COLA)

> S/D = Pepra Safety Tier D S/E = Pepra Safety Tier E



CCCERA Board of Trustees Training & Educational Conference Expenses Paid During Quarter 3 - 2021 (July to September)

| Trustee: | Conference Name/Purpose: | Location: | Event Dates: | Total |
|--------------------|---|----------------|---------------------|----------|
| Candace Andersen | NONE | | | |
| Dennis Chebotarev | CALAPRS Principles of Pension Governance for Trustees | Virtual | Sep 28-30, 2021 | \$500.00 |
| Donald Finley | NONE | | | |
| Scott Gordon | NONE | | | |
| Jerry Holcombe | NONE | | | |
| Louie Kroll | NCPERS Financial, Actuarial, Legislative & Legal Fall Conference CANCELLED (Nonrefundable early bird fee) | Scottsdale, AZ | September 20, 2021 | 30.00 |
| Jay Kwon | CALAPRS Trustees' Roundtable - PREPAID | Virtual | October 29, 2021 | 50.00 |
| David J. MacDonald | SACRS Board of Directors & Program Committee Meetings | Virtual | August 30-31, 2021 | 369.04 |
| John Phillips | CALAPRS Principles of Pension Governance for Trustees | Virtual | Sep 28-30, 2021 | 500.00 |
| Reggie Powell | NONE | | | |
| Mike Sloan | SACRS Fall Conference - PREPAID | Hollywood, CA | November 9-12, 2021 | 120.00 |
| Russell V. Watts | CALAPRS Trustees' Roundtable - PREPAID | Virtual | October 29, 2021 | 50.00 |

Contra Costa County Employees' Retirement Association Asset Allocation as of September 30, 2021

Meeting Date
11/03/2021
Agenda Item
#6c.

| Liquidity | Market Value | Percentage of Total Fund | Current Target* Percentage | Current Target Over/(Under) | Long Term Target | Long Term Over/(Under) |
|--|-----------------|-----------------------------|-------------------------------|--------------------------------|---------------------|---------------------------|
| Sit | 581,790,087 | 5.2% | 7.0% | -1.8% | <u>J</u> | |
| Dimensional Fund Advisors | 315,987,938 | 2.8% | 4.0% | -1.2% | | |
| Insight | 803,583,093 | 7.1% | 7.0% | 0.1% | | |
| Total Liquidity | 1,701,361,118 | 15.1% | 18.0% | -2.9% | 17.0% | -1.9% |
| | | | inge -22% | | | |
| Growth | | | -LL 70 | | | |
| Domestic Equity | | | | | | |
| Boston Partners | 378,798,555 | 3.4% | 4.0% | -0.6% | | |
| Jackson Square | 335,933,556 | 3.0% | 4.0% | -1.0% | | |
| BlackRock Index Fund | 588,196,958 | 5.2% | 5.0% | 0.2% | | |
| Emerald Advisors | 255,416,599 | 2.3% | 1.5% | 0.8% | | |
| Ceredex | 196,564,765 | 1.7% | 1.5% | 0.2% | 12.00/ | 2.60/ |
| Total Domestic Equity | 1,754,910,433 | 15.6% | 16.0% | -0.4% | 13.0% | 2.6% |
| Global & International Equity | | | | | | |
| Pyrford (BMO) | 484,753,473 | 4.3% | 4.0% | 0.3% | | |
| William Blair | 555,367,465 | 4.9% | 4.0% | 0.9% | | |
| First Eagle | 502,539,608 | 4.5% | 4.5% | -0.0% | | |
| Artisan Global Opportunities | 604,018,391 | 5.4% | 4.5% | 0.9% | | |
| PIMCO/RAE Emerging Markets | 385,990,264 | 3.4% | 4.0% | -0.6% | | |
| TT Emerging Markets | 442,704,729 | 3.9% | 4.0% | -0.1% | 10.00/ | |
| Total Global & International Equity | 2,975,373,930 | 26.4% | 25.0% | 1.4% | 19.0% | 7.4% |
| Private Equity** | 1,314,751,759 | 11.7% | 11.0% | 0.7% | 18.0% | -6.3% |
| Private Credit | 767,936,970 | 6.8% | 8.0% | -1.2% | 13.0% | -6.2% |
| Real Estate - Value Add | 205,549,499 | 1.8% | 4.0% | -2.2% | 5.0% | -3.2% |
| Real Estate - Opportunistic & Distress | 412,101,927 | 3.7% | 4.0% | -0.3% | 5.0% | -1.3% |
| Real Estate - REIT (Adelante) | 97,127,054 | 0.9% | 2.0% | -1.1% | 0.0% | 0.9% |
| High Yield (Allianz) | 182,322,740 | 1.6% | 2.0% | -0.4% | 0.0% | 1.6% |
| Risk Parity | | | 3.0% | 1.3% | 3.0% | 1.3% |
| AQR GRP EL | 219,173,271 | 1.9% | | | | |
| PanAgora | 267,664,356 | 2.4% | | | | |
| Total Other Growth Assets | 3,466,627,575 | 30.8% | 34.0% | -3.2% | 44.0% | -13.2% |
| Total Growth Assets | 8,196,911,938 | 72.8% | 75.0% | -2.2% | 76.0% | -3.2% |
| | | | inge -85% | | | |
| Risk Diversifying | | 03. | -65 /6 | | | |
| AFL-CIO | 263,559,013 | 2.3% | 2.5% | -0.2% | 2.5% | -0.2% |
| Parametric Defensive Equity | 115,246,287 | 1.0% | 1.5% | -0.5% | 1.5% | -0.5% |
| Acadian MAARS | 181,348,769 | 1.6% | 1.5% | 0.1% | 1.5% | 0.1% |
| Sit LLCAR | 206,254,919 | 1.8% | 1.5% | 0.170 | 1.5% | 01170 |
| Wellington Real Total Return | 132,391 | 0.0% | 0.0% | | | |
| Total Risk Diversifying | 766,541,377 | 6.8% | 7.0% | -0.2% | 7.0% | -0.2% |
| | | | inge | | | |
| Cash and Overlay | | U% | - 10% | l | | |
| Overlay (Parametric) | 134,927,447 | 1.2% | | 1.2% | | |
| Cash | 452,247,590 | 4.0% | | 4.0% | | |
| Total Cash and Overlay | 587,175,037 | 5.2% | 0.0% | 5.2% | 0.0% | 5.2% |
| Tatal Found | 44 254 000 470 | 1000/ | 1000/ | | 1000/ | |
| Total Fund | 11,251,989,470 | 100% | 100% | | 100% | |

^{*}Current targets and ranges reflect asset allocation targets accepted by the Board on April 28, 2021 (BOR Resolution 2021-4).

^{**}Private Equity long-term target includes Real Assets/Infrastructure (see Asset Allocation Mix 5 adopted December 9, 2020).

Private Market Investments As of September 30, 2021

| REAL ESTATE - Value Add | Inception | Target | # of | Discretion | New Target | Funding | Market | % of | Outstanding |
|----------------------------------|-------------------------|-------------|-----------|------------|-------------|-------------|-------------|-------------|-------------|
| | Date | Termination | Extension | by GP/LP | Termination | Commitment | Value | Total Asset | Commitment |
| Invesco IREF III | 08/01/13 | 08/01/20 | | | | 35,000,000 | 162,593 | 0.00% | |
| Invesco IREF IV | 12/01/14 | 12/01/21 | | | | 35,000,000 | 16,395,885 | 0.15% | 4,453,599 |
| Invesco IREF V | 09/11/18 | 09/11/25 | | | | 75,000,000 | 63,266,775 | 0.56% | 19,389,232 |
| Long Wharf FREG IV | 08/14/13 | 09/30/21 | | | | 25,000,000 | 1,552,193 | 0.01% | |
| Long Wharf FREG V | 10/31/16 | 09/30/24 | | | | 50,000,000 | 33,547,802 | 0.30% | |
| Long Wharf LREP VI | 02/05/20 | 02/05/28 | | | | 50,000,000 | 14,653,328 | 0.13% | 32,165,911 |
| LaSalle Income & Growth Fund VI | 01/31/12 | 01/31/19 | | | | 75,000,000 | 19,683,553 | 0.17% | 3,946,000 |
| LaSalle Income & Growth Fund VII | 10/31/16 | 09/30/24 | | | | 75,000,000 | 56,287,370 | 0.50% | 8,502,404 |
| | | | | | | 630,000,000 | 205,549,499 | 1.83% | 68,457,146 |
| | Outstanding Commitments | | | | | | | | · |

Outstanding Commitments Total

68,457,146

274,006,645

| KEAL | E21 | AIL | -Oppo | ortunist | IC & | Distres | sea |
|------|-----|-----|-------|----------|------|---------|-----|
| | | | | | | | |

| REAL ESTATE -Opportunistic & Distressed | Inception | Target | # of | Discretion | New Target | Funding | Market | % of | Outstanding |
|--|-----------|-------------|--------------|------------|-------------|-------------|-------------|-------------|-------------|
| | Date | Termination | Extension | by GP/LP | Termination | Commitment | Value | Total Asset | Commitment |
| DLJ Real Estate Capital Partners, L.P. III | 06/30/05 | 06/30/14 | in full liq. | | | 75,000,000 | 15,282,500 | 0.14% | 4,031,338 |
| DLJ Real Estate Capital Partners, L.P. IV | 12/31/07 | 09/30/18 | | | | 100,000,000 | 54,502,575 | 0.48% | 1,876,084 |
| DLJ Real Estate Capital Partners, L.P. V | 07/31/13 | 12/31/22 | | | | 75,000,000 | 64,513,363 | 0.57% | 5,132,607 |
| DLJ Real Estate Capital Partners, L.P. VI | 02/28/19 | 01/31/29 | | | | 50,000,000 | 30,980,750 | 0.28% | 21,346,526 |
| Oaktree Real Estate Opportunities Fund V | 02/01/11 | 02/01/21 | | | | 50,000,000 | 1,749,127 | 0.02% | 25,750,000 |
| Oaktree Real Estate Opportunities Fund VI | 09/30/13 | 09/30/20 | | | | 80,000,000 | 27,743,023 | 0.25% | 18,400,000 |
| Oaktree Real Estate Opportunities Fund VII | 02/28/15 | 02/28/23 | | | | 65,000,000 | 42,584,000 | 0.38% | 16,120,000 |
| Siguler Guff Distressed Real Estate Opp. Fund | 07/30/11 | 07/30/22 | | | | 75,000,000 | 22,123,117 | 0.20% | 5,625,000 |
| Siguler Guff Distressed Real Estate Opp. Fund II | 08/31/13 | 08/31/25 | | | | 70,000,000 | 41,678,387 | 0.37% | 8,015,000 |
| Siguler Guff Distressed Real Estate Opp. II Co-Inv | 01/31/16 | 10/31/25 | | | | 25,000,000 | 15,795,735 | 0.14% | 4,462,138 |
| Paulson Real Estate Fund II | 11/10/13 | 11/10/20 | | | | 20,000,000 | 19,453,204 | 0.17% | 654,377 |
| Angelo Gordon Realty Fund VIII | 12/31/11 | 12/31/18 | | | | 80,000,000 | 19,130,924 | 0.17% | 12,334,302 |
| Angelo Gordon Realty Fund IX | 10/10/14 | 10/10/22 | | | | 65,000,000 | 56,565,222 | 0.50% | 7,572,500 |
| | | | | | | 830,000,000 | 412,101,927 | 3.66% | 131,319,872 |

Outstanding Commitments Total

131,319,872 543,421,799

PRIVATE CREDIT

| TRIVATE CREDIT | inception | laiget | # OI | Discretion | INCW Target | i unung | Wanter | /0 OI | Outstanding |
|---|-----------|-------------|-----------|------------|-------------|---------------|-------------|-------------|-------------|
| | Date | Termination | Extension | by GP/LP | Termination | Commitment | Value | Total Asset | Commitment |
| Torchlight Debt Opportunity Fund III | 09/30/08 | 06/30/16 | 2nd 1 YR | LP | 06/30/18 | 75,000,000 | 0 | 0.00% | 0 |
| Torchlight Debt Opportunity Fund IV | 08/01/12 | 08/30/20 | | | | 60,000,000 | 8,857,430 | 0.08% | 0 |
| Torchlight Debt Opportunity Fund V | 12/31/14 | 09/17/22 | | | | 75,000,000 | 17,727,798 | 0.16% | 15,000,000 |
| Angelo Gordon Energy Credit Opportunities | 09/10/15 | 09/10/20 | | | | 16,500,000 | 3,274,937 | 0.03% | 2,319,783 |
| CCCERA StepStone | 12/01/17 | 11/30/27 | | | | 1,020,000,000 | 738,076,805 | 6.56% | 399,371,709 |
| • | | - | - | | | 1,374,500,000 | 767,936,970 | 6.82% | 416,691,492 |

Outstanding Commitments Total

416,691,492 1,184,628,462

Private Market Investments As of September 30, 2021

1,746,010,824

| PRIVATE EQUITY | Inception | Target | # of | Discretion | New Target | Funding | Market | % of | Outstanding |
|---|---------------|-------------|-----------|------------|-------------|---------------|---------------|-------------|-------------|
| | Date | Termination | Extension | by GP/LP | Termination | Commitment | Value | Total Asset | Commitment |
| Adams Street Partners | 12/22/95 | 12/22/25 | | | | 269,565,614 | 187,641,510 | 1.67% | 20,267,580 |
| Adams Street Secondary II | 12/31/08 | 12/31/20 | | | | 30,000,000 | 4,924,886 | 0.04% | 1,635,000 |
| Adams Street Secondary V | 10/31/12 | 10/31/22 | | | | 40,000,000 | 18,653,240 | 0.17% | 9,154,125 |
| Adams Street Venture Innovation Fund | 03/09/16 | 03/09/28 | | | | 75,000,000 | 169,392,494 | 1.51% | 8,962,500 |
| AE Industrial Partners Fund II | 05/18/18 | 05/18/28 | | | | 35,000,000 | 29,718,682 | 0.26% | 16,436,577 |
| Bay Area Equity Fund | 06/14/04 | 12/31/14 | 2nd 2 YR | LP | 12/31/2017 | 10,000,000 | 2,389,492 | 0.02% | |
| Bay Area Equity Fund II | 2/29/09 | 12/31/19 | | | | 10,000,000 | 12,656,090 | 0.11% | |
| Carpenter Community BancFund | 10/31/09 | 10/31/19 | | | | 30,000,000 | 0 | 0.00% | |
| EIF USPF II | 06/15/05 | 06/15/15 | 3rd 1 YR | LP | 06/15/18 | 50,000,000 | 4,883,535 | 0.04% | |
| EIF USPF III | 02/28/07 | 02/28/17 | 1st 1 YR | LP | 02/28/18 | 65,000,000 | 11,760,290 | 0.10% | |
| EIF USPF IV | 06/28/10 | 06/28/20 | | | | 50,000,000 | 29,762,275 | 0.26% | 4 |
| Ares EIF V | 09/09/15 | 11/19/25 | | | | 50,000,000 | 21,674,082 | 0.19% | 22,742,894 |
| Genstar Capital Partners IX | 02/18/19 | 02/18/29 | | | | 50,000,000 | 54,968,799 | 0.49% | 7,116,485 |
| Genstar Capital Partners X | 04/01/21 | 04/01/31 | | | | 42,500,000 | 0 | 0.00% | 42,500,000 |
| GTCR VIII | 10/27/20 | 12/31/36 | | | | 50,000,000 | 4,275,822 | 0.04% | 46,470,000 |
| Hellman & Friedman Capital Partners | 05/10/21 | 05/10/31 | | | | 75,000,000 | 0 | 0.00% | 75,000,000 |
| Oaktree Private Investment Fund 2009 | 02/28/10 | 12/15/19 | | | | 40,000,000 | 505,097 | 0.00% | 6,308,961 |
| Ocean Avenue Fund II | 05/07/14 | 05/07/24 | | | | 30,000,000 | 27,153,134 | 0.24% | 3,000,000 |
| Ocean Avenue Fund III | 12/09/15 | 12/09/25 | | | | 50,000,000 | 44,100,795 | 0.39% | 6,000,000 |
| Paladin III | 08/15/08 | 08/15/18 | | | | 25,000,000 | 27,754,533 | 0.25% | 419,157 |
| Pathway | 11/09/98 | 05/31/21 | | | | 125,000,000 | 7,232,404 | 0.06% | 10,590,894 |
| Pathway 2008 | 12/26/08 | 12/26/23 | | | | 30,000,000 | 20,153,412 | 0.18% | 2,959,145 |
| Pathway 6 | 05/24/11 | 05/24/26 | | | | 40,000,000 | 45,769,104 | 0.41% | 3,694,214 |
| Pathway 7 | 02/07/13 | 02/07/23 | | | | 70,000,000 | 87,495,825 | 0.78% | 5,514,253 |
| Pathway 8 | 11/23/15 | 11/23/25 | | | | 50,000,000 | 72,192,902 | 0.64% | 5,587,035 |
| Siguler Guff CCCERA Opportunities | 06/03/14 | 05/31/25 | | | | 200,000,000 | 178,447,848 | 1.59% | 29,597,500 |
| Siguler Guff Secondary Opportunities | 12/31/16 | 12/31/26 | | | | 50,000,000 | 0 | 0.00% | (|
| Siris Partners IV | 05/18/18 | 05/18/28 | | | | 35,000,000 | 25,532,340 | 0.23% | 14,895,014 |
| TA XIV | 05/27/21 | 05/27/31 | | | | 50,000,000 | 0 | 0.00% | 50,000,000 |
| TPG Healthcare Partners, L.P. | 06/27/19 | 06/27/29 | | | | 24,000,000 | 20,859,305 | 0.19% | 15,827,533 |
| Trident VIII, L.P. | 05/24/19 | 05/24/29 | | | | 40,000,000 | 33,753,971 | 0.30% | 10,202,086 |
| Trident IX, L.P. | 09/17/21 | 09/17/31 | | | | 50,000,000 | 0 | 0.00% | 50,000,000 |
| Real Assets | | | | | | | | | |
| Aether III & III Surplus | 11/30/13 | 11/30/20 | | | | 75,000,000 | 60,680,116 | 0.54% | 4,032,557 |
| Aether IV | 01/01/16 | 01/01/28 | | | | 50,000,000 | 53,277,636 | 0.47% | 6,925,464 |
| Commonfund Capital Natural Resources IX | 06/30/13 | | | | | 50,000,000 | 40,666,447 | 0.36% | 4,100,006 |
| Wastewater Opportunity Fund | 12/31/15 | 11/30/22 | | | | 25,000,000 | 16,475,694 | 0.15% | 1,320,083 |
| | | | | | | 2,036,065,614 | 1,314,751,759 | 13.35% | 431,259,066 |
| | Outstanding C | ommitments | | | ! | - | 431,259,066 | | |

Total

Aarket value equals the most recent reported net asset value, plus capital calls after net asset value date, less distributions after net asset value date.

Market value equals the most recent reported net asset value, plus capital calls after net asset value date, less distributions after net asset value date. The Target Termination column is the beginning of liquidation of the fund, however, some funds may be extended for an additional two or three years.



Meeting Date
11/03/2021
Agenda Item
#9

MEMORANDUM

Date: November 3, 2021

To: CCCERA Board of Retirement

From: Gail Strohl, Chief Executive Officer

Subject: Consider and take possible action to authorize the CEO to extend the agreement

with Segal for actuarial services.

Background

On November 28, 2018, the Board approved Segal Consulting (Segal) for actuarial consulting services for the actuarial valuation years 2019-2021. Segal was selected as one of the finalists as the result of the issuance of a RFP and evaluation of proposals received. They have offered actuarial services since 1954 and work with a number of California county retirement systems.

At this time, it is recommended that CCCERA continue to have Segal Consulting provide actuarial services. These services would include the preparation of annual actuarial valuations, necessary actuarial consulting and an anticipated experience study in early 2022. Paul Angelo, FSA, MCAA, FCA, EA would serve as principal and lead actuary. Andy Yeung would continue to serve as the supervising actuary. The institutional knowledge possessed (in particular, depooling assistance and PEPRA implementation) is valuable to CCCERA. It may also be helpful with the transition to a new pension administration system.

There are a number of actuarial items that Segal assists with in addition to the annual valuation. In order to improve planning and budgeting, CCCERA requested a flat fee for some of these items. Therefore, there is one change to the fee schedule, the addition of a line showing routine projects following the completion of the annual valuation. These routine projects are the following: post-valuation letters (reserve true-up, 5-year rate projection, employer UAAL & rate reconciliation, and average retiree benefit payment information), contribution rate packet, breakdown of payroll and count for monitoring under the CCCERA Declining Employer Payroll Actuarial Funding Policy, terminated employers bookkeeping assets update, and update of previous year's contribution rate projection but with the actual investment return for the year.

Here are the anticipated costs:

| Segal Consulting Service Costs | Current: 2021 | 2022 | 2023 | 2024 |
|--|-----------------------|-----------|-----------|-----------|
| Actuarial Valuation (includes one meeting) | \$107,500 | \$107,500 | \$110,000 | \$112,500 |
| GASB Statement 67 Valuation | \$11,500 | \$11,500 | \$12,000 | \$12,500 |
| GASB Statement 68 Valuation ¹ | \$31,000 | \$31,000 | \$32,000 | \$33,000 |
| Actuarial Experience Study (includes one meeting) | \$60,000² | \$60,000 | N/A | N/A |
| Routine Projects Following Completion of Valuation | \$34,400 ³ | \$30,600 | \$31,600 | \$32,600 |
| General Consulting Services (per year) | \$16,000 | \$16,000 | \$16,000 | \$16,000 |
| Total Fixed Fees | | \$256,600 | \$201,600 | \$206,600 |

| Hourly Rate for Additional Services | Hourly Rate | | | | | | |
|-------------------------------------|-------------|-------------|-------------|--|--|--|--|
| Class of Personnel | 2022 | 2023 | 2024 | | | | |
| Principal and Lead Actuary | \$550 | \$560 | \$570 | | | | |
| Supervising Actuary | \$510 | \$520 | \$530 | | | | |
| Reviewing Actuary | \$480 | \$490 | \$500 | | | | |
| Senior Actuarial Analysts | \$380-\$470 | \$390-\$480 | \$400-\$490 | | | | |
| Actuarial Analysts | \$240-\$370 | \$250-\$380 | \$260-\$390 | | | | |
| Compliance Consultant | \$510 | \$520 | \$530 | | | | |

Recommendation

Consider and take possible action to authorize the CEO to extend the agreement with Segal for actuarial services.

¹ Back charged to employers.

 $^{^2}$ The last triennial experience study recommending assumptions for the December 31, 2018 valuations was completed in 2019.

³ According to Segal, the actual charges billed in 2020 for the completion of these projects were about \$36,300. The estimated unbilled charges accrued in 2021 are about \$32,400. The average charges from these two years is about \$34,400.



MEMORANDUM

Date: November 3, 2021

To: CCCERA Board of Retirement

From: Gail Strohl, Chief Executive Officer

Subject: Investment staffing update

Overview

At the November 17, 2021 Board meeting, the 2022 CCCERA budget will be presented. It is anticipated there will be Board consideration to cancel a currently vacant Investment Officer position and add a newly created Senior Investment Officer position as well as add a newly created Senior Investment Analyst position.

Background

At the December 14, 2016 Board meeting, the Board approved the addition of two Investment Officer positions. At that time, there was only one existing Investment Officer position. The two new Investment Officer positions would allow the CCCERA Investment Department to have dedicated oversight of the growth private markets, growth public markets and diversifying assets, and liquidity program and operations areas.

The Board's recent decision to increase the target allocation to private markets and the continued shift from utilizing fund of funds managers to having more direct funds has led to an increased need for staffing in this area. The pacing analysis shows annual commitment ranges of \$300-400M in real estate, \$300-450M in private equity, and \$100M in infrastructure. In order to successfully support the implementation of these target allocations, it is necessary to create these two senior positions. The Senior Investment Officer position would be a supervisory position with experience in managing general partner relationships, underwriting investment strategies and possess extensive experience in the assigned asset class(es). The Senior Investment Analyst would be expected to have experience with investments and advanced technical skills, including experience building financial models. With both positions, an understanding of institutional investing is critical.

Recommendation

This is informational only. No action is necessary.



BOARD MEETINGS 2022

FEBRUARY

Meeting Date
11/03/2021
Agenda Item
#11

| | JANUARY | | | | | | | | | | | |
|----|---------------|----|----|----|----|----|--|--|--|--|--|--|
| Su | Mo Tu We Th F | | | | | Sa | | | | | | |
| | | | | | | 1 | | | | | | |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | | | | | | |
| 9 | 10 | 11 | В | 13 | 14 | 15 | | | | | | |
| 16 | Н | 18 | 19 | 20 | 21 | 22 | | | | | | |
| 23 | 24 | 25 | В | 27 | 28 | 29 | | | | | | |
| 30 | 31 | | | | | | | | | | | |

| Su | Мо | Tu | We | Th | Fr | Sa |
|----|----|----|----|----|----|----|
| | | 1 | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | В | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | Ξ | 22 | В | 24 | 25 | 26 |
| 27 | 28 | | | | | |

| | MARCH | | | | | | | |
|----|-------|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
| | | 1 | 2 | 3 | 4 | 5 | | |
| 6 | С | С | В | 10 | 11 | 12 | | |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 | | |
| 20 | 21 | 22 | В | 24 | 25 | 26 | | |
| 27 | 28 | 29 | 30 | 31 | | | | |

- 1 New Year's Day
- 17 Martin Luther King Jr. Day

| APRIL | | | | | | | | |
|-------|----|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
| | | | | | 1 | 2 | | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | | |
| 10 | 11 | 12 | В | 14 | 15 | 16 | | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | | |
| 24 | 25 | 26 | В | 28 | 29 | 30 | | |

| 21 - Presidents' Day |
|----------------------|
|----------------------|

| MAY | | | | | | | |
|-----|----|----|----|----|----|----|--|
| Su | Мо | Tu | We | Th | Fr | Sa | |
| 1 | 2 | 3 | В | 5 | 6 | 7 | |
| 8 | 9 | S | S | S | S | 14 | |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 | |
| 22 | 23 | 24 | В | 26 | 27 | 28 | |
| 29 | Н | 31 | | | | | |

| | JUNE | | | | | | | |
|----|------|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
| | | | 1 | 2 | 3 | 4 | | |
| 5 | 6 | 7 | В | 9 | 10 | 11 | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | | |
| 19 | 20 | 21 | В | 23 | 24 | 25 | | |
| 26 | 27 | 28 | 29 | 30 | | | | |

| JULY | | | | | | | | |
|------|-------------------|----|----|----|----|----|--|--|
| Su | Mo Tu We Th Fr Sa | | | | | | | |
| | | | | | 1 | 2 | | |
| 3 | Ξ | 5 | 6 | 7 | 8 | 9 | | |
| 10 | 11 | 12 | В | 14 | 15 | 16 | | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | | |
| 24 | 25 | 26 | В | 28 | 29 | 30 | | |
| 31 | | | | | | | | |

| 30 | - | M | len | nor | ial | Da | ly |
|----|---|---|-----|-----|-----|----|----|
| | | | | | | | |

| AUGUST | | | | | | | | |
|--------|----|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
| | 1 | 2 | 3 | 4 | 5 | 6 | | |
| 7 | 8 | 9 | В | 11 | 12 | 13 | | |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | | |
| 21 | 22 | 23 | В | 25 | 26 | 27 | | |
| 28 | 29 | 30 | 31 | | | | | |
| | | | | | | | | |

| SEPTEMBER | | | | | | | | |
|-----------|----|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
| | | | | 1 | 2 | 3 | | |
| 4 | Ξ | 6 | В | 8 | 9 | 10 | | |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | | |
| 18 | 19 | 20 | В | 22 | 23 | 24 | | |
| 25 | 26 | 27 | 28 | 29 | 30 | | | |

| Δ. | Inde | nender | rce Da | y Observe | he |
|----|------|--------|--------|-----------|----|
| _ | muc | pender | ice Da | V ODSCIVE | -u |

| OCTOBER | | | | | | | | |
|---------|----|----|----|----|----|----|--|--|
| Su | Мо | Tu | We | Th | Fr | Sa | | |
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| 2 | 3 | 4 | 5 | 6 | 7 | 8 | | |
| 9 | 10 | 11 | В | 13 | 14 | 15 | | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | | |
| 23 | 24 | 25 | В | 27 | 28 | 29 | | |
| 30 | 31 | | | | | | | |

NOVEMBER Мо Tu We Th Su Fr Sa 1 В 3 4 5 7 H 12 6 13 14 15 16 17 18 19 20 23 Н Н 26 21 22 29 В 27 28 11 - Veterans Day

5 - Labor Day

| | DECEMBER | | | | | | | | |
|----|----------------------|----|----|----|----|----|--|--|--|
| Su | Su Mo Tu We Th Fr Sa | | | | | | | | |
| | | | | 1 | 2 | 3 | | | |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | | | |
| 11 | 12 | 13 | В | 15 | 16 | 17 | | | |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | | | |
| 25 | Н | 27 | 28 | 29 | 30 | 31 | | | |

24 and 25 - Thanksgiving

26 - Christmas Day Observed