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REGULAR MEETING February 9, 2022, 9:00 a.m.

The Board of Retirement will hold its meeting via teleconferencing as permitted by Government Code Section 54953(e). The meeting is accessible telephonically at 669-900-6833, Webinar ID: 880 2936 6751, Passcode: 244964, or via the web at:

https://us06web.zoom.us/j/88029366751?pwd=VmZzQmVwL1pvL0lNa21hMjhxakp4UT09

Passcode: 244964

Persons who wish to address the Board of Retirement during public comment may call in during the meeting by dialing the phone number and passcode above. Access via Zoom is also available at the weblink above. To indicate you wish to speak during public comment, please select *9 on your phone or "raise your hand" in the Zoom app.

Public comments are limited to any item that is within the subject matter jurisdiction of the Board of Retirement. Comments will be received in real time via telephone or Zoom, subject to a three-minute time limit per speaker.

THE RETIREMENT BOARD MAY DISCUSS AND TAKE ACTION ON THE FOLLOWING:

- 1.Á Pledge of Allegiance.
- 2.Á Roll Call.
- 3.Á Accept comments from the public.
- 4.Á Recognition of Jerrie Davis, on the occasion of her retirement, for 32 years of service.
- 5.Á Recognition of Alison Greene for 5 years of service.
- 6.Á Approve minutes from the January 12, 2022 meeting.

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

- 7.Á Approve the following routine items:
 - a.Á Certifications of membership.
 - b.Á Service and disability allowances.
 - c.Á Death benefits.
 - d.Á Investment liquidity report.
- 8.Á Accept the following routine items:
 - a. A Disability applications and authorize subpoenas as required.
 - b.ÁTravel report.
 - c.Á Investment asset allocation report.

CLOSED SESSION

9.Á The Board will go into closed session pursuant to Govt. Code Section 54957 to consider recommendations from the medical advisor and/or staff regarding the following disability retirement applications:

<u>Member</u>	Type Sought	<u>Recommendation</u>
a. Emily Amott	Service Connected	Service Connected
b. Nathan Behrmann	Service Connected	Service Connected
c. Kevin Brashem	Service Connected	Service Connected

10.Á CONFERENCE WITH LABOR NEGOTIATORS

(Government Code Section 54957.6)

Agency designated representative: Gail Strohl, Chief Executive Officer

Unrepresented Employees: All CCCERA unrepresented positions

OPEN SESSION

- 11.Á Consider and take possible action to update CCCERA's Conflict of Interest Code."
- 12.Á Consider and take possible action to amend the Review of Contracts policy."
- 13.Á Consider and take possible action to authorize the Board to conduct teleconference meetings under Government Code section 54953 (e) and to make related findings.
- 14.Á Consider authorizing the attendance of Board:
 - a.Á Pension Bridge Annual Conference, April 18-20, 2022, San Francisco, CA.
 b.Á Siguler Guff & Company's 2022 Annual Conference, April 27-28, 2022, New York, NY and Virtual.

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

15.Á Miscellaneous a.ÁStaff Report b.ÁOutside Professionals' Report c.Á Trustees' comments

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.



REGULAR MEETING January 12, 2022 9:00 a.m.

The Board of Retirement meeting was accessible telephonically at (669) 900-6833, Webinar ID 817 3480 6212 Passcode 574719, as permitted by Government Code Section 54953(e).

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The Board and staff joined in the h

k '#

Present: Candace Andersen, Dennis Chebotarev, Donald Finley, Scott Gordon, Jerry

Holcombe, Louie Kroll, Jay Kwon, David MacDonald, John Phillips, Reggie

Powell, Mike Sloan and Russell Watts.

Absent: None

Staff: Gail Strohl, Chief Executive Officer; Christina Dunn, Deputy Chief Executive

Officer; Timothy Price, Chief Investment Officer; Karen Levy, General Counsel; Wrally Dutkiewicz, Compliance Officer; Henry Gudino, Accounting Manager; Anne Sommers, Administrative/HR Manager; Tim Hoppe, Retirement Services

Manager, and Jasmine Lee, Member Services Manager.

Outside Professional Support: Representing:

Harvey Leiderman Reed Smith, LLP

Vivian Shultz Law Offices of Vivian Shultz

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No member of the public offered comment.

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Gordon recognized and congratulated Luz Casas for 25 years of service.
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It was $U \circ \#$ to approve the minutes from the November 17, 2021 and December 8, 2021 meetings. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts).
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It was $U \circ \#$ to approve the routine items of the January 12, 2022 Board meeting. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts)
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It was U o # to accept the routine items of the January 12, 222 Board meeting. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts)
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The Board moved into Closed Session pursuant to Govt. Code Section 54957.
The Board moved into open session.
 It was U o # to approve the service-connected disability retirement application for Neil Bassett as recommended by the Hearing Officer. (Yes: Andersen, Chebotarev, Finley, Gordon, MacDonald, Phillips, Watts and Sloan. No: Holcombe)
· There was no reportable action taken on this item
· <u>- · · · · · · · · · · · · · · · · · ·</u>
Leiderman discussed the roles and responsibilities of fiduciaries.
· <u>- ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' </u>
Levy gave presentation on the Ralph M. Brown Act open meetings laws.
· <u>O</u> .
Levy provided a legislative update.
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Levy presented the open meetings law regarding holding teleconference board meetings during a state-proclaimed state of emergency.

It was U o # to authorize the Board and its committee(s) to continue to conduct teleconference meetings for the next 30 days under Government Code Section 54953 (e) and make the following findings:

- 1.ÁThe Board has reconsidered the circumstance of the statewide state of emergency proclaimed by the Governor on March 4, 2020 and the countywide local emergency proclaimed by the Governor on March 10, 2020.
- 2.ÁThe following circumstances currently exist:
 - a.ÁThe statewide state of emergency and the countywide local emergency continue to directly impact the ability of the Board and its committee(s) to meet safely in person at meeting that are open to the general public because of the COVID-19 pandemic.
 - b.ÁThe County Health Officer's recommendations for safely holding public meetings, which recommend virtual meeting and other measures to promote social distancing, are still in effect. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts)

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Dutkiewicz report.	preser	ited 1	the Con	tra Costa	а Сс	ounty	Fire	Protect	ion	District	employer	audit
h		·#		••	ħ							
Dutkiewicz	presen	ted th	ne 2022	Compliar	nce A	Activit	ty Pla	ın. ·				
<u>k</u> .			· #	• #	Ļ		V				· #	
Phillips rep	orted o	n the	Novem	ber 17, 20	021	Audit	Com	ımittee ı	mee	ting.		

- a.ÁIt was U o # to authorize the attendance of 2 Board members at the Aether Annual Meeting, January 27, 2022, Virtual. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts)
- b.ÁThere was no action taken on this item. IFEBP Advanced Trustees and Administrators' Institute, February 21-23, 2022, Orlando, FL.
- c.Á There was no action taken on this item. NASRA Winter Meeting, February 26-28, 2022, Washington, DC.
- d.ÁIt was **U** o # to authorize the attendance of 4 Board members at the CALAPRS General Assembly, March 5-8, 2022, San Diego, CA. (Yes: Andersen, Chebotarev, Finley, Gordon, Holcombe, Kroll, MacDonald, Phillips and Watts)

	e.ÁIt was U o # to authorize the attendance o Education in Private Equity for Trustees and Andersen, Chebotarev, Finley, Gordon, Hol Watts)	d Staff, March 23-24, 2022, TBD. (Yes:
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	a.ÁStaff Report- Gail reported that considering the County, starting January 13, 2022, CCCE public and we will only be providing presch also mentioned that CCCERA is launching month.	RA's lobby doors will be closed to the neduled member appointments. Strohl
	b.ÁOutside Professionals –	
	None	
	c.Á Trustee' comments –	
	None	
	U o # to adjourn the meeting in memory of Kare Gordon, Holcombe, Kroll, MacDonald, Phillips and	<u> </u>
Scott Go	Gordon, Chairman Jerry	Holcombe, Secretary

CERTIFICATION OF MEMBERSHIPS

	Employee		Membership	
Name	Number	Tier	Date	Employer
Crf gi wgt. 'I guwu	; 359:	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Cpf gtuqp.'Mko	; 3552	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Cpqpwgxq.'Htcpeguec	; 3656	R704	34123143	Eqpvtc'Equvc'Eqwpv{
crJ wij.'Octm	56284	КК	34123143	Eqpvtc'Equvc'Eqwpv{
Cwww.'Ej tkwwkpg	; 3572	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dci j c.'O cplggv	; 3457	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dcpf c."Vtlek	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{'Uwr gtkqt'Eqwtvu
Dctpg{.'Ej tkrkpc	; 35: 5	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dettei ep''Jkf eri q.'Tqekq	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{'Uwr gtkqt'Eqwtvu
Dgplco kp. 'Dtcpf k	; 364;	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dgpvqp.''Lqugr j	; 3566	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dqqtcf c. "Xcpcrcmij o k"	; 3594	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Dq{gt.'F cpkgmg	:: 254	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Dt{cpv,'Octkg	; 362:	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Dwtf gp. 'Uvgr j cpkg	; 3562	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Dwtpu.''Cdki ckn	; 3496	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Dwugm 'Meyi nggp	F9: 52	R605	34123143	Ucp'Tco qp'Xcmg{ 'Hktg'Rtqvgevkqp'F kuvtkev
Ecnj qwp. 'Nengguj e	; 353;	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Ecttgqp.'Ectm	; 3597	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Eqcf { 'J gkmkrc.'Mko dgtn{	; 3598	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Eqrg. 'Uctcj	; 356:	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Fciiu.'Okej gmg	; 3554	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Fcxku. 'Ej tkukpg	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv(''Uwr gtkqt''Eqwtvu
F g'Qrkxgktc''Uqw c.'I {qxcppc	; 2469	R704	34123143	Eqpvtc'Equvc'Eqwpv{
F gj ccp. "Vgttc	; 3568	R704	34123143	Eqpvtc'Equvc'Eqwpv(
F qenj со .''Uj сррqр	: 8566	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Gf y ctf u. 'Dtkcpc"	: ; 749	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Gj gpgo dc. 'Ej kpy g	; 35: 3	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Gmkpu. 'O cwt keg	; 3633	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Gnugpj gko gt. "Mckurkp	; 3623	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Gus wkxcn'Cnglcpf tq	; 3553	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Hgtpcpf gu. 'Koi tkf	; 3599	R704	34123143	Egpvtc'Equvc'Eqwpv(
Hkuj gt.'Go kn{	; 3629	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Hıqtgu.'O ctekc	; 3672	R704	34123143	Eqpyte'Equye'Eqwpv(
Hrqtgu.'O qplec	; 35: 2	R704	34123143	Eqpvtc'Equvc'Eqwpv{
I cmqy c{.'Tgdgeec	; 3576	R704	34123143	Eqpyte'Equye'Eqwpv{
I ctekc.'F wuv{	F 5636	R605	34123143	Tqf gq'Ucpkct { 'F krkev
I ctekc. 'Xkxkcpc	; 35; 9	R704	34123143	Eqpvtc'Eqwpv{
I qo g /Hgttgwk''Vckpc	98786	R704	34123143	Eqpyte'Equye'Eqwpv(
I quen'Lei lk'	92959	R704	34123143	Eqpvtc'Equvc'Eqwpv(

Key:

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I = Tier I	P4.2 = PEPRA Tier 4 (2% COLA)	S/A = Safety Tier A
II = Tier II	P4.3 = PEPRA Tier 4 (3% COLA)	S/C = Safety Tier C
III = Tier III	P5.2 = PEPRA Tier 5 (2% COLA)	S/D = Safety Tier D
	P5.3 = PEPRA Tier 5 (3% COLA)	S/E = Safety Tier E

CERTIFICATION OF MEMBERSHIPS

	Employee		Membership	
Name	Number	Tier	Date	Employer
Itcjco.''Uwpkswc	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{''Uwrgtkqt'Eqwtvu
I wkgttg ."Uvgrjcpkg	; 35; 6	R704	34123143	Eqpvtc'Equvc'Eqwpv{
J cttkn.'O ctlqtkg	; 3544	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Jkm'Cujng{	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{''Uwrgtkqt'Eqwtvu
Lceqdugp/Tkqu.''Vc{rqt	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{''Uwrgtkqt'Eqwtvu
Iqpgu.'Uj ctk	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{''Uwrgtkqt''Eqwtvu
Metqdke.'Cuuwo r ve	; 3595	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Mpqyngu.'Octkn(p	87258	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Ngg.'Icg	; 355:	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Ngg.'Igppkhgt	9: 487	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Ngg."\ cej ct{"	F 5628	R605	34123143	Egpvtcn'Eqpvtc'Eqwpv{''Ucpkct{'Fktkev
Nkpp.''Ncpf gg	; 3475	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Nky ci .''Mcto gnc	; 3632	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Nqrg .'Cpc	:;;57	R704	34123143	Eqpvtc'Eqwc'Eqwpv(
N{ .'Icpkg	; 35: 4	R704	34123143	Eqpvtc'Equvc'Eqwpv(
O cem'Iqj pcyj cp	; 35; 2	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Octswg "\ crevc."Pemgn{	; 2387	R704	34123143	Eqpvtc'Equvc'Eqwpv{
O qptq{ ''Xkmgi cu. 'Cno c	:;7;7	R704	34123143	Eqpvtc'Equvc'Eqwpv{
O qtergu. 'Lwep	; 3645	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Oqtengu'Egnku.''Jknfe	:;685	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Oqtgpq.'Gtkmc	; 24: 5	R704	34123143	Eqpyte'Equye'Eqwpv(
P gwpgt. 'Nkpf uc {	; 35; ;	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Pgxctg . 'Eqwtypg{	F;722	R705	34123143	Eqpyte 'Equye 'Eqwpy 'Uwr gtkqt 'Eqwt vu
Pi.'Tkej ctf	F;722	R705	34123143	Eqpytc'Equyc'Eqwpy(''Uwr gtkqt'Eqwtyu
Qy gpu."Vco gtc	; 358:	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Rgtenic.'Leuqp	; 3586	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Rtcf q. "Xncf go kt	87: 98	КК	34123143	Eqpvtc'Equvc'Eqwpv(
Tcoktg .'Tc{owpfq	; 2482	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Tcpmkp.'Twj	; 354;	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Tkej ctf uqp."[qrcpf c	F;722	R705	34123143	Eqpyte 'Equye 'Eqwpy 'Uwr gtkqt 'Eqwt vu
Tqfigtu.'Ecvjngpg	: 8; 72	R704	34123143	Eqpyte'Equye'Eqwpv(
Twungm 'Ej tkukpg	F 9496	K"'	34123143	Oqtci c/Qtkpf c'Hktg'F kıntkev
Ucgej cq. 'O gw{	; 3575	R704	34123143	Eqpvtc'Eqwcv{
Ucwk''Uj ktggp''Lcp	: 9562	R704	34123143	Eqpyte'Equye'Eqwpv(
Ueqw.''Dtkfigv	:;;49	R704	34123143	Eqpvtc'Eqwc'Eqwpv(
Ugi i ct. 'Hc kc	; 3564	R704	34123143	Eqpvtc'Eqwc'Eqwpv(
Uj gp. "Ikc{kp	; 3574	R704	34123143	Eqpyte'Equye'Eqwpv(
Uj qmgt. "Renxkt	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv('Uwr gtkqt'Eqwtvu
Uvgr j gpu. 'Lquj wc	; 35: 6	R704	34123143	Eqpvtc'Equvc'Eqwpv(
Vcmkf.'Mgpp'P kej qmu	; 34: 4	R704	34123143	Eqpyte'Equye'Eqwpv(
Vc{nqt.'O kej cgn	; 3655	R704	34123143	Eqpvtc'Equvc'Eqwpv(

Key:

I = Tier I	P4.2 = PEPRA Tier 4 (2% COLA)	S/A = Safety Tier A
II = Tier II	P4.3 = PEPRA Tier 4 (3% COLA)	S/C = Safety Tier C
III = Tier III	P5.2 = PEPRA Tier 5 (2% COLA)	S/D = Safety Tier D
	P5.3 = PEPRA Tier 5 (3% COLA)	S/E = Safety Tier E

CERTIFICATION OF MEMBERSHIPS

Name	Employee Number	Tier	Membership Date	Employer
Vglgf c."Xkxkcp	; 35: :	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Vj qormkpu.'Ckuj c	; 35; 5	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Vtcp/I ctf g.'Nkm{	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{ 'Uwr gtkqt'Eqwtvu
Vtkgw.'Dtcpf qp	; 3647	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Xkm: 'I w o cp.' [gukec	: 863;	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Y ctkcj g.'O cti ctgv	; 3637	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Y kpygtu.''Ej tkuykep	; 35; 3	R704	34123143	Eqpvtc'Equvc'Eqwpv{
Y qhhkpf gp. 'Lqp	; 357;	UlG	34123143	Eqpvtc'Equvc'Eqwpv{
[cpi qo .''Vugtkpi	; 35: ;	R704	34123143	Eqpvtc'Equvc'Eqwpv{
[qwpi .'C{cpc	F;722	R705	34123143	Eqpvtc'Equvc'Eqwpv{'Uwrgtkqt'Eqwtvu
\ j w.'\ j qpi j qw	; 34: 9	R704	34123143	Eqpvtc'Equvc'Eqwpv{

Key:

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I = Tier I	P4.2 = PEPRA Tier 4 (2% COLA)	S/A = Safety Tier A
II = Tier II	P4.3 = PEPRA Tier 4 (3% COLA)	S/C = Safety Tier C
III = Tier III	P5.2 = PEPRA Tier 5 (2% COLA)	S/D = Safety Tier D
	P5 3 = PEPRA Tier 5 (3% COLA)	S/E = Safety Tier E

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

Service and Disability Retirement Allowances:

Meeting Date 02/09/2022 Agenda Item #7b.

		Effective	Option		
<u>Name</u>	<u>Number</u>	<u>Date</u>	<u>Type</u>	<u>Tier</u>	<u>Selected</u>
Allen, Rumiana	71572	10/16/21	SR	III	Unmodified
Bakalar, Michael	D7830	10/29/21	SR	Safety A	Unmodified
Botelli, Donald	D3406	09/16/21	SR	I	Unmodified
Burgess, Donald	55845	10/30/21	SR	Safety A	Unmodified
Concepcion, Yeillie	83938	10/01/21	SR	PEPRA 5.2	Unmodified
Cook, David	60154	10/01/21	SR	Safety A	Unmodified
Craig, Dorcas	53519	09/02/21	SR	II and III	Unmodified
Culver-Jaffe, Colleen	68469	09/01/21	SR	III	Unmodified
Farley, Susan	40759	10/16/21	SR	II and III	Unmodified
Feldman, Celeste	85182	10/01/21	SR	III	Unmodified
Fincher, Gina	70054	10/01/21	SR	III	Unmodified
Gilbeaux, Mildred	27129	10/08/21	SR	II and III	Unmodified
Hanson, Consuelo	68274	10/01/21	SR	III	Unmodified
Klein, William	56336	09/30/21	SR	Safety A	Unmodified
Lillin, Daniel	82436	09/12/21	SR	PEPRA 5.2	Unmodified
Lutz, Julie	65038	09/01/21	SR	II and III	Unmodified
Manaut, Paul	66258	06/22/21	SR	II and III	Option 2
Marks, Mary Anne	72352	08/17/21	SR	III	Unmodified
Mazone, Yevette	47275	09/24/21	SR	II and III	Unmodified
Miller, Elisabeth	51794	10/04/21	SR	Safety A	Unmodified
Morant, Dhana	D4980	11/04/21	SR	I	Unmodified
Morley, Michael	81689	09/08/21	SR	Safety E	Unmodified
Mulligan, Paul	68989	09/10/21	SR	Safety A	Unmodified
O'Connor, Megan	D7830	01/20/21	SCD	Safety A	Unmodified
Roe, Taiyun	66283	09/20/21	SR	III	Unmodified
Russo, Diane	52210	09/11/21	SR	III	Unmodified
Smith, Melanie	39047	10/02/21	SR	III	Unmodified
Stevens, David	D7830	09/30/21	SR	I and Safety A	Unmodified
Vu, Minh	69017	10/23/21	SCD	Safety A	Unmodified
Welch, Becky	43440	10/16/21	SR	II and III	Unmodified

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NSP = Non-Specified SCD = Service Connected Disability SR = Service Retirement NSCD = Non-Service Connected Disability * = County Advance Selected w/option

I = Tier III = Tier IIIII = Tier III S/A = Safety Tier AS/C = safety Tier C

Tier Pepra 4.2 = Pepra Tier 4 (2% COLA)

Pepra 4.3 = Pepra Tier 4 (3% COLA)

Pepra 5.2 = Pepra Tier 5 (2% COLA) Pepra 5.3 = Pepra Tier 5 (3% COLA)

S/D = Pepra Safety Tier D

S/E = Pepra Safety Tier E

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

Meeting Date
02/09/2022
Agenda Item
#7c.

Deaths:

<u>Name</u>	Date of Death	Employer as of Date of Death
Chooi, Frank	11/30/21	Contra Costa County
Conneally, Frances	11/30/21	Contra Costa County
Detwiler, Roy	01/22/22	Contra Costa County
Duncan, Helene	12/04/21	Contra Costa County
Fabbri, Leslie	01/06/22	Contra Costa County
Gray, Peggy	12/29/21	Contra Costa County
Hair, Janice	01/09/22	Contra Costa County
Hayden, Patricia	01/07/22	Contra Costa County
Hjortsvang, Amy	12/14/21	Contra Costa County
Hook, Paula	01/15/22	Contra Costa County
Law, Sandra	11/13/21	Contra Costa County Fire Protection District
Lindstrom, Ann	10/04/21	Contra Costa County
Mongsene, Douglas	11/26/21	Contra Costa County
Motter, Forrest	01/12/22	Contra Costa County
Mulkearns, Marta	01/11/22	Contra Costa County
O'Donnell, Grace	01/15/22	Contra Costa County
Osheroff, Gregory	12/16/21	Contra Costa County
Saltzer, Linda	01/05/22	Contra Costa County
Smits, Mary Kaye	12/02/21	Contra Costa County
Stepp, Joan	11/30/21	Contra Costa County
Visness, Bernie Woo, Lee	12/29/21 01/19/22	Contra Costa County Contra Costa County
1100, 200	31/13/22	contra costa country

Meeting Date
02/09/2022
Agenda Item
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Benefit Cash Flow Projected by Model	\$45,500,000	
Liquidity Sub-Portfolio Cash Flow	\$45,500,000	•
Actual Benefits Paid	\$46,743,521	•
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Sit	\$570,785,690	(\$5,250,000)	(\$2,157,158)	\$563,378,532
DFA	\$307,659,392	(\$3,250,000)	(\$203,772)	\$304,205,620
Insight	\$727,533,365	(\$37,000,000)	(\$21,469)	\$690,511,896
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Cash	\$504,816,790	(\$1,243,521)	(\$85,240,649)	\$418,332,620
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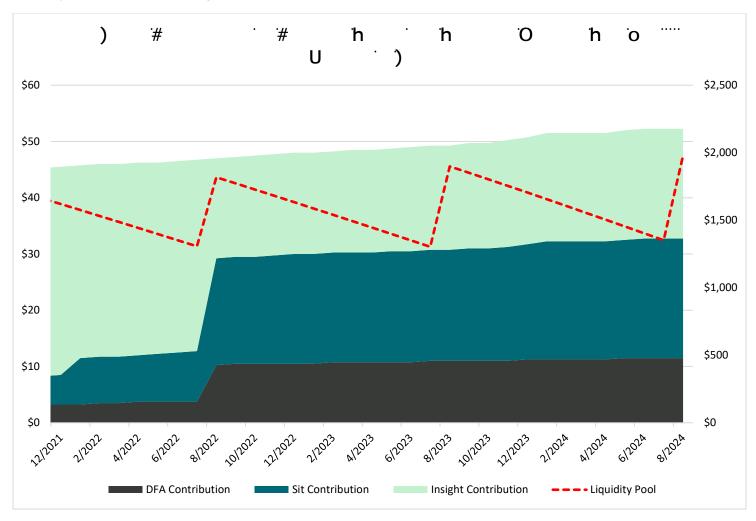
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Sit	High quality portfolio of small balance, government guaranteed mortgages with higher yields.	Pays out net income on monthly basis.
DFA	High quality, short duration portfolio of liquid, low volatility characteristics.	Pays out a pre-determined monthly amount. DFA sources liquidity from across their portfolio.
Insight	Buy and maintain (limited trading) portfolio of high quality, short duration, primarily corporates.	Completion portfolio makes a payment through net income and bond maturities that bridges the gap between other managers and projected payment.
Cash	STIF account at custodial bank.	Buffer in the event of any Liquidity shortfall/excess.

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The twelfth cash flow for 2021 from the liquidity program was completed on December 21st. The actuarial model cash flow was lower than actual experience, producing \$1.2 million less than the actual benefits paid.

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The chart below shows the sources of cash flow for the next three years of CCCERA's projected benefit payments. This table will change slightly as the model is tweaked and as the portfolios receive new rounds of funding each July as part of the Annual Funding Plan.



Meeting Date
02/09/2022
Agenda Item
#8a.

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION BOARD OF RETIREMENT

Disability Retirement Applications: The Board's Hearing Officer is hereby authorized to issue subpoenas in the following cases involving disability applications:

<u>Name</u>	<u>Number</u>	<u>Filed</u>	<u>Type</u>
Cortes, Isaac	84756	01/18/22	SCD

Option Type

NSP = Non-Specified SCD = Service Connected Disability SR = Service Retirement NSCD = Non-Service Connected Disability * = County Advance Selected w/option I = Tier I II = Tier II

III = Tier III S/A = Safety Tier A S/C = safety Tier C

<u>Tier</u>
Pepra 4.2 = Pepra Tier 4 (2% COLA)
Pepra 4.3 = Pepra Tier 4 (3% COLA)

Pepra 5.2 = Pepra Tier 5 (2% COLA) Pepra 5.3 = Pepra Tier 5 (3% COLA)

> S/D = Pepra Safety Tier D S/E = Pepra Safety Tier E

Meeting Date
02/09/2022
Agenda Item
#Item 8b.

CCCERA Board of Trustees Training & Educational Conference Expenses Paid During Quarter 4 - 2021 (October to December)

Trustee:	Conference Name/Purpose:	Location:	Event Dates:	Total
Candace Andersen	NONE			
Dennis Chebotarev	NONE			
Donald Finley	NONE			
Scott Gordon	CALAPRS Trustees' Roundtable	Virtual	10/29/2021	\$ 50.00
Jerry Holcombe	NONE			
Louie Kroll	NONE			
Jay Kwon	NONE			
David J. MacDonald	SACRS Fall Conference	Hollywood, CA	11/09 - 11/12/2021	1,516.05
John Phillips	SACRS Fall Conference	Hollywood, CA	11/09 - 11/12/2021	1,416.49
Reggie Powell	NONE			
Mike Sloan	CRCEA Fall Conference SACRS Fall Conference	Long Beach, CA Hollywood, CA	11/07 - 11/10/2021 11/09 - 11/12/2021	1,083.38 1,211.55
Russell V. Watts	NONE			



	Market	Percentage	Current Target*	Current Target	Long Term	Long Term
Liquidity	Value	of Total Fund	Percentage	Over/(Under)	Target	Over/(Under)
Sit	563,378,532	4.9%	7.0%	-2.1%		
Dimensional Fund Advisors	304,205,620	2.6%	4.0%	-1.4%		
Insight	690,511,896	6.0%	7.0%	-1.0%		
Total Liquidity	1,558,096,048	13.6%	18.0%	-4.4%	17.0%	-3.4%
			inge -22%			
Growth	•			•		
Domestic Equity			1			
Boston Partners	414,844,737	3.6%	4.0%	-0.4%		
Jackson Square	337,864,271	2.9%	4.0%	-1.1%		
BlackRock Index Fund Emerald Advisors	645,716,029	5.6%	5.0%	0.6%		
	256,431,564	2.2%	1.5%	0.7%		
Ceredex	210,850,221	1.8%	1.5% 16.0%	0.3%	12.00/	2 20/
Total Domestic Equity	1,865,706,823	16.2%	16.0%	0.2%	13.0%	3.2%
Global & International Equity			1			
Pyrford (BMO)	496,421,455	4.3%	4.0%	0.3%		
William Blair	563,217,318	4.9%	4.0%	0.9%		
First Eagle	522,356,650	4.5%	4.5%	0.0%		
Artisan Global Opportunities	631,779,059	5.5%	4.5%	1.0%		
PIMCO/RAE Emerging Markets	387,447,248	3.4%	4.0%	-0.6%		
TT Emerging Markets	429,361,361	3.7%	4.0%	-0.3%		
Total Global & International Equity	3,030,583,090	26.4%	25.0%	1.4%	19.0%	7.4%
Private Equity**	1,397,765,038	12.2%	11.0%	1.2%	18.0%	-5.8%
Private Credit	825,147,054	7.2%	8.0%	-0.8%	13.0%	-5.8%
Real Estate - Value Add	205,593,138	1.8%	4.0%	-2.2%	5.0%	-3.2%
Real Estate - Opportunistic & Distress	377,919,520	3.3%	4.0%	-0.7%	5.0%	-1.7%
Real Estate - REIT (Adelante)	113,469,719	1.0%	2.0%	-1.0%	0.0%	1.0%
High Yield (Allianz)	183,970,749	1.6%	2.0%	-0.4%	0.0%	1.6%
Risk Parity			3.0%	1.4%	3.0%	1.4%
AQR GRP EL	225,958,106	2.0%				
PanAgora	274,552,262	2.4%				
Total Other Growth Assets	3,604,375,585	31.3%	34.0%	-2.7%	44.0%	-12.7%
Total Growth Assets	8,500,665,498	73.9%	75.0%	-1.1%	76.0%	-2.1%
			inge -85%			
Risk Diversifying			-			
AFL-CIO	261,154,835	2.3%	2.5%	-0.2%	2.5%	-0.2%
Parametric Defensive Equity	116,343,595	1.0%	1.5%	-0.5%	1.5%	-0.5%
Acadian MAARS	254,392,161	2.2%	1.5%	0.7%	1.5%	0.7%
Sit LLCAR	240,630,665	2.1%	1.5%		1.5%	
Wellington Real Total Return	132,391	0.0%	0.0%			
Total Risk Diversifying	872,653,647	7.6%	7.0%	0.6%	7.0%	0.6%
			inge - 10%			
Cash and Overlay				·		
Overlay (Parametric)	148,370,303	1.3%		1.3%		
Cash	418,332,620	3.6%		3.6%		
Total Cash and Overlay	566,702,922	4.9%	0.0%	4.9%	0.0%	4.9%
Total Fund	11,498,118,115	100%	100%		100%	
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^{*}Current targets and ranges reflect asset allocation targets accepted by the Board on April 28, 2021 (BOR Resolution 2021-4).

^{**}Private Equity long-term target includes Real Assets/Infrastructure (see Asset Allocation Mix 5 adopted December 9, 2020).

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Invesco IREF III	08/01/13	08/01/20				35,000,000	161,682	0.00%	
Invesco IREF IV	12/01/14	12/01/21				35,000,000	5,435,360	0.05%	4,453,599
Invesco IREF V	09/11/18	09/11/25				75,000,000	67,285,398	0.59%	19,389,232
Long Wharf FREG IV	08/14/13	09/30/21				25,000,000	1,540,788	0.01%	
Long Wharf FREG V	10/31/16	09/30/24				50,000,000	29,770,494	0.26%	
Long Wharf LREP VI	02/05/20	02/05/28				50,000,000	18,977,869	0.17%	24,538,740
LaSalle Income & Growth Fund VI	01/31/12	01/31/19				75,000,000	19,891,527	0.17%	3,946,000
LaSalle Income & Growth Fund VII	10/31/16	09/30/24				75,000,000	62,530,020	0.54%	8,502,404
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DLJ Real Estate Capital Partners, L.P. III	06/30/05	06/30/14	in full liq.			75,000,000	14,991,850	0.13%	4,031,338
DLJ Real Estate Capital Partners, L.P. IV	12/31/07	09/30/18				100,000,000	47,925,187	0.42%	1,876,084
DLJ Real Estate Capital Partners, L.P. V	07/31/13	12/31/22				75,000,000	47,582,338	0.41%	5,132,607
DLJ Real Estate Capital Partners, L.P. VI	02/28/19	01/31/29				50,000,000	34,594,717	0.30%	21,346,526
Oaktree Real Estate Opportunities Fund V	02/01/11	02/01/21				50,000,000	1,345,772	0.01%	25,750,000
Oaktree Real Estate Opportunities Fund VI	09/30/13	09/30/20				80,000,000	27,915,785	0.24%	18,400,000
Oaktree Real Estate Opportunities Fund VII	02/28/15	02/28/23				65,000,000	46,081,893	0.40%	16,120,000
Siguler Guff Distressed Real Estate Opp. Fund	07/30/11	07/30/22				75,000,000	22,212,522	0.19%	5,625,000
Siguler Guff Distressed Real Estate Opp. Fund II	08/31/13	08/31/25				70,000,000	42,994,601	0.37%	8,015,000
Siguler Guff Distressed Real Estate Opp. II Co-Inv	01/31/16	10/31/25				25,000,000	15,595,360	0.14%	4,462,138
Paulson Real Estate Fund II	11/10/13	11/10/20				20,000,000	16,531,343	0.14%	654,377
Angelo Gordon Realty Fund VIII	12/31/11	12/31/18				80,000,000	16,031,595	0.14%	12,334,302
Angelo Gordon Realty Fund IX	10/10/14	10/10/22				65,000,000	44,116,557	0.38%	7,572,500
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Torchlight Debt Opportunity Fund III	09/30/08	06/30/16	2nd 1 YR	LP	06/30/18	75,000,000	0	0.00%	C
Torchlight Debt Opportunity Fund IV	08/01/12	08/30/20				60,000,000	8,832,885	0.08%	(
Torchlight Debt Opportunity Fund V	12/31/14	09/17/22				75,000,000	13,815,496	0.12%	15,000,000
Angelo Gordon Energy Credit Opportunities	09/10/15	09/10/20				16,500,000	3,753,043	0.03%	2,319,783
CCCERA StepStone	12/01/17	11/30/27				1,170,000,000	798,745,630	6.95%	505,837,008
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Adams Street Partners	12/22/95	12/22/25				269,565,614	181,660,474	1.58%	20,267,580
Adams Street Secondary II	12/31/08	12/31/20				30,000,000	4,785,935	0.04%	1,635,00
Adams Street Secondary V	10/31/12	10/31/22				40,000,000	15,971,153	0.14%	9,154,12
Adams Street Venture Innovation Fund	03/09/16	03/09/28				75,000,000	196,752,258	1.71%	8,962,500
AE Industrial Partners Fund II	05/18/18	05/18/28				35,000,000	36,546,228	0.32%	14,603,133
Bay Area Equity Fund	06/14/04	12/31/14	2nd 2 YR	LP	12/31/2017	10,000,000	1,376,215	0.01%	(
Bay Area Equity Fund II	2/29/09	12/31/19				10,000,000	17,134,334	0.15%	
Carpenter Community BancFund	10/31/09	10/31/19				30,000,000	0	0.00%	
EIF USPF II	06/15/05	06/15/15	3rd 1 YR	LP	06/15/18	50,000,000	4,836,740	0.04%	
EIF USPF III	02/28/07	02/28/17	1st 1 YR	LP	02/28/18	65,000,000	10,358,370	0.09%	
EIF USPF IV	06/28/10	06/28/20				50,000,000	28,368,881	0.25%	4
Ares EIF V	09/09/15	11/19/25				50,000,000	26,025,268	0.23%	12,751,18
Genstar Capital Partners IX	02/18/19	02/18/29				50,000,000	61,699,410	0.54%	4,767,09
Genstar Capital Partners X	04/01/21	04/01/31				42,500,000	4,365,018	0.04%	37,767,13
GTCR VIII	10/27/20	12/31/36				50,000,000	5,618,591	0.05%	44,625,00
Hellman & Friedman Capital Partners	05/10/21	05/10/31				75,000,000	8,153,248	0.07%	65,864,92
Oaktree Private Investment Fund 2009	02/28/10	12/15/19				40,000,000	469,054	0.00%	6,308,96
Ocean Avenue Fund II	05/07/14					30,000,000	27,535,203	0.24%	3,000,00
Ocean Avenue Fund III	12/09/15					50,000,000	41,341,899	0.36%	6,000,00
Paladin III	08/15/08	08/15/18				25,000,000	21,396,189	0.19%	419,15
Pathway	11/09/98	05/31/21				125,000,000	6,268,089	0.05%	10,514,57
Pathway 2008	12/26/08					30,000,000	21,302,109	0.19%	2,830,37
Pathway 6	05/24/11					40,000,000	46,021,953	0.40%	3,705,86
Pathway 7	02/07/13					70,000,000	89,050,019	0.77%	5,523,76
Pathway 8	11/23/15	11/23/25				50,000,000	77,639,536	0.68%	5,605,59
Siguler Guff CCCERA Opportunities	06/03/14	05/31/25				200,000,000	190,126,817	1.65%	29,597,50
Siguler Guff Secondary Opportunities	12/31/16					50,000,000	0	0.00%	
Siris Partners IV	05/18/18					35,000,000	27,970,104	0.24%	14,895,01
TA XIV	05/27/21					50,000,000	13,500,000	0.12%	36,500,00
TPG Healthcare Partners, L.P.	06/27/19					24,000,000	15,695,211	0.14%	14,753,55
Trident VIII, L.P.	05/24/19	05/24/29				40,000,000	44,448,618	0.39%	3,785,16
Trident IX, L.P.	09/17/21					50,000,000	0	0.00%	50,000,00
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Aether III & III Surplus	11/30/13	11/30/20				75,000,000	60,901,278	0.53%	3,852,18
Aether IV	01/01/16					50,000,000	54,773,094	0.48%	4,882,33
Commonfund Capital Natural Resources IX	06/30/13	06/30/20				50,000,000	39,485,088	0.34%	3,475,00
Wastewater Opportunity Fund	12/31/15	11/30/22				25,000,000	16,188,655	0.14%	1,204,77
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Market value equals the most recent reported net asset value, plus capital calls after net asset value date, less distributions after net asset value date. The Target Termination column is the beginning of liquidation of the fund, however, some funds may be extended for an additional two or three years.



Meeting Date
02/09/2022
Agenda Item
#11

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Date: February 9, 2022

To: CCCERA Board of Retirement

From: Karen Levy, General Counsel

Subject: Consider and take possible action to update CCCERA's Conflict of Interest Code

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The CCCERA Board of Retirement is required to adopt a Conflict of Interest Code pursuant to the provisions of the California Political Reform Act of 1974. CCCERA's Conflict of Interest Code was first adopted in 1976 and amended over the years. The Code designates agency employees and consultants with obligations to file an annual disclosure in accordance with the applicable disclosure category set forth in the Conflict of Interest Code. The disclosure must be made by filing Statement of Economic Interest, Fair Political Practices Commission (FPPC) Form 700. (See Appendix A to the Code.) The Code also lists Board members and agency staff with Form 700 filing obligations as public officials who manage public investments as defined in Government Code Section 87200. (See Appendix B to the Code.)

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The following positions should be added to the list of "Designated Positions" in Appendix A: Senior Investment Officer and Senior Investment Analyst.

The updated Conflict of Interest Code is enclosed for the Board's review and consideration, along with a redlined version that reflects the recommended changes.

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Consider and take possible action to adopt the foregoing updates to CCCERA's Conflict of Interest Code.

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CfokphrtchxglJ wo cp'Tguqwtegu'O cpci gt"	4"
I gpgtcn'Eqwpugn'cpf 'F gr w{ 'I gpgtcn'Eqwpugn''	3"
Kpxguvo gpv'Cpcn(uv'cpf "Kpxguvo gpv'Qhhkegt"	3"
Qwulf g'ht wekct { 'eqwpugn'	3"
Qwulf g'lpxguvo gpv'eqpuwncpv'cpf "qyj gt "eqpuwncpvu"	3"
Ugpkqt"Kpxguvo gpv'Cpcn(uv'cpf"Ugpkqt"Kpxguvo gpv'Qhhlegt"	3"

• Eqpuwncpwi'uj cm'dg'kpenwf gf 'kp''y g'hkuv'qh'f guki pcvgf 'r qukkkqpu'cpf 'uj cm'f kuenqug r wtuvcpv'vq''y g''dtqcf guv'f kuenquwtg''ecvgi qt { 'kp''y g''eqf g''uwdlgev'vq''y g''hqmy kpi no kcvkqp<''Vj g'Ej kgh'Gzgewkxg'Qhhkegt'o c { 'f gvgto kpg'kp'y tkkpi 'vj cv'c'r ctvkewct eqpuwncpv.''cny qwi j 'c''ôf guki pcvgf 'r qukkkqpö.''ku''j ktgf 'vq'r gthqto ''c'tcpi g''qh'f wkgu''y cv'ku no kgf 'kp''ueqr g''cpf ''y wu''ku''pqv'tgs wktgf ''vq''hwm(''eqo r n\{ 'y ky j ''y g''f kuenquwtg''tgs wktgo gpvu f guetkdgf ''kp''y ku''eqf g0'''Uvej ''y tkvgp''f gvgto kpcvkqp''uj cm'kpenwf g''c''f guetkr vkqp''qh''y g eqpuwncpvau'f wkgu''cpf .''dcugf ''wr qp''y cv'f guetkr vkqp.''c''uvcvgo gpv'qh'y g''gzvgpv'qh f kuenquwtg''tgs wktgo gpvu0'''Vj g''Ej kgh'Gzgewkxg''Qhhkegtau'f gvgto kpcvkqp''ku''c''r wdnke''tgeqtf cpf ''uj cm'dg''tgvckpgf 'hqt''r wdnke''kpur gevkqp''kp''y g''uco g''o cppgt''cpf ''nqecvkqp''cu''y ku eqphrlev'qh'kpvgtguv'eqf g0</p>

Fkuerquwtg'Ecvgi qtkgu"

I gpgtcn<

Go r m{ggu'f guki pcvgf 'kp'F kvemuwtg'Ecvgi qt{'ŐI gpgtcrö'cdqxg'\uj cm'eqo r rgvg'cm' vej gf wrgu'qh'Hqto '9220''Cp'\pxguvo gpv.'\kpvgtguv'kp'tgcri'r tqr gtv{."qt'\kpeqo g'\ku'tgr qtvcdrg'' kh'\uj g''dwukpguu'gpvkv{'\kp'\uj j kej '\uj g'\kpxguvo gpv'\ku'j grf ."\uj g'\kpvgtguv'\kp'\tgcri'r tqr gtv{."qt'\uj g'' kpeqo g'\utautuqwteg'\upartuqwteg'\upartuq\utautuqwteg'\upartuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\utautuq\uta

F guki pcvgf 'Go r mq { ggu'kp'Ecvgi qt { '3<'

Go r m { ggu'f guki pcvgf 'kp'F kuemuwtg'Ecvgi qt { "3"cdqxg"uj cm'eqo r myvg"cm'uej gf wrgu'qh' Hqto '922 wprguu'y gtg"ctg"pq"tgr qtvcdrg'kpvgtguwu'hqt"y cv'uej gf wrg0"C 'ŏtgr qtvcdrg' kpvgtguwö'uj cm'dg"cp { "dwukpguu'gpvkv{ "qt"uqwteg"qh'kpeqo g"qh'c"v{ r g'kp'y j kej 'y j 'y j 'Dqctf 'ku' cwj qtk gf 'vq'kpxguv0'

F guki pcvgf 'Go r mq { ggu'kp'Ecvgi qt { '4<'

Go r m{ ggu'lf guki pcvgf 'kp''F kuenquwtg''Ecvgi qt { "4"cdqxg''uj cm'eqo r ngvg''cm'uej gf wrgu'qh'' Hqto '922 gzegr v'vj qug'tgrcvkpi 'vq'kpvgtguvu'kp'tgcn'r tqr gtv{ "*Hqto '922."Uej gf wrgu''D''cpf " E+."wpnguu''yj gtg''ctg''pq'tgr qtvcdng'kpvgtguvu'hqt''c'uej gf wrg0'''C 'ötgr qtvcdng'kpvgtguvö'uj cm'dg'' cp{ "dwukpguu'gpvkv{ "qt''uqwteg''qh'kpeqo g'yj kej."y kyj kp''yj g'hkrkpi 'r gtkqf 'j cu''eqpvtcevgf."qt'' kp''yj g'hqtguggcdng'hwwtg''o c{ "eqpvtcev'y kyj "yj g''Dqctf "vq''r tqxkf g''r tqf wew''qt''ugtxkegu."vq'' yj g''Tgvktgo gpv'U{uvgo ''qt''yj g'Tgvktgo gpv'Qhhkeg0''

CRRGP F KZ'D"

<u>Ci gpe{"Rqukskqpu"yj cv'O cpci g"Rwdrke"Kpxguvo gpvu""</u>
<u>Hqt"Rwtr qugu"qh"Ugevkqp": 9422"qh'yj g"I qxgtpo gpv"Eqf g"</u>

Rwtuwcpv'\q'I qxgtpo gpv'Eqf g''Uge\kqp": 9536. "\j g'\qmqy kpi '\ku'c'\rkuv'qh''gcej 'r qukkqp''y kj '' \j g'Tg\ktgo gpv'Dqctf ''cpf 'EEEGTC'\rhqt''y j kej ''cp'\kpf kxkf wcn'qeewr {kpi ''\j g'r qukkqp'\ku'' tgs wktgf '\q'\rhkrg''c'\rhqto ''922''/'Ucvgo gpv'qh'Geqpqo ke'\rhvgtguvu''cu''c'r wdnke''qh\rkekcn'y j q'' o cpci gu''r wdnke'\rhvgtguvo gpw''y kj \rhvj g''o gcpkpi ''qh'I qxgtpo gpv'Eqf g''Uge\rhqp'': 9422<''

O go dgtu'qh'y g'Dqctf 'qh'Tgxktgo gpv.'kpenxf kpi 'Cnxgtpcvg'O go dgtu''

- Ej kgh'Gzgewkxg'Qhhkegt"
- Ej kgh'kpxguvo gpv'Qhhkegt"

CRRGPFKZ'E"

*Tgi wrcvkqpu"qh"yi g"Hckt"RqrkskecriRtcevkegu"Eqo o kuukqp."Vkvrg"4."Fkxkukqp"8."Ecrkhqtplc"Eqf g"qh" Tgi wrcvkqpu+"

È3: 9520Rt qxkdqpu'qh'Eqphrlev'qh'Kpvgt guv'Eqf gu0

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qh''go r rq{ggu'cpf 'yj g'hqto wrcvkqp'qh'f kuerquwtg''ecvgi qtkgu'lpp''yj g''Crrgpf kz'tghgttgf 'vq''dgrqy ''
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Ugevkqp'': 9522''qt''yj g''co gpf o gpv'qh'c''eqphrlev'qh'lxpvgtguv'eqf g''y kyj kp''yj g''o gcpkpi ''qh''Ugevkqp''
: 9528'kh'yj g''ygto u'qh'yj ku'tgi wrcvkqp''ctg'uwdurkswagf 'hqt''ygto u'qh'c''eqphrlev'qh'lxpvgtguv'eqf g''
crtgcf { 'lxp''ghhgev0C''eqf g''uq''co gpf gf ''qt''cf qrvgf ''cpf ''r tqo wri cvgf ''tgs wktgu'yj g''tgrqtvkpi ''qh''
tgrqtvcdrg''ksgo u'lxp''c''o cppgt'uwdurcpvkcm(''gs wkxcrgpv'vq''yj g''tgs wktgo gpvu'qh''ctvkerg''4''qh'ej crvgt''9''
qh''yj g''Rqrkslecn'Tghqto ''Cev''Ugevkqpu'': 3222. ''gy'ugs 0'Vj g''tgs wktgo gpvu'qh'c''eqphrlev'qh'lxpvgtguv''
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rcy u''r gtvckpkpi ''vq''eqphrlevu'qh'lxpvgtguv''

*d+"Vj g"vgto u"qh"c"eqphrkev"qh"kpvgtguv"eqf g"co gpf gf "qt"cf qr vgf "cpf "r tqo wri cvgf "r wtuwcpv" vq"vj ku"tgi wrcvkqp"ctg"cu"hqmqy u<"

*3+'Ugevkqp'30'F ghkpkxkqpu0'

Vj g'f ghlpkklqpu'eqpvckpgf 'kp''y g'RqrkklecriTghqto 'Cev'qh'3; 96.'tgi wrcklqpu'qh'y g'Hckt'Rqrkklecri'
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Vj ku'eqf g'f qgu'pqv'guvcdrkuj "cp{"f kuemquwtg"qdrki cvkqp"hqt"vj qug'f guki pcvgf "go r mq{ggu'y j q'ctg" cnuq'ur gekhkgf 'kp''Ugevkqp": 9422'kh'vj g{"ctg'f guki pcvgf 'kp''yj ku'eqf g'kp''yj cv'uco g'ecr cekv{"qt'kh''yj g" i gqi tcr j kecril wtkuf kevkqp"qh'vj ku'ci gpe{"ku'vj g'uco g'cu'qt'ku'y j qm{ 'kpenwf gf 'y kyj kp''yj g" lwtkuf kevkqp'kp'y j kej ''yj qug'r gtuqpu'o wuv'tgr qtv'vj gkt 'geqpqo ke'kpvgtguvu'r wtuvvcpv'vq''ctvkerg'4''qh'' ej cr vgt'9''qh'vj g'RqrkskecriTghqto 'Cev.''Ugevkqpu'': 9422.''gv'ugs 0'

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y kj kp"vj g"l wtkuf kevkqp"qh"vj g"qvj gt "ci gpe{="

*D+"Vj g'f knemuwtg"cuuki pgf "kp" yj g"eqf g"qh" yj gt"ci gpe{ "ku" yj g"uco g"cu" yj cv" tgs wktgf "
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*707+"Ugevkqp"7070'Uccvgo gpvu"hqt"Rgtuqpu"Y j q"Tguki p"Rtkqt"vq"Cuuwo kpi "Qhhleg0'

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*C+'Eqpvgpvu''qh'Kpkkcn'Uvcvgo gpvu0'

Kokken'uvevgo gpvu'uj emif kuenqug'ep{"tgrqtvedng"kpxguvo gpvu."kpvgtguvu'kp"tgenirtqrgtv{"epf" dwukpguu'rqukskqpu'j gnf "qp"vj g"ghhgevkxg"f evg"qh'vj g"eqf g"epf "kpeqo g"tgegkxgf "f wtkpi "vj g"34" o qpvj u'r tkqt"vq"vj g"ghhgevkxg"f evg"qh'vj g"eqf g0'

*D+'Eqpvgpvu'qh'Cuuwo kpi 'Qhhleg''Uvcvgo gpvu0'

Cuuwo kpi "qhhkeg"uncvgo gpvu'uj cmif kuenqug"cp{"tgrqtvcdrg"kpxguvo gpvu."kpvgtguvu'kp"tgcnirtqrgtv{" cpf "dwukpguu'r qukukqpu'j grf "qp"vj g"f cvg"qh"cuuwo kpi "qhhkeg"qt."kh"uwdlgev'vq"Uvcvg"Ugpcvg" eqphkto cvkqp"qt"crrqkpvo gpv."qp"vj g"f cvg"qh"pqo kpcvkqp."cpf "kpeqo g"tgegkxgf "f wtkpi "vj g"34" o qpvj u"rtkqt"vq"vj g"f cvg"qh"cuuwo kpi "qhhkeg"qt"vj g"f cvg"qh"dgkpi "crrqkpvgf "qt"pqo kpcvgf." tgurgevkxgn{0'

*E+'Eqpvgpwi'qh'Cppwcn'Uvcvgo gpw0'Cppwcn'uvcvgo gpwi'uj cm'f kuenqug''cp{ "tgrqtvcdrg" kpxguvo gpw. "kpvgtguvu''kp''tgcn'r tqr gtv{."kpeqo g''cpf "dwukpguu'r qukkkqpu''j gnf "qt''tgegkxgf "f wtkpi "'y g'' r tgxkqwu''ecngpf ct''{ gct''r tqxkf gf ."j qy gxgt."'y cv''y g''r gtkqf "eqxgtgf "d{ "cp"go r mq gg)u'hktuv'cppwcn'' uvcvgo gpv'uj cm'dgi kp"qp"'y g''ghhgevkxg''f cvg"qh''y g''eqf g''qt''y g''f cvg''qh''cuuwo kpi "qhhkeg'y j kej gxgt'' ku'hcvgt."'qt''hqt''c''dqctf "qt''eqo o kuukqp''o go dgt''uwdlgev''q''Ugevkqp'': 952408."'y g''f c{ "chvgt''y g'' equukpi "f cvg''qh''y g''o quv'tgegpv'uvcvgo gpv'hkrgf "d{ "'y g''o go dgt''r wtuvcpv''q''Tgi wrcvkqp''3: 9760'

*F+'Eqpvgpvu'qh'Ngcxkpi 'Qhhkeg''Uvcvgo gpvu0'

Ngcxkpi "qhhkeg'uvcvgo gpvu'uj cmif kuenqug'tgrqtvcdng'kpxguvo gpvu. 'kpvgtguvu'kp'tgcnirtqrgtv{.'kpeqog'' cpf 'dwukpguu'r qukkkqpu'j grf 'qt'tgegkxgf 'f wtkpi ''y g'rgtkqf ''dgwy ggp''y g''enqukpi ''f cvg''qhi'y g''rcuv'' uvcvgo gpv'hkrgf ''cpf ''y g''f cvg''qhi'rgcxkpi ''qhhkeg0'

*9+'Ugevkqp'90'O cppgt'qh'Tgrqtvkpi 0'

Ucvgo gpvu'qh'geqpqo ke'kpvgtguvu'uj cm'dg''o cf g''qp'hqto u'r tguetkdgf ''d{ ''vj g'Hckt'Rqnkkecn'' Rtcevkegu'Eqo o kuukqp''cpf ''uwr r nkgf ''d{ ''vj g''ci gpe{.''cpf ''uj cm'eqpvckp''yj g'hqmqy kpi 'kphqto cvkqp<''

*C+'Kpxguvo gpv'cpf 'Tgcn'Rtqr gtv('F kvenquvtg0'

Y j gp"cp"kpxguvo gpv'qt"cp"kpvgtguv'kp"tgcn'r tqr gtv(5"ku'tgs wktgf "vq"dg"tgr qtvgf .6" yi g"uvcvgo gpv' uj cm'eqpvckp"yi g"hqmqy kpi <"

30°C "uvcvgo gpv'qh'vj g"pcwtg"qh'vj g"kpxguvo gpv'qt "kpvgtguv="

40Vj g'pco g''qh''y g''dwukpguu''gpvkx{ 'kp''y j kej ''gcej ''kpxguvo gpv'ku''j grf.''cpf ''c''i gpgtcn f guetkr vkqp''qh''y g''dwukpguu''cevkxkx{ ''kp''y j kej ''y g''dwukpguu''gpvkx{ ''ku''gpi ci gf ="

50Vj g"cfftguu'qt"qyj gt"rtgekug"nqecvkqp"qh'vj g"tgcn'rtqrgtv{=

60C 'uwcygo gpv'y j gyj gt 'yj g'hckt 'o ctngv'xcnwg'qh'y g'kpxguwo gpv'qt 'kpvgtguv'kp'tgcn'r tqr gtv{ gs wcnı'qt 'gzeggf u''&4.222. 'gzeggf u''&3.222.222. ''qt 'gzeggf u''&3.222.2220'

*D+'Rgtuqpcn'Ipeqo g'F kuenquwtg0'Y j gp'r gtuqpcn'Ipeqo g'ku'tgs wktgf ''vq''dg'tgr qtvgf . 7''y g'' uvcvgo gpv'uj cm'eqpvckp<'

30Vj g'pco g'cpf 'cfftguu'qh'gcej 'uqwteg'qh'lpeqo g'ci i tgi cvkpi "&722'qt'o qtg'lp'xcnwg."qt &72'qt'o qtg'lp'xcnwg'lh'vj g'lpeqo g'y cu'c'i khw'cpf 'c'i gpgtcn'f guetkr vkqp'qh'vj g'dwukpguu'cevkxkv{." kh'cp{."qh'gcej 'uqwteg="

40C "twcvgo gpv'y j gvj gt" vj g"ci i tgi cvg"xcnwg"qh"lpeqo g"htqo "gcej "tuqwteg." qt" lp" vj g"ecug"qh c"nqcp." vj g"j ki j guv'co qwpv'qy gf "vq"gcej "tuqwteg." y cu" 83.222 "qt" nguu. "i tgcvgt" vj cp" 83.222. "i tgcvgt" vj cp" 83.222. "qt" i tgcvgt "vj cp" 83.222. "qt" i tgcvgt" i tgcvgt "vj cp" 83.222. "qt" i tgcvgt" i tgcvgt"

50C'f guetkr vkqp"qh'vj g'eqpukf gtcvkqp. 'kh'cp{.'hqt'y j kej 'vj g'kpeqo g'y cu'tgegkxgf =
60Kp'vj g'ecug'qh'c'i khw'vj g'pco g. 'cf f tguu'cpf 'dwukpguu'cevkxkv{ 'qh'vj g'f qpqt'cpf 'cp{
kpvgto gf kct{'vj tqwi j 'vj g'i khv'y cu'o cf g=c'f guetkr vkqp'qh'vj g'i khv=vj g'co qwpv'qt'xcnwg'qh'
vj g'i khv=cpf'vj g'f cvg'qp'vj j kej 'vj g'i khv'y cu'tgegkxgf="

70Kp"'y g"ecug"qh"c"nqcp."'y g"cppwcn'kpygtguv'tcyg"cpf "y g"ugewtkv{."kh"cp{."i kxgp"hqt"'y g"nqcp cpf "y g"vgto "qh"y g"nqcp0"

*E+'Dwukpguu'Gpvkv{ "Kpeqo g'F kuenquwtg0'Y j gp'kpeqo g'qh'c'dwukpguu'gpvkv{ .''kpenwf kpi "
kpeqo g'qh'c'uqng'r tqr tkgvqtuj kr .''ku'tgs wktgf ''vq''dg'tgr qtvgf .⁸''yj g''uvcvgo gpv''uj cm'eqpvckp<''

30Vj g'pco g."cfftguu."cpf"c'i gpgtcn'f guetkr vkqp"qh'vj g'dwukpguu"cevkxkv{ "qh'vj g'dwukpguu gpvkv{="

40Vj g'pco g''qh''gxgt { ''r gtuqp''htqo ''y j qo ''y g''dwukpguu''gpvkx{ ''tgegkxgf ''r c { o gpvu''kh''y g hkrgt)u''r tq''tcvc''uj ctg''qh''i tquu''tgegkr vu''htqo ''uwej ''r gtuqp''y cu''gs wcn''\q''qt''i tgcvgt''y cp''&2.2220'

*F+"Dwukpguu''Rqukskqp"F kuemquwtg0"Y j gp"dwukpguu'r qukskqpu''ctg"tgs wktgf "\q"dg"tgr qt\gf ."c" f guki pc\gf "go r m{gg"\uj cm'rkuv'\uj g"pco g"cpf "cf f tguu''qh'gcej "dwukpguu''gp\k\\"\\p"\uj j kej "\uj g" go r m{gg"\ui u''c"f ktge\ut."qhhkegt."r ct\upgt."\utwu\ugg."go r m{gg."qt"\up "y j kej "\uj g"go r m{gg"j qnf u''cp{" r qukskqp"qh'o cpci go gp\u''c"f guetkr \upqp"qh'\uj g"dwukpguu''ce\uxk\u\"\\p"\uj j kej "\uj g"dwukpguu''gp\k\\"\\ui" gpi ci gf ."cpf "\uj g"f guki pc\ugf "go r m{gg)u'r qukskqp"\uj k\uj "\uj g"dwukpguu''gp\k\\"\ui"

*G+'Ces wkukkqp''qt''F kur qucn'F wtkpi 'Tgr qtvkpi ''Rgtkqf 0'Kp''y g''ecug''qh''cp''cppwcn'qt''ngcxkpi ''
qhhkeg''uvcvgo gpv.''kh''cp''kpxguvo gpv''qt''cp''kpvgtguv'kp''tgcn'r tqr gtv{ ''y cu''r ctvkcm(''qt''y j qm(''ces wktgf ''
qt''f kur qugf ''qh''f wtkpi ''y g''r gtkqf ''eqxgtgf ''d{ ''y g''uvcvgo gpv.''y g''uvcvgo gpv''y cm''eqpvckp''y g''f cvg''qh''
ces wkukkqp''qt''f kur qucn'0'

*: +"Ugevkqp": 0'Rtqj kdkkqp"qp"Tgegkrv"qh"Jqpqtctkc0"

*C+Pq"o go dgt"qh"c"uvcvg"dqctf "qt"eqo o kuukqp."cpf "pq"f guki pcvgf "go r m{ gg"qh"c"uvcvg"qt" mecn'i qxgtpo gpv'ci gpe{."uj cm'ceegr v'cp{"j qpqtctkvo "htqo "cp{"uqwteg."kh"vj g"o go dgt"qt" go r m{ gg"y qwrf "dg"tgs wktgf "vq"tgr qtv"vj g"tgegkr v'qh"kpeqo g"qt"i khwu"htqo "vj cv'uqwteg"qp"vj g" o go dgt)u"qt "go r m{ gg)u'uvcvgo gpv'qh"geqpqo ke"kpvgtguvu0'

*D+"Vj ku'ugevkqp"uj cm'pqv'crrn(''vq"cp{ ''r ctv'vko g"o go dgt ''qh'vj g"i qxgtpkpi ''dqctf ''qh'cp{ ''r vdnke 'kpuvkvvkqp"qh'j ki j gt ''gf wecvkqp. ''wpnguu'vj g"o go dgt 'ku'cnnq'cp''gngevgf ''qhhkekcn0'

*E+"Uwdf kxkukqpu"*c+."*d+."cpf "*e+"qh"Ugevkqp":; 723"uj cm'cr r n{ ''vq''yj g''r tqj kdkkqpu"kp''yj ku" ugevkqp0'

*F+"Vj ku'ugevkqp"uj cm'pqv'rko kv'qt"r tqj kdkv'r c{o gpvu."cf xcpegu."qt"tgko dwtugo gpvu"hqt" vtcxgrl'cpf "tgrcvgf" 'nqf i kpi "cpf "uwdukuvgpeg"cwj qtk| gf "d{"Ugevkqp": ; 7280"

*: 08+"Ugevkqp": 080"Rtqj kdkkqp"qp"Tgegkr v'qh'I khw'kp"Gzeguu'qh'\&7420'

*C+Pq"o go dgt"qh"c"urcvg"dqctf "qt"eqo o kuukqp."cpf "pq"f guki pcvgf "go r m{gg"qh"c"urcvg"qt" mqecn"i qxgtpo gpv"ci gpe{."uj cm"ceegr v"i khnu"y kyi "c"vqvcn"xcnwg"qh"o qtg"vj cp"&742"kp"c"ecngpf ct" {gct"htqo "cp{"ukpi ng"uqwteg."kh"vj g"o go dgt"qt"go r m{gg"y qwrf "dg"tgs wktgf "vq"tgr qtv"vj g"tgegkr v" qh"kpeqo g"qt"i khnu"htqo "vj cv"uqwteg"qp"vj g"o go dgt)u"qt"go r m{gg)u"urcvgo gpv"qh"geqpqo ke" kpvgtguvu0'

*D+"Vj ku'ugevkqp"uj cm'pqv'crrn("vq"cp{"rctv'vko g"o go dgt"qh'vj g"i qxgtpkpi "dqctf "qh'cp{" rwdrke kpuvkwwkqp"qh'j ki j gt "gf wecvkqp. "wprguu'vj g"o go dgt "ku"cnq"cp "grgevgf "qhhkekcri)"

E+Uwdf kxkukqpu'g+'*h+''cpf'i+QhUgevkqp': ; 725'uj cm'cr r n(''q''y g''r tqj kdkxkqpu'p''y ku'' ugevkqp0'

*: 04+"Ugevkqp": 040"Nqcpu"\q"Rvdrke"Qhhkekcnu0"

*C+'Pq"grgevgf "qhhlegt"qh"c"uvcvg"qt "rqecnii qxgtpo gpv"ci gpe{"uj cm"htqo "vj g"f cvg"qh"vj g" grgevlqp"vq"qhhleg"vj tqwi j "vj g"f cvg"vj cv"vj g"qhhlegt "xcecvgu"qhhleg. "tgegkxg"c"r gtuqpcn'mqcp"htqo " cp{"qhhlegt."go r mq{gg."o go dgt."qt"eqpuwncpv'qh"vj g"uvcvg"qt"mqecnii qxgtpo gpv"ci gpe{"kp"y j kej " vj g"grgevgf "qhhlegt"j qnf u"qhhleg"qt"qxgt"y j kej "vj g"grgevgf "qhhlegt)u"ci gpe{"j cu"f ktgevlqp"cpf" eqpvtqn0'

*D+"P q"r wdrke"qhhkeken'y j q"ku"gzgo r v'htqo "vj g"uvcvg"ekxkriugtxkeg"u{uvgo "r wtuwcpv'vq" uwdf kxkukqpu"*e+."*f+."*g+."*h+."cpf "*i +"qh"Ugevkqp"6"qh"Ctvkerg"XKKqh"vj g"Eqpuvkwvkqp"uj cm"y j krg" j g"qt"uj g"j qrf u"qhhkeg."t gegkxg"c"r gtuqpen'rqcp"htqo "cp{"qhhkegt."go r rq{gg."o go dgt."qt"eqpuvvvcpv" qh"vj g"uvcvg"qt"rqeen'i qxgtpo gpv'ci gpe{"kp"y j kej "vj g"r wdrke"qhhkeken'j qrf u"qhhkeg"qt"qxgt"y j kej "vj g"r wdrke"qhhkeken'j qrf u"qhhkeg"qt"qxgt"y j kej "vj g"r wdrke"qhhkeken)u"ci gpe{"j cu"f ktgevkqp"cpf "eqpvtqr0"Vj ku"uwdf kxkukqp"uj cm'pqv'cr r r("vq"rqcpu" o cf g"vq"c"r wdrke"qhhkeken'y j qug"f wkgu"ctg"uqrgn("ugetgvctken"ergtkeen"qt"o cpwcr0'

*E+'Pq"gngevgf "qhhkegt"qh'c"uvcvg"qt "nqecn'i qxgtpo gpv'ci gpe{ "uj cm 'htqo "yj g"f cvg"qh'yj g" gngevlqp"\q"qhhkegt 'y tqwi j "yj g'f cvg'yj cv'yj g"qhhkegt 'xcecvgu"qhhkeg. 'tgegkxg'c'r gtuqpcn'mqcp'htqo "

cp{"r gtuqp"y j q"j cu"c"eqpvtcev"y kij "ij g"uvcvg"qt"mqecn"i qxgtpo gpv"ci gpe{"vq"y j kej "ij cv"grgevgf" qhhkegt"j cu"dggp"grgevgf "qt"qxgt"y j kej "ij cv"grgevgf "qhhkegt)u"ci gpe{"j cu"f ktgevkqp"cpf "eqpvtqn")'

Vj ku"uvdf kxkukqp"uj cm"pqv"cr r n("vq"mqcpu"o cf g"d{"dcpmu"qt"qvj gt"hkpcpekcn"kpuvkvvkqpu"qt"vq"cp{" kpf gdvgf pguu"etgcvgf "cu"r ctv"qh"c"tgvckrilkpuvcmo gpv"qt"etgf kv"ectf "vtcpucevkqp."kh"vj g"mqcp"ku"o cf g" qt"vj g"kpf gdvgf pguu"etgcvgf "kp"vj g"ngpf gt)u"tgi vrct"eqwtug"qh"dwukpguu"qp"vgto u"cxckrcdrg"vq" o go dgtu"qh"vj g"r vdrke"y kij qw"tgi ctf "vq"vj g"grgevgf "qhhkegt)u"qhhkekcn"uvcwu0'

*F+Pq'r wdrke 'qhhkekniy j q'kn'gzgo r v'htqo ''y g'urcvg'ekxkriugtxkeg'u{uvgo ''r wtuwcpv'vq''
uwdf kxkulqpu'*e+"*f+"*g+"*h+"cpf '*i +'qh'Ugevlqp'6'qh'Ctvlerg"XKKqh'y g'Eqpurkwwkqp'uj cm'y j krg''
y g'qhhkeknij qrf u'qhhkeg.'t gegkxg''c'r gtuqpcrimqcp'htqo ''cp{''r gtuqp'y j q'j cu'c'eqpvtcev'y krj ''y g''
urcvg''qt''mqecni qxgtpo gpv'ci gpe{ ''q'y j kej ''y cv'grgevgf ''qhhkegt'j cu'dggp''grgevgf ''qt''qxgt''y j kej ''
y cv'grgevgf ''qhhkegt)u''ci gpe{ 'j cu''f ktgevlqp''cpf ''eqpvtqri)'Vj ku'uwdf kxkulqp''uj cm'pqv'cr r n(''q''mqcpu''
o cf g''d{ ''dcpmu''qt''qyj gt 'hhpcpekcrilspurkwwlqpu''qt''q'cp{ ''kpf gdvgf pguu''etgcvgf ''cu''r ctv'qh'c''tgvckri'
kpurcmo gpv'qt''etgf kv'ectf ''tcpucevlqp. 'kh'y g''mqcp'ku'o cf g''qt''y g''kpf gdvgf pguu''etgcvgf ''kp''y g''
rgpf gt)u'tgi wrct''eqwtug''qh''dwulpguu''qp''ygto u''cxckrcdrg''q'o go dgtu''qh'yj g''r wdrke''y krj qww'tgi ctf''vq''
y g''grgevgf ''qhhkegt)u''qhhkekcn'urcwu0'Vj ku'uwdf kxkulqp''uj cm'pqv'cr r n(''q''nqcpu''o cf g''q''c''r wdrke''
qhhkekcn'y j qug''f wkgu''ctg''uqrgn(''ugetgvctkcn''ergtlecn''qt''o cpwcn0''

*G+"Vj ku'ugevkqp"uj cm'pqv'crrn("vq'vj g'hqmqy kpi <"

30Nqcpu'o cf g''vq''y g'eco r cki p''eqo o kwgg''qh''cp''gngevgf ''qhhkegt''qt''ecpf kf cvg''hqt''gngevkxg qhhkeg0'

40Nqcpu'o cf g'd{ "c'r wdrke"qhhlekcn)u'ur qwug."ej krf."r ctgpv."i tcpf r ctgpv."i tcpf ej krf.

dtqvj gt."ukurgt."r ctgpv/kp/my."dtqvj gt/kp/my."ukurgt/kp/my."pgr j gy."pkgeg."cwpv."wperg."qt"hktuv'
eqwukp."qt"vj g'ur qwug"qh'cp{ "uwej "r gtuqpu."r tqxkf gf "vj cv'vj g'r gtuqp"o cmkpi "vj g'mqcp'ku'pqv'cevkpi "
cu'cp"ci gpv'qt"kpvgto gf kct{ "hqt"cp{ "r gtuqp"pqv'qvj gty kug"gz go r vgf "wpf gt"vj ku'ugevkqp0'

50'Nqcpu'htqo "c'r gtuqp"y j kej .'kp"y g'ci i tgi cvg."f q'pqv'gzeggf "&722"cv'cp{ 'i kxgp"\ko g0' 60'Nqcpu'o cf g."qt"qhhgtgf 'kp"y tkkpi ."dghqtg'Lcpwct { '3."3; ; : 0' *: \(\Omega + \Ugevkqp \)": \(\Omega O \Nqcp \)"Vgto u0'

*C+'Gzegr v'cu'ugv'hqtyj 'kp'uwdf kxkukqp'*D+.''pq''grgevgf ''qhhkegt'qh''c'uvcvg''qt''mqecn''
i qxgtpo gpv'ci gpe{ "uj cm'htqo "vj g'f cvg''qh''yj g''qhhkegt)u''grgevkqp''vq''qhhkeg''yj tqwi j "vj g'f cvg''yj g''
qhhkegt ''xcecvgu''qhhkeg. ''tgegkxg''c''r gtuqpcn'mqcp''qh''&722''qt''o qtg. ''gzegr v'y j gp''yj g''mqcp''ku'kp''y tkkpi "
cpf ''engctn{ ''uvcvgu''yj g'vgto u''qh''yj g''mqcp. ''kpenwf kpi ''yj g''r ctvkgu''vq''yj g''mqcp''ci tggo gpv.''f cvg''qh''yj g''
mqcp.''co qwpv''qh''yj g''mqcp. ''yto ''qh''yj g''mqcp.''f cvg''qt''f cvgu''y j gp''r c{o gpvu''uj cm'dg''f wg''qp''yj g''mqcp''
cpf ''yj g''co qwpv''qh''yj g''r c{o gpvu.''cpf ''yj g''tcvg''qh'kpvgtguv'r ckf ''qp''yj g''mqcp0'

*D+"Vj ku'ugevkqp"uj cm'pqv'crrn("vq"vj g"hqmqy kpi "v(rgu'qh'mqcpu<" 30"Nqcpu'o cfg'vq''yj g'ecorcki p'eqoo kwgg'qh''yj g'gngevgf ''qhhkegt0'

40Nqcpu'o cf g''vq''y g''grgevgf "qhhkegt''d { ''j ku''qt''j gt''ur qwug."ej krf. 'r ctgpv''i tcpf r ctgpv." i tcpf ej krf. 'dtqyj gt. ''ukuvgt.'r ctgpv'kp/rcy. ''dtqyj gt/kp/rcy. ''ukuvgt/kp/rcy. ''pgr j gy. ''pkgeg. ''cwpv." wperg. ''qt''hktuv'eqwukp. ''qt''y g''ur qwug''qh''cp { ''uwej ''r gtuqp. ''r tqxkf gf ''y cv'y g''r gtuqp''o cnkpi ''y g''nqcp'' ku''pqv''cevkpi ''cu''cp''ci gpv''qt''kpvgto gf kct { ''hqt''cp { ''r gtuqp''pqv''qy gty kug''gzgo r vgf ''wpf gt''y ku'' ugevkqp0'

50'Nqcpu'o cf g."qt"qhhgtgf "kp"y tkkpi ."dghqtg"Icpwct{"3."3;;:0'

*E+'P qyi kpi 'kp''yi ku'ugevkqp''uj cm'gzgo r v'cp{ 'r gtuqp'htqo ''cp{ ''qyi gt''r tqxkukqp''qh''Vkxrg''; ''qh'' yi g'I qxgtpo gpv'Eqf g0'

*: 06+"Ugevkqp": 060"Rgtuqpcn"Nqcpu0"

*C+'Gzegr v'cu'ugv'hqt yi 'kp''uwdf kxkukqp'*D+."c''r gtuqpcn'hqcp't gegkxgf 'd{ "cp{ 'f guki pcvgf "
go r m{gg''uj cm'dgeqo g''c''i khv''vq''yi g''f guki pcvgf "go r m{gg''hqt''yi g''r wtr qugu''qh''yi ku''ugevkqp''kp''yi g''
hqmqy kpi "ektewo uvcpegu<"

30 Ki'vj g''nqcp''j cu''c'f ghkpgf 'f cvg''qt''f cvgu''hqt''tgr c{o gpv.''y j gp''vj g''uvcwwg''qh''nko kcvkqpu''hqt hkhpi ''cp''cevkqp''hqt''f ghcwn''j cu''gzr ktgf 0'

40Ki'y g''nqcp''j cu''pq''f ghlpgf 'f cwg''qt''f cwgu''hqt''tgr c {o gpv.''y j gp''qpg''{ gct''j cu''gncr ugf 'htqo y g''ncygt''qh''y g''hqmqy lpi <''

c0Vj g'f cvg'\'y g'mcp'\'y cu'o cf g0

d0Vj g'f cvg''y g'hcuv'r c{o gpv'qh''&322''qt''o qtg''y cu''o cf g''qp''y g''mcp0

e0Vj g"f cvg"wr qp"y j kej "vj g"f gdvqt"j cu"o cf g"r c{o gpwl"qp"vj g"nqcp"ci i tgi cvkpi "vq"nguu vj cp"&472"f wtkpi "vj g"r tgxkqwu"34"o qpvj u0"

*D+"Vj ku'ugevkqp"uj cm'pqv'cr r n(''vq"vj g'hqmqy kpi ''v(r gu''qh'hqcpu<"

30C 'nqcp'o cf g''vq''y g'eco r cki p'eqo o kwgg''qh'cp''grgevgf ''qhhlegt''qt''c''ecpf kf cvg'hqt grgevkxg''qhhleg0'

40C 'nqcp''yi cv'y qwrf ''qyi gty kug''pqv'dg''c''i khv''cu''f ghkpgf ''kp''yi ku''\kxrg0

50C"nqcp"yi cv'y qwrf "qyi gty kug"dg"c"i khv'cu'ugv'hqtyi "wpf gt"uwdf kxkukqp"*C+"dww'qp"y j kej yi g"etgf kqt"j cu''\cmpp"tgcuqpcdrg"cevkqp"\q"eqmgev'\yi g"dcrcpeg"f wg0'

60C 'mpcp''y cv'y qwrf "qyi gty kug''dg''c''i khv''cu''ugv'hqtyi 'wpf gt''uwdf kxkukqp''*C+"dwv'qp'y j kej y g''etgf kqt."dcugf "qp''tgcuqpcdrg''dwukpguu''eqpukf gtcvkqpu."j cu''pqv''wpf gtvcngp''eqnrgevkqp''cevkqp0' Gzegr v'kp''c''etko kpcn'cevkqp."c''etgf kqt''y j q''ercko u''yj cv'c''nqcp''ku''pqv'c''i khv''qp''yj g''dcuku''qh''yj ku'' r ctci tcr j ''j cu''yj g''dwtf gp''qh''r tqxkpi ''yj cv'yj g''f gekukqp''hqt''pqv''vcnkpi ''eqnrgevkqp''cevkqp''y cu''dcugf '' qp''tgcuqpcdrg''dwukpguu''eqpukf gtcvkqpu0''

70C ''mqcp''o cf g''vq''c ''f gdvqt''y j q''j cu''hkrgf 'hqt''dcpmtwr ve{ "cpf ''vj g''mqcp''ku''wnko cvgn(f kuej cti gf ''kp''dcpmtwr ve{0'

*E+'Pqyi kpi 'kp''yi ku'ugevkqp''uj cm'gzgo rv'cp{ 'r gtuqp'htqo 'cp{ 'qyi gt''r tqxkukqpu''qh''Vkvrg''; '' qh''yi g'I qxgtpo gpv'Eqf g0'

*; +'Ugevkqp"; 0F kus workhkecvkqp0'

P q"f guki pcvgf "go r m{gg"uj cm'o cmg. "r ctvkekr cvg"kp"o cmkpi ."qt"kp"cp{"y c{"cwgo r v'vq"wug"vj g" go r m{gg)u"qhhkekcn'r qukxkqp"vq"kphnwgpeg"vj g"o cmkpi "qh"cp{"i qxgtpo gpvcn'f gekukqp"y j kej "vj g" go r m{gg"mpqy u"qt"j cu"tgcuqp"vq"mpqy "y km'j cxg"c"tgcuqpcdn("hqtguggcdrg"o cvgtkcn'hkpcpekcn' ghrgev."f kuvkpi wkuj cdrg'htqo "kwu"ghhgev'qp"vj g"r wdnke"i gpgtcm(."qp"vj g"qhhkekcn'qt"c"o go dgt"qh'vj g" qhhkekcn)u"ko o gf kcvg'hco kn("qt"qp<"

*C+'Cp{"dwukpguu"gpvkx{"kp"y j kej "vj g"f guki pcvgf "go r m{gg"j cu"c"f ktgev'qt"kpf ktgev" kpxguvo gpv'y qtvj "&4.222"qt"o qtg="

*D+'Cp{'tgcn'r tqr gtv{ 'kp'y j kej ''y g'f guki pcvgf ''go r mq{gg'j cu'c'f ktgev'qt'kpf ktgev'kpvgtguv' y qtvj ''&4.222''qt''o qtg="

*E+'Cp{"uqwteg"qh"lpeqo g."qyj gt"\j cp"i khwu"cpf "qyj gt"\j cp"nqcpu"d{"c"eqo o gtekcn"ngpf kpi "
lpunkwwkqp"lp"\j g"tgi wrct"eqwtug"qh"dwukpguu"qp"\gto u"cxckrcdrg"\q"\j g"r wdrke"y kyj qw"tgi ctf "\q"
qhhkekcn'uvcwu. "ci i tgi cvkpi "&722"qt"o qtg"kp"xcnwg"r tqxkf gf "\q."tgegkxgf "d{"qt"r tqo kugf "\q"\j g"
f guki pcvgf "go r m{gg"y kyj kp"34"o qpvj u"r tkqt"\q"\j g"\ko g"y j gp"\j g"f gekukqp"ku"o cf g="

*F+'Cp{"dwukpguu"gpvkx{"kp"y j kej "vj g"f guki pcvgf "go r mq{gg"ku"c"f ktgevqt."qhhkegt."r ctvpgt."

vtwuvgg. "go r mq{gg."qt"j qnf u"cp{"r qukkqp"qh"o cpci go gpv="qt"

*G+'Cp{"fqpqt"qh"qt"cp{"kpvgto gf kct{"qt"ci gpv'hqt"c"fqpqt"qh"c"i khv'qt"i khvu'ci i tgi cvkpi "
&722"qt"o qtg"rtqxkfgf"\q."tgegkxgf"d{."qt"rtqo kugf"\q"vjg"fguki pcvgf"go rnq{gg'y kyj kp"34"
o qpvj u"rtkqt"\q"vjg"\ko g"y j gp"vjg"fgekukqp"ku"o cfg0'

*, 05+Ugevkqp''; 050Ngi~cm(Ugevkqp'') T gs wkt gf 'Rct vkekr cvkqp0'

P q'f guki pcvgf 'go r m{gg'uj cm'dg'r tgxgpvgf 'htqo 'o cmkpi 'qt'r ctvkekr cvkpi 'kp'vj g'o cmkpi 'qh'cp{" f gekukqp'vq'vj g'gzvgpv'vj g'go r m{gg)u'r ctvkekr cvkqp'ku'ngi cm{'tgs wktgf 'hqt'vj g'f gekukqp'vq'dg'o cf g0'

*C+'Gpi ci gf 'kp''c''dwukpguu''\tcpuce\kqp"qt'\\tcpuce\kqpu''qp'\'\gto u''pqv''cxckrcdrg''\q''o go dgtu''
qh'\'j g'r wdrke.''tgi ctf kpi ''cp{ 'kpxguvo gpv'qt'\kpvgtguv'\kp'\tgcn'r tqr gtv{=''qt''

*D+'Gpi ci gf 'kp'c'dwukpguu'\tcpuce\kqp"qt'\tcpuce\kqpu'qp'\gto u'pqv'cxckrcdrg'\q"o go dgtu''
qh'\j g'r wdrke'\tgi ctf kpi '\j g'\tgpf gtkpi '\qh'i qqf u'\qt'\ugtxkegu'\qvcrkpi '\kp'\xcrwg'\&3.222'\qt''o qtg0'

*32+"Ugevkqp"320Fkverquwtg"qh"Fkvswcrkh{kpi "Kpvgtguv0"

Y j gp"c"f guki pcvgf "go r m{gg"f gvgto kpgu"vj cv"vj g"go r m{gg"uj qwrf "pqv"o cmg"c"i qxgtpo gpvcn" f gekukqp"dgecwug"vj g"go r m{gg"j cu"c"f kus wcrkh{kpi "kpvgtguv"kp"kx."vj g"f gvgto kpcvkqp"pqv"vq"cev"o c{" dg"ceeqo r cpkgf "d{"f kuemquwtg"qh"vj g"f kus wcrkh{kpi "kpvgtguv"

*33+"Ugevkqp"330Cunknopeg"qh"yi g"Eqo o kunkqp"cpf "Eqwpugn0"

Cp{"f guki pcvgf "go r mq{gg"y j q"ku"wpuwtg"qh"yi g"f wvkgu"wpf gt"yi ku"eqf g"o c{"tgs wguv"cunknocpeg"

htqo "yi g"Hckt"Rqrkskecn"Rtcevkegu"Eqo o kunkqp"r wtuwcpv"vq"Ugevkqp": 5336"cpf "Tgi wrcvkqpu"3: 54; "

cpf "3: 54; (7"qt"htqo "yi g"cwqtpg{"hqt"yi g"go r mq{gg)u"ci gpe{."r tqxkf gf "yi cv"pqyi kpi "kp"yi ku"ugevkqp"

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Tghqto ''Cev.''Ugevkqpu'': 3222/; 32360'Kp''cf f kskqp. ''c'f gekukqp''kp''tgncvkqp''vq''y j kej ''c''xkqncvkqp''qh''yj g'' f kus wcnkhecvkqp''r tqxkukqpu''qh'yj ku''eqf g''qt''qh''Ugevkqp'': 9322''qt'': 9672''j cu''qeewttgf ''o c{''dg''ugv'' culkf g''cu''xqlkf ''r wtuwcpv''vq''Ugevkqp''; 32250'

aaaaaaaaaaaaaaaaa"

3"F guki pcvgf "go r m{ ggu'y j q'ctg'tgs wktgf "vq'lkrg'uvcvgo gpvu'qh'geqpqo ke'kpvgtguvu'wpf gt "cp{" qyi gt "ci gpe{)u'eqphrkev'qh'kpvgtguvl'eqf g. "qt "wpf gt "ct vkerg"4" "hqt "c"f khrgtgpv'l wtkuf kevkqp. "o c{"gzr cpf" y gkt'uvcvgo gpv'qh'geqpqo ke'kpvgtguvu'vq"eqxgt'tgr qt vcdrg'kpvgtguvu'kp''dqvj "lwtkuf kevkqpu. "cpf "hkrg" eqr kgu'qh'vj ku'gzr cpf gf "uvcvgo gpv'y kyj "dqvj "gpvkvkgu'kp''nkgw'qh'hkrkpi "ugr ctcvg'cpf "f knvkpev' uvcvgo gpvu."r tqxkf gf "yj cv'gcej "eqr { "qh'uvej "gzr cpf gf "uvcvgo gpv'hkrgf "kp''r reeg'qh'cp''qtki kpcn'ku" uki pgf "cpf "xgtkhlvgf "d{ "vj g"f guki pcvgf "go r m{ gg''cu'kh'kv'y gtg''cp''qtki kpcn'\Ugg''Ugevkqp": 32260'

4"Ugg''Ugevkqp": 3232"cpf "Tgi wrcvkqp"3: 337"hqt''yj g'f wkgu''qh'hkrkpi "qhhkegtu''cpf 'r gtuqpu''kp''
ci gpekgu'y j q''o cng''cpf 'tgvckp''eqr kgu''qh'uvcvgo gpvu''cpf 'hqty ctf 'vj g''qtki kpcm''q''yj g'hkrkpi "qhhkegt0'

5"Hqt''yj g''r wtr qug''qh'f kuemquwtg''qpn("*pqv'f kus wcnkhecvkqp+"cp''kpvgtguv'kp''tgcn'r tqr gtv("f qgu''pqv'' kpenvf g''yj g''r tkpekr cn'tgukf gpeg''qh'yj g''hkrgt0'

6"Toxguvo gpvu"cpf "lpvgtguvu"lp"tgcrlir tqr gtv("y j kej "j cxg"c"hckt"o ctmgv'xcnwg"qhinguu"vj cp"&4.222"ctg" pqv'lpxguvo gpvu"cpf "lpvgtguvu"lp"tgcrlir tqr gtv("y kaj kp"vj g"o gcpkpi "qhi'vj g"RqrkskecrliTghqto "Cev0"

J qy gxgt. "lpxguvo gpvu"qt "kpvgtguvu"lp"tgcrlir tqr gtv("qhl'cp"lpf kxkf wcrllpenwf g"vj qug"j grf "d{"vj g" lpf kxkf wcrllpenwf g"vj g" lpg kxkf wcrllpenwf g"vj g" lpg gyfguv'lpf "gr gpf gpv'ej krf tgp"qy p. "lp"vj g"ci i tgi cvg. "c"f ktgev. "lpf ktgev'qt"dgpghkekcrllpvgtguv'qh'32"r gtegpv'qt" i tgcvgt0'

⁷'C'f guki pcvgf 'go r m{gg)u'kpeqo g'kpenwf gu'vj g''go r m{gg)u'eqo o wpkv{ 'r tqr gtv{ 'kpvgtguv'kp''yj g'' kpeqo g''qh''vj g''go r m{gg)u'ur qwug''dw'f qgu''pqv'kpenwf g''ucrct { ''qt''tgko dwtugo gpv'hqt''gzr gpugu'' tgegkxgf 'htqo ''c''uvcvg. 'hqecn'qt''hgf gtcn'i qxgtpo gpv'ci gpe{0'

8"Kpeqo g"qh"c"dwukpguu"gpvkx{ "ku"tgr qtvcdrg"kh"yi g"f ktgev."kpf ktgev"qt"dgpghkekcrikpvgtguv"qh"yi g"hkrgt" cpf "yi g"hkrgt)u"ur qwug"kp"yi g"dwukpguu"gpvkx{ "ci i tgi cvgu"c"32"r gtegpv"qt"i tgcvgt "kpvgtguv0"Kp" cf f kxkqp."yi g"f kuerquvttg"qh"r gtuqpu"y j q"ctg"erkgpvu"qt"ewuvqo gtu"qh"c"dwukpguu"gpvkx{ "ku"tgs wktgf" qpn{ "kh"yi g"erkgpvu"qt"ewuvqo gtu"ctg"y kyi kp"qpg"qh"yi g"f kuerquvttg"ecvgi qtkgu"qh"yi g"hkrgt0' P qvg<"Cwj qtkx{ "ekxgf <"Ugevkqp": 5334."I qxgtpo gpv"Eqf g0T ghgtgpeg<"Ugevkqpu": 9325*g+.": 9522/: 9524.": ; 723.": ; 724"cpf ": ; 725."I qxgtpo gpv"Eqf g0'

J KVQT["

30P gy "ugevlqp"hkrgf "6/4/: 2"cu"cp"go gti gpe{="ghhgevlxg"wrqp"hkrlpi "*Tgi kuvgt": 2."Pq036+0 Egtvlhlecvg"qh"Eqo rnkcpeg"kpenvfgf0'

40Gf kvqtkcn'eqttgevkqp'*Tgi kuvgt": 2. 'P q04; +0

50Co gpf o gpv'qh'uwdugevkqp'*d+'hkrgf '3/; /: 3='ghhgevkxg''y kt vkgvj 'f c{ ''y gtgchvgt '*T gi kurgt '': 3. 'P q0 4+0'

60Co gpf o gpv'qh'uwdugevkqp'*d+ 9 D+ 3 Ohkrgf ' 3 /48/: 5="ghhgevkxg"\j kt\kg\j "f c { '\j gtgch\gt '\st Tgi ku\gt : 5."P q07+0'

70Co gpf o gpv'qh'uwdugevkqp'*d+*9+*C+'hkrgf '33/32/: 5='ghhgevkxg''y kt vkgvj 'fc{ ''y gtgchvgt '*Tgi kuvgt : 5.'Pq068+0'

80Co gpf o gpv'hkrgf ''6/35/: 9="qr gtcvkxg'7/35/: 9'**T gi krvgt'': 9. 'P q038+0

 $90 Co\ gpf\ o\ gpv'qh'uwdugevkqp''kd+'hkrgf''32/43/::=''qr\ gtcvkxg''33/42/::''kTgi\ kuvgt''::.'Pq0'68+0$

: 0Co gpf o gpv'qh'uwdugevkqpu''*d+*: +*C+'cpf ''*d+*: +*D+'cpf 'pwo gtqwu''gf kxqtlcri'ej cpi gu'hkrgf '': /4: /
; 2='qr gtcvkxg''; /49/; 2'*Tgi 0'; 2.'Pq0'64+0'

```
; 0Co gpf o gpv'qh'uwdugevlqpu'*d+*5+. '*d+*: +"cpf "tgpwo dgtkpi "qh'hqmqy kpi "uwdugevlqpu'cpf "
co gpf o gpv'qh'P qvg'hkrgf ": /9/; 4='qr gtcvkxg"; /9/; 4"*Tgi krvgt"; 4. "P q054+0"
320Co gpf o gpv'qh'uwdugevkqp'*d+*707+'cpf 'pgy 'uwdugevkqpu'*d+*707+*C+*4+'hkrgf '4/6/; 5="
qr gtcvkxg'4/6/; 5"*Tgi kuvgt"; 5. 'P q08+0'
330Ej cpi g'y ky qwv'tgi wrcyat { "ghłgev'cf qr vkpi "Eqphrkev'qh' Kpygtguv'Eqf g'hqt "Ecrkhqtpkc "O gpycn"
J gcnj 'Rrcppkpi 'Eqwpekn'hkrgf '33/44/; 5'r wtuwcpv'\q'\krg'3.'ugevkqp'322.'Ecnkqtpkc'Eqf g'qh'
Tgi wrcvkqpu'*Tgi kuvgt''; 5. 'Pq06: +0Crrtqxgf''d{''Hckt''Rqrkkecn'Rtcevkegu'Eqo o kuukqp''; /43/; 50'
340Ej cpi g'y kij qw'tgi wrcyqt { "ghlgev'tgf guki pcykpi "Eqphrlev'qh' Kpygtguv'Eqf g'hqt 'Ecrkhqtpkc"
O gpvcn'J gcnji "Rrcpplpi "Eqwpeln'cu'ej cr vgt '84. 'ugevlqp'77322'hkrgf '3/6/; 6'r wtuwcpv'vq'\krg'3."
ugevkqp'322. 'Ecrkhqtpkc'Eqf g''qh'Tgi wrcvkqpu''*Tgi kuvgt''; 6. 'Pq03+0'
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*Tgi kuvgt"; 6."Pq039+0"
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^*d+^*: ^*D+ "cof "co gpf o gpv'qh'uwdugevkqpu"^*d+^*: (^*B+^*d+^*: (^*B+^*D+^*)^*d+^*; ^*G+^*cof "P qvg'hkrgf "5/36/; 7="
qr\ gtc\ kxg'5/36/;\ 7'r\ wtuwcpv'\ q'I\ qxgtpo\ gpv'Eqf\ g'uge\ kqp'3356506*f+"\ Tgi\ kuvgt';\ 7.'P\ q033+0'
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35+0'
380 Co~gpf~o~gpv'qh'uwdugevkqpu'*d+*.~+*C++*D+"cpf~"*d+*.~ \\ \textcircled{B+*C+.}"t~gr~gcrgt~"qh'uwdugevkqp"*d+*.~ \\ \textcircled{B+*D+.}"
cpf "co gpf o gpv'qh'uwdugevkqp" *d+*34+"hkrgf "32/45/; 8="qr gtcvkxg" 32/45/; 8"r wtuwcpv'\q"
I qxgtpo gpv'Eqf g'ugevkqp''3356506*f+'*Tgi kuvgt''; 8.'Pq0'65+0'
390°Co gpf o gpv'qh'uwdugevkqpu'*d+*: 03+"cpf '*; +*G+"hkrgf '6/; /; 9="qr gtcvkxg"6/; /; 9"r wtuwcpv'vq"
```

I qxgtpo gpv'Eqf g'ugevkqp''3356506*f+'*Tgi kuvgt''; 9.'Pq0'37+0'

- 18. Amendment of subsections (b)(7)(B)5., new subsections (b)(8.2)-(b)(8.4)(C) and amendment of Note filed 8-24-98; operative 8-24-98 pursuant to Government Code section 11343.4(d) (Register 98, No. 35).
- 19. Editorial correction of subsection (a) (Register 98, No. 47).
- 20. Amendment of subsections (b)(8.1), (b)(8.1)(A) and (b)(9)(E) filed 5-11-99; operative 5-11-99 pursuant to Government Code section 11343.4(d) (Register 99, No. 20).
- 21. Amendment of subsections (b)(8.1)-(b)(8.1)(A) and (b)(9)(E) filed 12-6-2000; operative 1-1-2001 pursuant to the 1974 version of Government Code section 11380.2 and Title 2, California Code of Regulations, section 18312(d) and (e) (Register 2000, No. 49).
- 22. Amendment of subsections (b)(3) and (b)(10) filed 1-10-2001; operative 2-1-2001. Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements) (Register 2001, No. 2).
- 23. Amendment of subsections (b)(7)(A)4., (b)(7)(B)1.-2., (b)(8.2)(E)3., (b)(9)(A)-(C) and footnote 4. filed 2-13-2001. Submitted to OAL for filing pursuant to *Fair Political Practices*Commission v. Office of Administrative Law, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements) (Register 2001, No. 7).
- 24. Amendment of subsections (b)(8.1)-(b)(8.1)(A) filed 1-16-2003; operative 1-1-2003. Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District,

- nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements) (Register 2003, No. 3).
- 25. Editorial correction of History 24 (Register 2003, No. 12).
- 26. Editorial correction removing extraneous phrase in subsection (b)(9.5)(B) (Register 2004, No. 33).
- 27. Amendment of subsections (b)(2)-(3), (b)(3)(C), (b)(6)(C), (b)(8.1)-(b)(8.1)(A), (b)(9)(E) and (b)(11)-(12) filed 1-4-2005; operative 1-1-2005 pursuant to Government Code section 11343.4 (Register 2005, No. 1).
- 28. Amendment of subsection (b)(7)(A)4. filed 10-11-2005; operative 11-10-2005 (Register 2005, No. 41).
- 29. Amendment of subsections (a), (b)(1), (b)(3), (b)(8.1), (b)(8.1)(A) and (b)(9)(E) filed 12-18-2006; operative 1-1-2007. Submitted to OAL pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements) (Register 2006, No. 51).
- 30. Amendment of subsections (b)(8.1)-(b)(8.1)(A) and (b)(9)(E) filed 10-31-2008; operative 11-30-2008. Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2008, No. 44).
- 31. Amendment of section heading and section filed 11-15-2010; operative 12-15-2010. Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of*

Administrative Law, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2010, No. 47).

- 32. Amendment of section heading and subsections (a)-(b)(1), (b)(3)-(4), (b)(5)(C), (b)(8.1)-(b)(8.1)(A) and (b)(9)(E) and amendment of footnote 1 filed 1-8-2013; operative 2-7-2013. Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2013, No. 2).
- 33. Amendment of subsections (b)(8.1)-(b)(8.1)(A), (b)(8.2)(E)3. and (b)(9)(E) filed 12-15-2014; operative 1-1-2015 pursuant to section 18312(e)(1)(A), title 2, California Code of Regulations. Submitted to OAL for filing and printing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements) (Register 2014, No. 51).

 34. Redesignation of portions of subsection (b)(8)(A) as new subsections (b)(8)(B)-(D), amendment of subsections (b)(8.1)-(b)(8.1)(A), redesignation of portions of subsection (b)(8.1)(A) as new subsections (b)(8.1)(B)-(C) and amendment of subsection (b)(9)(E) filed 12-1-2016; operative 12-31-2016 pursuant to Cal. Code Regs. tit. 2, section 18312(e). Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision,

April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2016, No. 49).

35. Amendment of subsections (b)(8.1)-(b)(8.1)(A) and (b)(9)(E) filed 12-12-2018; operative 1-11-2019 pursuant to Cal. Code Regs., tit. 2, section 18312(e). Submitted to OAL for filing and printing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2018, No. 50).

36. Amendment of subsections (b)(8.1)-(8.1)(A) filed 12-23-2020; operative 1-1-2021 pursuant to Cal. Code Regs., tit. 2, section 18312(e). Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974 Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2020, No. 52).

(b)(8.1)(A), (b)(8.2)(A), (b)(8.2)(C)-(D), (b)(8.3)(A), (b)(9), (b)(9.3), (b)(9.5), (b)(10) and (b)(11) and footnote 5 filed 5-12-2021; operative 6-11-2021 pursuant to Cal. Code Regs., tit. 2, section 18312(e). Submitted to OAL for filing pursuant to *Fair Political Practices Commission v. Office of Administrative Law*, 3 Civil C010924, California Court of Appeal, Third Appellate District, nonpublished decision, April 27, 1992 (FPPC regulations only subject to 1974

37. Amendment of subsections (b)(3)(C), (b)(5)(C), (b)(5.5), (b)(5.5)(A)(2), (b)(7)(D), (b)(8)(A),

Administrative Procedure Act rulemaking requirements and not subject to procedural or substantive review by OAL) (Register 2021, No. 20).

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION BOARD OF RETIREMENT

CONFLICT OF INTEREST CODE

Adopted: 02/24/76 Amended: 11/06/02. 11/17/04. 4/8/09. 12/8/10. 09/10/14. 09/28/16

I. AUTHORITY

Pursuant to the provisions of Government Code Sections 87300, *et seq.*, the Board of Retirement of the Contra Costa County Employees' Retirement Association adopts this Conflict of Interest Code. This Conflict of Interest Code and any amendments thereto become effective upon approval by the Contra Costa County Board of Supervisors. (Government Code Sections 87303 and 82011(b).)

II. <u>DESIGNATED POSITIONS AND EMPLOYEES</u>

The positions listed in Appendix "A" attached hereto are "designated positions". Every person holding any designated position is deemed to make, or participate in the making of, decisions which could affect his or her personal economic interests. Designated positions are assigned the disclosure categories set forth in Appendix "A". Each person holding any designated position shall file an annual statement of economic interest disclosing that person's interest in investments, business positions, real property and income designated as reportable under the category to which the employee's position is assigned.

The positions listed in Appendix "B" attached hereto manage public investments for purposes of Section 87200 of the Government Code and are "Code filers." Each Code filer shall file an annual statement of economic interest.

III. INCORPORATION OF FPPC REGULATION 18730

The California Fair Political Practices Commission (FPPC) has adopted Regulation 18730, which contains the terms of a standard conflict of interest code. (2 Cal. Code of Regs. 18730.) Regulation 18730 may be amended from time to time. The terms of Regulation 18730, and any amendments to it duly adopted by the FPPC, are hereby incorporated by reference as Appendix "C".

IV. FPPC FORM 700 – STATEMENT OF ECONOMIC INTEREST

Disclosure statements shall be made on FPPC Form 700 – Statement of Economic Interest. The Form 700 is published annually by the FPPC, available on the FPPC website at fppc.ca.gov and supplied by the Contra Costa County Clerk of the Board of Supervisors. The place and time of filing shall be as follows:

(a) Every person holding any designated position listed in Appendix "A" shall file the original of his or her statement of financial interests with the Contra Costa County Clerk of the Board of Supervisors.

- (b) Every person holding a position listed in Appendix "B" shall file the original of his or her statement of financial interests with the Contra Costa County Clerk Elections Division.
- (c) All Form 700 filers must file the Form 700 at the times prescribed by law. Failure to file statements on time may result in penalties including but not limited to late fines.

HISTORY

Adopted: 02/24/1976

Amended: 11/06/02, 11/17/04, 04/08/09, 12/8/10, 09/10/14, 09/28/16, __/_/22

APPENDIX A

<u>Designated Positions</u>	Disclosure Category
Deputy Chief Executive Officer	General
Accounting Manager	1
Administrative/Human Resources Manager	2
General Counsel and Deputy General Counsel	1
Investment Analyst and Investment Officer	1
Outside fiduciary counsel	1
Outside investment consultant and other consultants	1
Senior Investment Analyst and Senior Investment Officer	<u>1</u>

• Consultants shall be included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code subject to the following limitation: The Chief Executive Officer may determine in writing that a particular consultant, although a "designated position", is hired to perform a range of duties that is limited in scope and thus is not required to fully comply with the disclosure requirements described in this code. Such written determination shall include a description of the consultant's duties and, based upon that description, a statement of the extent of disclosure requirements. The Chief Executive Officer's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict of interest code.

Disclosure Categories

General:

Employees designated in Disclosure Category "General" above shall complete all schedules of Form 700. An investment, interest in real property, or income is reportable if the business entity in which the investment is held, the interest in real property, or the income or source of income may foreseeably be affected materially by any decision made or participated in by the designated employee by virtue of the employee's position.

Designated Employees in Category 1:

Employees designated in Disclosure Category 1 above shall complete all schedules of Form 700 unless there are no reportable interests for that schedule. A "reportable interest" shall be any business entity or source of income of a type in which the Board is authorized to invest.

Designated Employees in Category 2:

Employees designated in Disclosure Category 2 above shall complete all schedules of Form 700 except those relating to interests in real property (Form 700, Schedules B and C), unless there are no reportable interests for a schedule. A "reportable interest" shall be any business entity or source of income which, within the filing period has contracted, or in the foreseeable future may contract with the Board to provide products or services, to the Retirement System or the Retirement Office.

APPENDIX B

<u>Agency Positions that Manage Public Investments</u> For Purposes of Section 87200 of the Government Code

Pursuant to Government Code Section 87314, the following is a list of each position with the Retirement Board and CCCERA for which an individual occupying the position is required to file a Form 700 - Statement of Economic Interests as a public official who manages public investments within the meaning of Government Code Section 87200:

Members of the Board of Retirement, including Alternate Members Chief Executive Officer Chief Investment Officer

APPENDIX C



MEMORANDUM

Date: February 9, 2022

To: CCCERA Board of Retirement

From: Karen Levy, General Counsel

Subject: Consider and take possible action to amend the Policy Regarding

Review of Contracts By General Counsel

Background

The Policy Regarding Review of Contracts By General Counsel has been reviewed and the following amendments are recommended.

Amendments

- 1. Add the purpose of the policy, as follows: This policy is intended to establish guidelines by which the Contra Costa County Employees' Retirement Association (CCCERA) is to conduct legal review of contracts.
- Add the applicable law, as follows: The CCCERA Board has plenary authority and fiduciary responsibility for the administration of the CCCERA system. (California Constitution, Article XVI, Sec. 17.) In addition, the Board is the governing body of CCCERA, an independent district and the direct employer of all its staff, effective January 1, 2015. (Government Code Section 31522.9 and 31468.)
- 3. Update staff titles (e.g. Chief Executive Officer, Deputy General Counsel)
- 4. Update and clarify that contracts with external investment money managers are reviewed and approved by the appropriate specialized investment legal counsel from the Board-approved investment counsel pool.
- 5. Update the policy name to: Review of Contracts Policy

Attached are the recommended amended policy as well as a redline version that reflects all the recommended changes.

Recommendation

Consider and take possible action to amend the Review of Contracts Policy.

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION BOARD OF RETIREMENT

REVIEW OF CONTRACTS POLICY

Adopted: 3/12/2002 Amended: __/__/2022

I. PURPOSE

This policy is intended to establish guidelines by which the Contra Costa County Employees' Retirement Association (CCCERA) is to conduct legal review of contracts.

II. APPLICABLE LAW

The CCCERA Board has plenary authority and fiduciary responsibility for the administration of the CCCERA system. (California Constitution, Article XVI, Sec. 17.) In addition, the Board is the governing body of CCCERA, an independent district and the direct employer of all its staff, effective January 1, 2015. (Government Code Section 31522.9 and 31468.)

III. POLICY

All contracts that are with fiduciaries, or which may affect or impact the fiduciary duties of the Board members and/or the Chief Executive Officer (CEO), will be reviewed and approved by General Counsel or Deputy General Counsel prior to the contracts being signed. Notwithstanding the foregoing, contracts with external investment money managers will be reviewed and approved by the appropriate specialized investment legal counsel from the Board-approved investment counsel pool.

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

REVIEW OF CONTRACTS POLICY BY GENERAL COUNSE

APPROVED: 03
Adopted: 3/12/022002

General Counsel shall Amended: __/__/2022

I. PURPOSE

This policy is intended to establish guidelines by which the Contra Costa County Employees' Retirement Association (CCCERA) is to conduct legal review of contracts.

II. APPLICABLE LAW

The CCCERA Board has plenary authority and approve all fiduciary responsibility for the administration of the CCCERA system. (California Constitution, Article XVI, Sec. 17.) In addition, the Board is the governing body of CCCERA, an independent district and the direct employer of all its staff, effective January 1, 2015. (Government Code Section 31522.9 and 31468.)

III. POLICY

<u>All</u> contracts that are with fiduciaries, or which may affect or impact On-the fiduciary duties of the Board members and/or the <u>Administrator, Chief Executive Officer (CEO), will be</u> reviewed and approved by General Counsel or Deputy General Counsel prior to the contracts being signed. Notwithstanding the foregoing, contracts with external investment money managers will be reviewed and approved by the appropriate specialized investment legal counsel from the Board-approved investment counsel pool.



MEMORANDUM

Date: February 9, 2022

To: CCCERA Board of Retirement

From: Karen Levy, General Counsel

Subject: Continuing teleconference meetings under Government Code section 54953 (e)

Background

All meetings of the Board of Retirement are open to the general public, as required by the Ralph M. Brown Act, California Government Code sections 54950 *et seq*. Section 54953 (e) of the Brown Act authorizes conducting public meetings via teleconferencing during a state of emergency. The Board has approved conducting its meetings via teleconferencing under Section 54953 (e), finding that in-person meetings of the Board are open to the general public and would risk the health or safety of the public, staff, outside consultants and trustees attending public meetings, in light of the COVID-19 pandemic and related state of emergency. Under the law, if the Board wishes to continue using these special teleconferencing rules it must reconsider the circumstances of the state of emergency and make certain findings.

Proclaimed State of Emergency and Health and Safety Guidance

Currently, the COVID-19 state of emergency proclaimed by the Governor is in effect. All people in Contra Costa County, regardless of vaccination status, are required to wear masks in indoor settings. The Contra Costa County Health Officer has recommended as follows: "Online meetings (i.e. teleconferencing meetings) are strongly recommended as those meetings present the lowest risk of transmission of SARS-CoV-2, the virus that causes COVID-19." (See Attachment A).

Recommendation

Consider and take possible action to authorize the Board and its committee(s) to continue to conduct teleconference meetings for the next 30 days under Government Code section 54953 (e) and make the following findings:

1. The Board has reconsidered the circumstances of the statewide state of emergency proclaimed by the Governor on March 4, 2020 and the countywide local emergency proclaimed by the Governor on March 10, 2020.

- 2. The following circumstances currently exist:
 - a. The statewide state of emergency and the countywide local emergency continue to directly impact the ability of the Board and its committee(s) to meet safely in person at meetings that are open to the general public because of the COVID-19 pandemic.
 - b. The County Health Officer's recommendations for safely holding public meetings, which recommend virtual meetings and other measures to promote social distancing, are still in effect.

Anna M. Roth, RN, MS, MPH Health Services Director Chris Farnitano, MD Health Officer



OFFICE OF THE DIRECTOR

1220 Morello, Suite 200 Martinez, CA 94553

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Recommendations for safely holding public meetings

Each local government agency is authorized to determine whether to hold public meetings in person, on-line (teleconferencing only), or via a combination of methods. The following are recommendations from the Contra Costa County Health Officer to minimize the risk of COVID 19 transmission during a public meeting.

- 1. Online meetings (i.e. teleconferencing meetings) are strongly recommended as these meetings present the lowest risk of transmission of SARS CoV-2, the virus that causes COVID 19. This is particularly important in light of the current community prevalence rate as of December 2, 2021 which places Contra Costa County in the moderate community transmission tier as designated by the Centers For Disease Control, and our current trends as of December 2, 2021 in Covid-19 test positivity and Covid-19 hospitalizations which are increasing, and in light of the detection of the Omicron variant of Covid-19 in the Bay Area, the impact of which on the spread of Covid-19 in our community is not yet well understood.
- 2. If a local agency determines to hold in-person meetings, offering the public the opportunity to attend via a call-in option or an internet-based service option is recommended, when possible, to give those at higher risk of and/or higher concern about COVID-19 an alternative to participating in person.
- 3. A written safety protocol should be developed and followed. It is recommended that the protocol require social distancing i.e., six feet of separation between attendees and face masking of all attendees.
- 4. Seating arrangements should allow for staff and members of the public to easily maintain at least six-foot distance from one another at all practicable times.
- 5. Consider holding public meetings outdoors. Increasing scientific consensus is that outdoor airflow reduces the risk of COVID-19 transmission compared to indoor spaces. Hosting events outdoors also may make it easier to space staff and members of the public at least 6 feet apart.
- 6. Current evidence is unclear as to the added benefit of temperature checks in addition to symptom checks. We encourage focus on symptom checks as they may screen out individuals with other Covid-19 symptoms besides fever and help reinforce the message to not go out in public if you are not feeling well.
- 7. Consider a voluntary attendance sheet with names and contact information to assist in contact tracing of any cases linked to a public meeting.

Revised 12-3-2021

Chris Farnitano, MD Health Officer, Contra Costa County



[•] Contra Costa Behavioral Health Services • Contra Costa Emergency Medical Services • Contra Costa Environmental Health & Hazardous Materials Programs •



Pension Bridge Annual

2022

Westin St. Francis, San Francisco 18 - 20 April 2022

The conference agenda will focus this year on structural transformations and investment ideas that will be beneficial for long-term fiscal sustainability, as we continue to find ourselves in a low return environment with lofty valuations by all historical metrics.

As with previous editions, attendees will benefit from dedicated sessions on each of the traditional and alternative asset classes as well as topical issues such as ESG, Diversity, Equity and Inclusion, cybersecurity and new for 2022 the impacts, risks, and opportunities of climate change.

Link to the online agenda: https://events.withintelligence.com/pensionbridgetheannual/agenda

SAVE THE DATE

Siguler Guff & Company's 2022 Annual Conference

The Rainbow Room 30 Rockefeller Plaza New York, NY 10112

Wednesday, April 27

Advisory Board Meetings
Scheduling/location will be provided to Advisory Board Members

Cocktail Reception
Dinner with Keynote Speaker

Thursday, April 28

Morning Portfolio Reviews
Lunch
Afternoon Portfolio Reviews

A virtual participation option for those who cannot attend the conference in-person will be available. Details will be included with the formal invitation.

Invitation and agenda to follow Please direct questions to conference@sigulerguff.com

Please be advised of the following:

- Upon arrival at the Rainbow Room, all attendees must present their CDC COVID-19
 Vaccination Record Card or equivalent (in paper or photo format)
- · Attendees must also present proof of identification
- Masks are recommended
- The Rainbow Room will make accommodations for table spacing